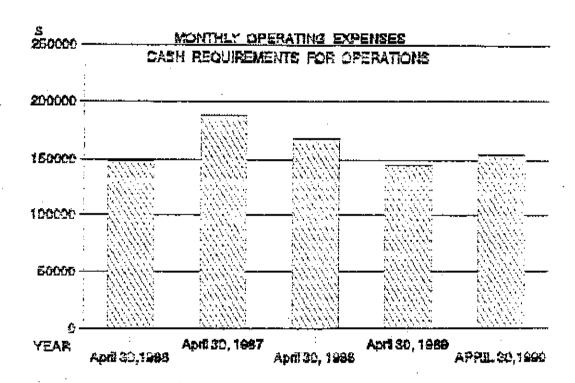
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EMPOLOYEE BENEFIT & WLFR.	5-KU.(II)	91.752.50	31,144.00	\$-4.184.00 \$620.00		
NOTES PAYABLE		39.565.00	\$102,683.00	189,886,00		
TOTAL CURRENT LIABILITIES	\$1,239,759.00	1911.705.00	±975,038.00	\$1,04B,372.00		
LONG TERM LIABILITIES						
LOAN PAYBLE (CROCKER)	·	\$18,151.00	\$37,461.00	116.800.00		
TOTAL LIABILITIES		8924,856.00	51,012,499.00	\$1,084,172.00		
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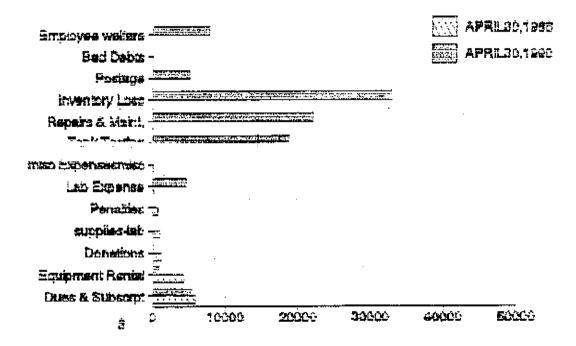
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1990 EXPENDITURES VS 1988



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A VALUE GROWTH COMPANY

Van Waters & Rogers Inc. Van Waters & Rogers Ltd.

1990 ANNUAL REPORT

UNIVAR CORPORATION IS A SERVICE BUSINESS ENGAGED IN THE DISTRIBUTION OF A BROAD RANGE OF INDUSTRIAL CHEMICALS. IT OPERATES THROUGH TWO SUBSIDIARIES, VAN WATERS & ROGERS INC. IN THE UNITED STATES AND VAN WATERS & ROGERS LTD. IN CANADA.

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COMPARATIVE HIGHLIGHTS

For the Years Ended February 28/29 ("Operations" and "Financial" amounts in dunusands of dollars)	1990	1989	1988
Operations			
Sales	\$1,378,864	\$1,307,865	\$1,117,309
Income before taxes	36,032	33,857	21,436
Provision for taxes on income	14,487	13,884	10,273
Net income	21,545	19,973	11,163
Dividends declared	5,254	3,489	1,737
Per Share*			
Net income	1.22	1.13	.64
Dividends declared	.30	.20	.10
Book value	7.53	6.57	5.54
Financial			
Working capital	71,940	63,739	67,171
Current ratio	1.35:1	1.33:1	1.40:1
Shareholders' equity	131,880	114,728	96,254
Inventories	97,609	97,532	98,635
Trade accounts receivable — net	154,529	143,845	117,535
Property, plant, and equipment — net	162,443	135,321	142,253
Other			
Shareholders at year-end	6,200	6,200	6,100
Employees	2,833	2,702	2,546

^{*}The above historical share data has been restated to reflect a two-for-one stock split paid as a 100% stock dividend November 4, 1989, to share-holders of record October 16, 1989.

UNIVAR CORPORATION \

LETTER TO THE SHAREHOUDER5

OPERATING RESULTS

nivar Corporation completed another very satisfactory fiscal year on February 28, 1990, with earnings and sales hitting all-time highs-Net earnings rose by 8% to \$21,545,000, or \$1.22 per share, compared to \$1.13 per share for the prior year (per share figures throughout this report have been restated to reflect a two-for-one stock split paid in the form of a 100% stock dividend November 4, 1989, to shareholders of record October 16, 1989).

Sales for the year, at \$1,378,864,000, were up by 5% from the prior year. The volume increase was largely the result of a small acquisition in September 1989. Inflation, at an average rate of about 1.6%, was a minor factor, as chemical prices peaked in the early fall of 1989. and actually fell during the balance of our fiscal year.

Gross margins, at 14.9%, were up 0.5% from last year's depressed level, and about even with gross margins reported for the fiscal year ended February 29, 1988. These gross margin levels are well within the range expected for businesses such as ours.

The rate of return on beginning equity declined to 18.8% from 20.8% in the prior year, reflecting an essentially static economy that limited earnings gains while our equity base continued to increase as a result of regular additions to retained carnings.

In the United States, our operating subsidiary, Van Waters & Rogers Inc., increased its coverage of the national market through the acquisition in September 1989 of the stock of Hamblet & Hayes Co., a Ciba-Geigy subsidiary headquartered in Salem, MassachusettsA long-time chemical distributor in the Northeastern United States, Hamblet & Haves is expected to add approximately \$30 million of annual volume to our U.S. sales (sales figures throughout this report include only the operating results subsequent to the purchase). Shortly after the acquisition, Van Waters & Rogers Inc.'s Boston-area operations were combined with those of Hamblet & Hayes in Salem.

In Canada, Van Warers & Rogers Ltd. enjoyed its second-best year in history, the decline from last year's record level being the result of an economic slowdown that affected general business activity in Ontario and Quebec during the second half of our fiscal year, as well as the elimination of certain agricultural chemical product lines from our Canadian sales activity. Net income in U.S. dollars dipped to \$4,744,000 in 1990 from \$4,958,000 in 1989.

While sales volume in Canadian dollars dropped from \$236,076,000 in 1989 to \$232,421,000 in 1990, the positive effects of a stronger Canadian currency created the equivalent of a sales increase in U.S. dollars, up 1.2% to \$196,512,000 from \$194,102,000.

Expressed in Canadian \$	Exchange Rate	Expressed in U.S. \$
\$232,421,000	0.8455	\$196,512,000
236,076,000	0.8222	194,102,000
ome		
\$5,611,000	0.8455	\$4,744,000
6,030,000	0.8222	4,958,000
	in Canadian \$ \$232,421,000 236,076,000 come \$5,611,000	\$232,421,000 0.8455 236,076,000 0.8222 come \$5,611,000 0.8455

DIVIDENDS

On May 3, 1989, the Board of Directors declared a 50% increase in the regular quarterly dividend on the shares then outstanding, to \$0.075 per share per quarter from the \$0.050 rate that had

prevailed since May 16, 1988. The dividend increase reflected the directors' confidence in the development of the company's operating capacity and financial strength.

Subsequent to the increase in cash payout, the board declared a 100% stock dividend paid November 4, 1989, to shareholders of record October 16, 1989. This stock dividend had the effect of a two-for-one stock split.

The stock split was approved as part of a long-term program to increase the number of outstanding shares in order to make the buying and selling of Univar shares easier and more cost-efficient, and to improve liquidity for the shares.

Adjusted for the split, quarterly dividends declared per share during the fiscal year were as follows:

Declaration Date	Dividend Per Share
May 3, 1989	\$0.075
June 23, 1989	\$0.075
October 20, 1989	\$0.075
January 19, 1990	\$0.075

The Corporation has paid regular quarterly cash dividends without interruption since 1936.

CHEMCARE

In its first full year of operation, ChemCareTM attained the rate of growth budgeted for the year, and has become a nationally recognized hazardous waste management service. ChemCare provides our U.S. customers with the information and support they need to ensure reliable and competent collection and disposition of the spent by-products their

manufacturing or processing operations generate. For our customers it greatly simplifies the complex regulatory paperwork associated with hazardous waste management. This unique service has been very well accepted by a wide variety of customers, ranging from national operations such as Delta Airlines and The Clorox Company, to very small local businesses such as neighborhood dry cleaners. Expansion of this service to Canada is presently under study.

ADMINISTRATIVE FACILITIES

To prepare for future operating requirements of the company, in March 1990 we executed a long-term lease for the development of an office building and adjacent computer center in the Seattle suburb of Kirkland. The new facility will enable us to consolidate into one location all of the corporate and U.S. divisional headquarters executive, staff, and support functions, as well as computer operation and system development activities, and the centralized accounting operations of the Corporation. The computer center will be available for occupancy in the summer of 1990, the office building in 1991.

Development of our new nextgeneration computer system is proceeding close to schedule. Pilot testing of the
new computer system, dubbed "UVX
2000™," was completed in early 1990.
Phased-in introduction of the system to
all U.S. offices is underway and is expected to be completed by the end of the
cutrent fiscal year. To maximize the
benefits of that schedule, Van Waters &
Rogers Inc.'s regional accounting operations were consolidated in Bellevue,
Washington, pending a move to our new
facilities in Kirkland.

QUALITY

Since its inception in 1924, our company has established a well-earned reputation for integrity and quality in all aspects of our business.

We believe this reputation provides us a solid foundation for a formalized quality process, and in August 1989 we announced the commencement of a "total quality" training and operations process throughout our company.

By fiscal year end, all members of senior management had attended intensive two-day training sessions at which they learned more about the theory, principles, and even the language of the "quality movement." We are well underway in the process of identifying and training those employees who will be responsible for our in-house quality education effort. Our formalized quality training process is designed to eventually include every employee at every location.

The bedrock of this quality process is the concept that we need to define precisely and reach agreement on the requirements of our customers, our suppliers, and our colleagues in order to improve our ability to deliver exactly what each wants, so as to avoid the costs associated with the correction of errors or incomplete understandings.

The successful implementation of this formal quality process as part of our corporate culture will have important consequences in a company such as ours, where errors not only increase costs but have the potential to produce substantial risks or damages.

IN MEMORIAM

This year of major accomplishments was marked as well by great sadness at the loss of two individuals who played important roles in making our company what it is today.

On February 6, 1990, Mr. Nat S. Rogers, co-founder of Van Waters & Rogers, passed away just a month short of his 92nd birthday. Even after his retirement from the Board of Directors in 1970, Nat Rogers was an active force at Van Waters & Rogers and at Univar. He was a man whose integrity and honesty formed the standard by which we have operated since the company was founded 66 years ago. Nat's role in the development of the Corporation was perhaps best summarized in a resolution of the Board passed on February 23, 1990, which referred to him as "a dominant force at Univar" and closed with the statement, "We owe him a great deal."

In April we noted the death of Edward E. Carlsen, a business and community leader with a national reputation for his abilities as a leader of people. "Eddie" served as a director of Univar from 1976 until 1983, a period of great change and tough decisions. He was an extremely valuable and supportive member of our team throughout that period. Eddie's retirement from the Univar Board of Directors did not end the many friendships he made here. His passing is a loss to us all.

UNIVAR AND THE CHEMICAL DISTRIBUTION MARKET

In addition to the detailed Management Discussion and Analysis, on the following pages you will find a discussion of the role distributors in general play in our economy and a more specific discussion of the Corporation's position as North America's leading distributor of chemicals. We hope you find this discussion useful in understanding both the industry of which Univar is a part and Univar's role within that industry.

OUTLOOK

Looking forward to the upcoming year, we do not expect significant growth in the economy. The falling chemical prices of the past few months indicate to us a combination of excess capacity in a number of basic chemical products, and also a very low rate of real growth.

Our ability to increase earnings next year will depend on our success in obtaining from our new systems operational improvements that are greater than the training and installation costs to which we are committed. Other factors that will affect the rate of earnings include our future experience in such unpredictable areas as self-insured losses, environmental expenditures, the investment results in our pension plan assets, the value of the Canadian dollar, and potential changes in federal tax policy.

For the longer term, we are building powerful capabilities as a premier distributor of chemical products. We have clearly improved our capacities to respond to regulatory change, to the demand for product stewardship, and to the need for clear and careful analysis of the risk/reward relationships inherent in various parts of our business.

Strengthening of these capabilities, while expensive to undertake, will enable us to retain our position as not only a successful operator, but also a clear leader in an industry that we believe will experience substantial growth and consolidation in the years ahead.

With the support of management, the board, and our customers and suppliers, Univar employees have accomplished a great deal in the past four years. We look forward to expanding and improving that record of accomplishment for the mutual benefit of our employees, our customers, and our shareholders.

Janes W. Dernach

Sincerely,

JAMES W. BERNARD, PRESIDENT AND CHIEF EXECUTIVE OFFICER UNIVAR AND THE ROLE OF THE DISTRIBUTOR clatively few people understand the distribution industry and its significance in terms of both its size and its contribution to the smooth functioning of a modern economy. All too often in discussions of economic matters, the distributor is dismissed as nothing more than a "middleman," a sort of economic leech who adds cost without providing real service or adding value.

Even the nomenclature surrounding distribution activities is confused. Terms such as "wholesaler," "dealer," "representative," "distributor," and "outlet" are used interchangeably. Whatever the name, however, the activities of those engaged in distribution form an important segment of our economy. Recent figures developed by the National Association of Wholesalers/Distributors indicate that U.S. wholesale distributors:

- · generate annual sales of \$1.6 trillion.
- have total annual payrolls of \$140 billion.
- employ 5 million people,
- pay taxes of more than \$70 billion,
- represent more than 5% of America's G.N.P.

Obviously, this industry did not grow to its present size without making real economic contributions to our society and to our customers and suppliers, as well.

We are often asked, "Why doesn't the manufacturer simply eliminate the middleman and keep the additional profit?" The answer is that — for a number of reasons — the manufacturer cannot provide a competitive level of service to thousands of smaller users of his products.

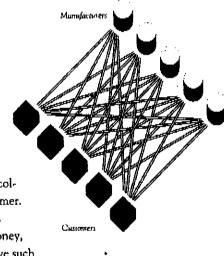
The first reason is efficiency. The diagrams below may help explain:

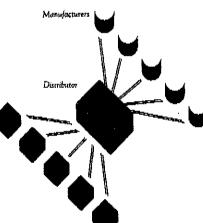
Assume that there are five manufacturers, each one selling a single product to each of five customers. Accordingly, each manufacturer is calling on each customer, delivering product to each customer, and billing and collecting from each customer. Each of these interfaces takes time and costs money, and there are twenty-five such interfaces within this group of five buyers and five sellers.

Introducing a distributor drops the number of interfaces dramatically, and the pattern (in which each manufacturer calls on the distributor and the distributor calls on each customer) now looks

like this, with the number of interfaces cut to ten.

Because of the mathematics involved, the percentage reduction in the number of possible interfaces increases dramatically as the number of manufacturers and customers in the example increases. For example, in a market consisting of 100 manufacturers and 100 customers, 10,000 interfaces are available, but with the introduction of a distributor, the pattern is simplified to 200 interfaces.





The simplification is not purely mathematical; it is logistical, as well. Through a distributor, customers are able to purchase many different products from different manufacturers with one order, one purchase order form, one delivery, and one invoice. Manufacturers are spared the transactional costs and inconvenience of frequent sales calls, deliveries, and billings to a large number of diverse customers of all sizes, spread across a wide geographic area.

Clearly, a corporation like Univar, which sells the products of hundreds of manufacturers to over 100,000 customers throughout the U.S. and Canada, simplifies the flow of information, services, and products between manufacturer and consumer. In doing so, it provides a valuable service to both.

If the first reason for the presence of a "middleman" is logistical and transactional efficiency, then the second is effective use of resources.

Systems of distribution require dedicated capital to build and maintain warehouse and delivery systems. They require working capital to support the investment in inventories and accounts receivable. And they require talented, customer-oriented people to provide service and field support.

Most manufacturers, given an alternative, would prefer to use their resources — both personnel and dollars — for projects that improve manufacturing capacity and lower manufacturing cost, or for research and development efforts aimed at new, unique, or highly profitable specialty products.

Since a manufacturer is not in a position to gain the structural efficiency of the distributor in the diagram above, the alternative of competing as a distributor, selling only his own manufactured goods, is not an attractive one, either in terms of his alternative uses for his capital or in terms of his ability to compete with multi-source distributors.

It is interesting to note that one of the hallmarks of an advanced economy is a well-developed distribution system. It is the distribution portion of the economy that provides the elasticity and response between manufacturing (where it is difficult and expensive to change output levels or product lines quickly) and demand, which can fluctuate wildly. When something becomes an overnight fad, it is the distribution system which reacts to put the product on retailers' shelves immediately and keep it there until the fad passes. Similarly, when unexpected winter weather hits, it is the distribution system that has the local inventories to provide the deicing fluid to keep airplanes flying and the calcium chloride and salt used to control ice on city streets.

In well-developed free economies, the responsibility for making goods available at the level of the consumer — whether that consumer is an individual or an industrial or commercial organization — has been assumed in large part by distributors, who form a vital, growing, and profitable element of our society.

Conversely, underdeveloped economies generally suffer from the lack of a responsive distribution system. In the planned economies of the USSR and Eastern Europe, for example, while goods are produced to a plan, they are typically not available in the right quantities, at the right time of year, at the right quality levels, or where personal or industrial consumers can get easy access to them. The planners are able to produce dams, steel mills, and tractors, but they have been unable to develop a distribution system capable of delivering the products to the place and at the time they are needed.

So does the much-maligned middleman actually contribute anything, or does he simply represent another layer of cost?

Ask the consumer, who elects to buy household goods from a department store or local hardware store, tather than from the manufacturer. The customer values the availability, the selection, and the local inventories.

Our customers — commercial and industrial consumers — are motivated by the same advantages when they buy the chemicals their manufacturing and production processes require.

istributors in general make a valuable contribution to the function and health of the economy. Within the segment of the distribution industry where Univar operates, industrial chemical distribution,

the contribution is even more pronounced, for the reasons discussed below.

In the discussion of the industrial chemical distribution market that follows, the figures relating to the size of the markets and the number of competitors involved are taken from sources which have focused on the United States markets available to Van Waters & Rogers Inc. and do not include Canada. However, the Canadian market is very similar in structure, although chemical distribution activity in that country is at only about 10% of the level of that in the U.S. Thus a combined U.S./Canada analysis would involve increasing the industry figures provided below by approximately 10%.

Although the chemical manufacturing industry has a real growth rate that continually outperforms the G.N.P., an increasing proportion of its output is being sold through distributors. As a result, chemical distributor sales are estimated to be increasing at a rate 15%-20% above that of the chemical manufacturing industry, a continuation of a long-term trend of distributors increasing their total percent of market share.

The distributors' increasing market share is the result of increased demand for a wider variety of specialty products, which are typically sold in smaller

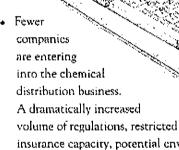
WITH NEXT GENERATION COMPUTER TECHNOLOGY AND SATELLITE LINKS, OUR NEW "UVX 2000" COMPUTER NETWORK WILL FORM THE BASIS FOR OUR BUSINESS INFORMATION AND TRANSACTION NEEDS, AS WELL AS ENABLING US TO PROVIDE IMPORTANT VALUE-ADDED SERVICES TO OUR CUSTOMERS.

quantities; an increasing interest on the part of manufacturers in using their financial and organizational capabilities to focus on improved manufacturing and R&D; and the increasing levels of complication required to operate a field distribution system under successive waves of federal, state, and local regulation. Chemical manufacturers in general are electing to concentrate their efforts on activities aimed at obtaining the sustained competitive advantages available to the low-cost producers with the most effective new product development programs.

The U.S. chemical industry produces approximately \$278 billion of product annually. Of this production, we estimate that \$14 billion, or approximately 5%, is sold through almost 1,000 distributors.

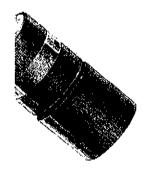
- Univar's U.S. subsidiary, Van Waters & Rogers Inc., is the largest single entrant in this distribution market, with sales of approximately \$1.2 billion.
- The top 50 competitors make up slightly over 50% of the market. The balance of the sales is shared by some 950 companies with total sales of approximately \$6.7 billion.
- Of the top five companies, two are affiliates of oil companies, two are pure distributors (Univar is in rhis category), and one is affiliated with a chemical manufacturer. Of the five, four are publicly held and one is private. Below the top 50 companies, the industry, with few exceptions, is privately held and engaged solely in distribution.

The larger participants in the market are generally growing faster than their smaller counterparts, as the number of participants in the industry is being reduced and the trend toward concentration is moving at an accelerating pace. The principle reasons for this concentration are as follows:



insurance capacity, potential environmental liabilities, and lenders' concerns have made start-up of a chemical distribution operation considerably less attractive.

The cost of regulatory compliance is steep for those already in the chemical distribution business. A vast body of regulations has been enacted at virtually every level of government within the past few years, covering health, safety, drug control, environmental, storage, transportation. labeling, and public and worker rightto-know. This requires a larger and larger base of profitable sales to cover the cost of the technical, legal, and operations expertise necessary to support the business. As these pressures increase, the smaller competitors in the market will be forced into mergers or be acquired by larger companies so as to attain the critical mass necessary for profitable performance.



- Insurance is expensive, and some types of insurance (for example, envitronmental liability) are almost impossible to obtain. The private owner of a chemical distribution company, who often has substantially all of his net worth tied up in his business, is therefore uncomfortably exposed, since no matter how well operated his company may be, the potential for major uninsured loss is always present.
- Companies attempting to withdraw from the chemical distribution business face hurdles in disposing of real estate that has been used for chemical storage and handling. Similar problems relate to the selling of the companies in a stock transaction, because a sale of the corporation's stock (rather than its assets) may transfer undefined liabilities to the successor ownership.

Consultants who follow the industry are also anticipating an increased level of "partnering" between chemical manufacturers and their distributors. As this trend

develops, it is expected that manufacturers will sell their products to a more limited number of distributors who can provide better strength in such areas as product stewardship, safety, quality control, operational expertise, insurability, and financial strength.

These factors position Univar well for future growth. We are the market leader in an industry that has several trends supporting a highly favorable growth rate and that also is significantly less cyclical than the chemical manufacturing industry.

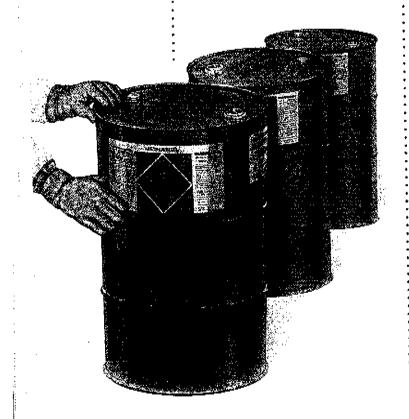
As a publicly held and financially strong company, we have access to the capital markets, so that financing for worthwhile projects or growth is consistently available. These financial capacities are important to our suppliers in their selection of distribution arrangements and to our customers, who look for our ability to keep up with the latest technologies, maintain full-service facilities, and carry inventories and accounts receivable even in times of difficult business conditions.

Last, and perhaps most important, we have assembled a team of highly motivated and qualified employees who provide the expertise necessary to maintain our leadership in this increasingly complex world. The Corporation is involved in a proactive effort to capitalize on its strengths in preparing for the chemical distribution industry of the future.

Over the past two years we have been engaged in an exciting project that we believe will revolutionize the way we do business. The development of our new next-generation UVX 2000 computer system has required a major commitment of the Corporation's resources, but we believe the investment is a wise one. With the completion early in 1990 of



THE SAFE, EFFICIENT HANDLING OF ALL PRODUCTS, DRY OR LIQUIDAIS A TOP PRIORITY. IN ADDITION TO RICOROUS TRAINING AND STRICT PROCEDURES, THE COMPANY HAS AN ON-COING PROGRAM OF UPORADING EXISTING FACILITIES AND BUILDING NEW ONES TO ACCOMODATE INCREASINGLY STRINGENT ENVIRONMENTAL STANDARDS.



successful pilot testing of the satellitesupported computer network and the software that will power our

day-to-day business systems, we are expanding our focus to develop new ways of harnessing UVX 2000's capacities to improve our business operations and planning functions.

For example, adapting mathematical operations research models to the customer service functions of chemical distribution will allow us to utilize the extensive hardware capabilities of UVX 2000 to minimize inventory stocking, while maximizing our ability to supply our customers' requirements correctly the

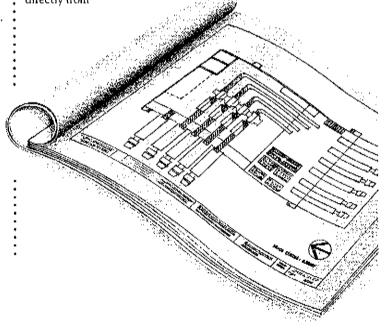
We are currently taking a leadership position in the development of an industrywide program which will introduce a single bar code identification standard into the labeling of chemical products. These standards, when complete and in wide use, will greatly simplify the interface between product, accounting system, and purchase/sale documentation. While widely used in the grocery and retail industries, the use of bar coding is new to our chemical operations.

first time.

In addition, we are in the early stages of developing operational technology that integrates computer capability with bar coding and scanning devices in the customer order picking and shipping functions within our own warehouses. The rechnology will increase our warehousing and delivery efficiency by simplifying order picking processes and minimizing paperwork and the chance for human error.

An increasing proportion of our business, with suppliers and customers alike, is done on a computer-to-computer basis. Electronic Data Interchange, or EDI, reduces the potential for human error inherent in a transaction which may involve several layers of transferring and copying information. The capabilities of our new system will enable us to expand our use of EDI, generating more efficiencies and savings in operating costs, while further reducing error.

A major element of our product stewardship program, the Material Safety Data Sheet, or MSDS, provides updated information on the technical specifications, relevant health and safety precautions, and emergency medical treatment information relating to each of the thousands of chemical products we distribute. These sheets are issued to customers upon first purchase of a product and are reissued at least once a year, or whenever there is any change to the technical data on the MSDS. The manual or semiautomated development, updating, and distribution of MSDSs has been greatly simplified by our move to a computer-generated MSDS system. We intend to streamline the process further. and are pilot testing the use of Electronic Data Interchange to receive MSDS information on products directly from



manufacturers' computers rather than manually receiving and re-entering the data.

The concept of developing strategic alliances with major suppliers is an important part of the Corporation's Strategic Vision, which was discussed in detail in our 1988 annual report to shareholders. Since then we have been developing and strengthening alliances, which are based on using the combined experience and insight of Univar and its suppliers to develop innovative solutions to common challenges and common needs. Already, we have seen positive results.

We have improved our operations through sharing a number of ideas with our supplier partners, and have improved stewardship efforts that focus on increasingly stringent facility audits. We are working with suppliers to develop innovative approaches that will serve densely populated and highly regulated markets more efficiently. We are also testing the use of new packaging options for liquid chemicals that minimize the problems associated with cleaning, disposal, or reconditioning of traditional metal drums.

In addition to the strategic alliances being developed with suppliers, Univar is actively involved in a number of both distributor and chemical industry associations. These provide a forum for sharing and implementing ideas that will provide for better performance and improved reliability in customer service, and for developing industry operating standards intended to raise the level of safety and environmental performance across the full spectrum of companies in the industry.

Substantial effort has gone into ensuring that our products move from source to customer over the most reliable transportation network possible.We recently completed the first phase of a major analysis of our use of common carriers, focusing initially on those used for less-thantruckload (LTL) orders. An exhaustive evaluation was conducted of 30 carriers, assessing their safety record, financial soundness, insurance coverage, management stability, customer requirements, and other key factors. Long-term "partnershipping" agreements were signed with the top 12 carriers, who will handle LTL deliveries that are not sent out on our own fleet of vehicles. The result is significant savings in our LTL costs, and service commitments from the carriers, which will enable us to provide customers with the quality response they demand.

Our ability to satisfy the special requirements of customers — through custom blended or packaged products, or with "just in time" deliveries that minimize customer inventories — is critical to the customer who either because of physical limitations of his own facilities or because of his unique manufacturing processes requires special service.

We are always looking for ways to improve the service we provide. One area of particular interest is the packaging of the products we sell. As a result, we currently are pilot testing entirely new container technology for use in our bulk liquid delivery systems. Innovations tested successfully in one product segment will find useful applications in other product and market segments, as well.



USING A TRANSPORTATION NETWORK CONSISTING OF OUR OWN FLEET OF MORE THAN 1,200 VEHICLES AND 12 MAJOR COMMON CARRIERS, WE DELIVER CHEMICAL PRODUCTS PROM MORE THAN 100 VW&R CHEMICAL DISTRIBUTION FACILITIES TO CUSTOMERS THROUGHOUT NORTH AMERICA.

Our hazardous waste management service, ChemCare, also was designed to help meet the special needs of chemical users. ChemCare helps our customers solve a series of difficult legal and regulatory challenges they face in the disposition of the waste or spent chemicals their processes generate.

Univar is a participant in Responsible Carc™, an industry initiative sponsored by the Chemical Manufacturers Association that addresses public concerns about health, safety, and environmental issues, and mandates specific codes of management practice and standards for reducing emissions, transporting chemicals, establishing emergency planning procedures, and other key issues.

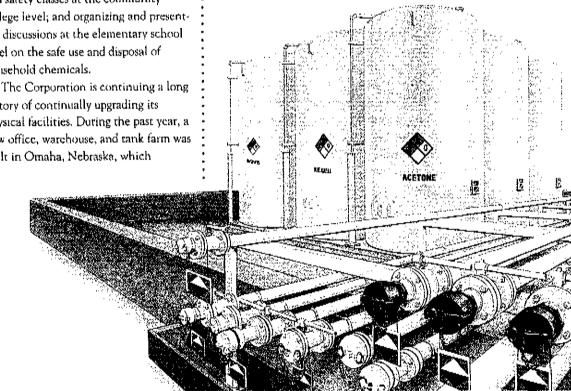
As part of its ongoing commitment to good citizenship and responsible product care, Univar encourages employee participation in activities directed toward improved safety relating to usage of chemical products. Examples of this involvement include: assisting in the training of local fire departments and other "first responders" in effective response to emergency situations involving chemicals; teaching product handling and safety classes at the community college level; and organizing and presenting discussions at the elementary school level on the safe use and disposal of household chemicals.

history of continually upgrading its physical facilities. During the past year, a new office, warehouse, and tank farm was built in Omaha, Nebraska, which

allowed for the consolidation of the dual operations that had been in place there since our 1986 acquisition of McKesson Chemical Co.

Construction began on new facilities in Carencro, Louisiana, and Winnipeg, Manitoba, and design work is currently underway for major plant replacement projects in the Los Angeles area and in Montreal. The Corporation's financial strength is a vital factor in our ability to continuously replace and upgrade our facilities for safe, efficient, and environmentally sound operations.

All of these activities are being undertaken with the objective of preserving and enhancing our leadership in the chemical distribution industry. We believe that they help to demonstrate our commitment to good corporate citizenship and to responsible, ethical operations. Over the long term, our consistent pursuit of these objectives has benefited and will continue to benefit our shareholders and employees by benefiting our communities and our customers.



MANACEMENT DISCUSSION AND ANALYSIS RESULTS OF OPERATIONS

ales in the fiscal year ended February 28, 1990, were \$1,378,864,000, 5% higher than in 1989, reflecting a relatively flar economy in the U.S. and Canada. Real volume increases for the year of approximately 3.4% represented our continued penetration into certain target markets as well as the result of a small acquisition during the year. Inflation, at 1.6%, was substantially lower than in recent years.

Gross margin percentage, at 14.9%, was up 0.5% from the prior year, reflecting a slight change in our mix of business to a higher proportion of throughwarehouse business, which carries higher gross margins and correspondingly higher operating expense loads, as compared to direct carload business.

Operating expenses as a percent of sales were 11.5% in 1990 as compared to 11.1% the prior year, the result of the change in business mix discussed above, coupled with additional operating expense loads in the areas of safety, quality, environmental responsibility, and compliance with a highly complex and rapidly expanding regulatory system, all of which are necessary to retain our leadership position in our industry. Although they have contributed to higher operating expense levels, these investments in our business are necessary to adequately fund out response to increasingly high expectations of the public.

Interest expense for 1990 increased approximately \$1,666,000 from the prior year, primarily as a result of higher overall average interest rates, partially offset by interest costs on certain projects that were capitalized.

Net income in 1990 was \$21,545,000, up 8% from 1989, marking the second consecutive year of record earnings. These results, which were achieved despite a low-growth economy and the increased expense loads discussed above, underscore our continued success in assimilating the operations of McKesson Chemical Co., acquired in November 1986.

The relatively stronger economy of 1989 compared to 1988 was reflected in 1989 sales of \$1,307,865,000, 17% higher than in 1988. The Corporation made significant gains in market share during 1989, as approximately 9% of the increased sales levels resulted from real volume increases.

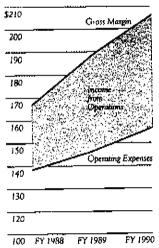
Gross margin percentage in 1989 was 14.4%, or approximately 0.5% below the

gross margin percentage of the prior year. This decline in gross margin percentage was almost entirely the result of a decline in the percentage of warehouse sales from 1988 to 1989. Warehouse sales, as mentioned above, carry higher gross margin percentages along with correspondingly higher operating expense loads. As a result of the change in the mix of our business and other postacquisition efficiencies, operating expenses in 1989 were 11.1% of sales as compared to 12.3% of sales the prior year.

Interest expense, \$11,443,000 in 1989 as compared to \$10,315,000 in 1988, was up, primarily as a result of increased average interest rates during the period.

Net income in 1989 was \$19,973,000, up 79% from the 1988 level, which had been adversely affected by acquisition-

GROSS MARGIN AND OPERATING EXPENSES (millions of dollars)



related costs. This performance reflected the overall strength in the economy in 1989, coupled with significant market share gains made by the Corporation during the year.

EFFECTS OF INFLATION

For many years, the Corporation has been able to pass along through increased selling prices cost increases due to inflation. We see no reason to assume that this ability will deteriorate.

Inflation accounted for approximately 1.6%, 8%, and 2% of sales increases in 1990, 1989, and 1988, respectively. Since the Corporation uses the LIFO method of inventory valuation, cost of sales reported in the consolidated statements of income approximates current costs, and matches those costs against current selling prices.

Although we have seen continuing inflation over the last several years, the Corporation generally maintains monetary liabilities in excess of its monetary assets. This position may be viewed as a hedge against the effects of inflation, since the Corporation will be able to repay its net liabilities with inflated dollars.

INCOME TAXES

The Tax Reform Act of 1986 reduced the Corporation's top federal statutory tax rate to 34% in 1990 and 1989 from 38% in 1988. The Corporation's combined federal, state, and Canadian effective tax rate was 40.2% in 1990, 41% in 1989, and 47.9% in 1988. The 1990 and 1989 figures reflect lower effective tax rates experienced in our Canadian operations and lower U.S. statutory rates, as compared to 1988.

In December 1989, the Financial Accounting Standards Board (FASB) issued a new statement that allowed for further delay in the implementation of its standard on accounting for income taxes until fiscal years beginning after December 15, 1991. The Corporation has elected to defer adoption of this standard pending final resolution by FASB of several key issues, and anticipates adopting the standard in its fiscal year 1993. Management does not believe that the adoption of this standard will have a material effect on the Corporation's results of operations or financial condition.

LIQUIDITY AND CAPITAL RESOURCES

Cash provided by operations in 1990 was \$56,230,000 and was used, together with outside bortowings, to finance the Corporation's growth, capital expenditures, acquisition of businesses, and payment of dividends. Total interestbearing debt at fiscal year end 1990 was \$130,223,000, as compared to \$117,673,000 at 1989 and \$120,932,000 at 1988. The Corporation's ratio of total debt to equity was 0.99:1 at fiscal year end 1990, 1.03:1 at 1989, and 1.26:1 at 1988. The declining debt-to-equity ratio reflects the Corporation's record earnings in the last two years. Combined with increasingly strong cash flows from operations, this allowed the maintenance of relatively stable debt loads during the period. The increase in debt at 1990 over 1989 was used to finance the Corporation's continued investment in its new computer system, which will be installed during the fiscal year ending in 1991. This capitalized investment is included on the balance sheet as part of Construction in Progress for 1990.

The net of trade receivables, FIFO inventories, and trade accounts payable was approximately \$127,176,000 at year end 1990, \$122,949,000 at 1989, and \$96,655,000 at 1988. The approximate 32% increase since 1988 relates primarily to increased trade accounts receivable, arising from growth in sales during the period.

At year end 1990, the Corporation's current ratio was 1.35:1, compared to 1.33:1 at 1989, and 1.40:1 at 1988. All of these ratios are well within our target ranges.

Dividends declared per share of common stock totaled \$0.30 in 1990, \$0.20 in 1989, and \$0.10 in 1988. The Corpo-

ration's regular quarterly cash dividend has been raised twice in the past two years, from \$0.025 to \$0.05 per share in the second quarter of the year ended 1989, and to \$0.075 in the second quarter of the year ended 1990. Per share figures throughout this report have been adjusted to reflect the two-for-one stock split made effective in November 1989 through the payment of a 100% stock dividend.

Common stock dividends as a percentage of earnings per share were 25% in 1990, 18% in 1989, and 16% in 1988. The increase in cash dividends as a percentage of earnings reflects

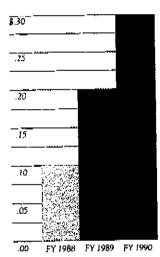
the Board of Directors' confidence in the development of the Corporation's operating capacity.

Return on beginning equity was 18.8% in 1990, 20.8% in 1989, and 13.1% in 1988. The decline in the rate for the 12 months ended February 28, 1990, reflects the relatively static condition of the economy. This economic climate limited our carnings gains while our equity base continued to increase as a result of regular additions to retained earnings. The increase for 1989 over 1988 reflects the strong state of the economy in the year ended February 28, 1989, and substandard performance in 1988 resulting largely from expense loads related to our acquisition in late 1986 of McKesson Chemical Co.

We continue to have a substantial volume of excess capital — in the form of real properties held for sale and long-term receivables — that is not actively employed in the business. Principal among these are excess land in the Los Angeles area and a former distribution facility in Dallas, Texas. When redeployed, this capital will allow us to further reduce borrowing levels and associated interest costs.

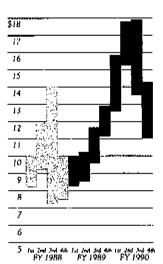
The Corporation has unused short-term bank lines available that are adequate to fully support its normal operating requirements. In addition, the Corporation has maintained long-term credit facilities in excess of current requirements. These credit facilities, combined with cash flow from operations and the proceeds from the sale and disposal of excess capital, will, in management's opinion, provide adequate funding for all anticipated short- and long-term growth requirements of the Corporation's balance sheet.

ANNUAL DIVIDEND PAYOUT (per share)



Capital expenditures were \$37,573,000 in 1990 as compared to \$9,563,000 in 1989. The increase is pri-

STOCK PRICE INFORMATION (per share)



marily the result of the continued development of our in-house computer system, which the Company anticipates will be the basis for our internal systems into the next century. Capital expenditures for the year ended 1988, at \$17,745,000, included a major purchase of land for a planned facility in the Los Angeles area.

Capital expenditures of approximately \$25,000,000 are budgeted for the year ended 1991, and are expected to be financed from internally generated cash, supplemented as required by existing credit facilities.

The closing price for Univar shares on the New York Stock Exchange on February 28, 1990, was \$12.25, a 48% increase over the \$8.25 share price on the same date three years earlier. During the same period, the Dow Jones Industrial Average rose to 2,627 from 2,224, an 18% increase, and the Standard and Poor's 500 rose to 332 from 284, a 17% increase.

ENVIRONMENTAL COSTS

Some risk to the environment is associated with the Corporation's operations, as with other companies engaged in this or similar businesses. The Company complies with current standards relating to the handling, storage, and transportation of hazardous materials and in general with laws and regulations intended to protect the environment. Compliance

with these increasingly stringent environmental and safety regulations is expected to result in higher expenditures for capital and operating expense Trems. Future expenditures that may be required are undefined. Their impact on future results of operations cannot be estimated because of the uncertainty which continues to exist as a result of evolving requirements, the selection of technology to meet compliance standards, and the cost and timing of these expenditures.

INDUSTRY CONCENTRATION

A trend toward industry concentration has been evident for some years in the chemical distribution industry, and management believes that this trend will accelerate during the 1990s.

We do not believe that the continuation of the trend toward industry concentration will be detrimental to companies like Univar, which are committed to the business, have the sales volume and financial and technical strength required to respond to the various demands of the market, and have ownerships that look to the public market for the company's shares as the source of their investment liquidity. CONSOLIDATED STATEMENTS OF INCOME

	1990		- 1989		1988
\$1,	378,864	\$1	,307,865	\$1	,117,309
1,	173,134				950,464
	205,730	•	187,726		166,845
	158, 6 62		145,560		137,589
	47,068		42,166		29,256
	(13,109)		(11,443)		(10,315)
	(90)		(152)		526
	2,163		3,286		1,969
	36,032		33,857		21,436
	14,487		13,884		10,273
\$	21,545	\$	19,973	\$	11,163
\$	1.22	\$	1.13	\$.64
	\$	\$1,378,864 1,173,134 205,730 158,662 47,068 (13,109) (90) 2,163 36,032 14,487 \$ 21,545	\$1,378,864 \$1 1,173,134 1 205,730 158,662 47,968 (13,109) (90) 2,163 36,032 14,487 \$21,545 \$	\$1,378,864 \$1,307,865 1,173,134 1,120,139 205,730 187,726 158,662 145,560 47,068 42,166 (13,109) (11,443) (90) (152) 2,163 3,286 35,032 33,857 14,487 13,884 \$ 21,545 \$ 19,973	\$1,378,864 \$1,307,865 \$1 1,173,134 1,120,139 205,730 187,726 158,662 145,560 47,068 42,166 (13,109) (11,443) (90) (152) 2,163 3,286 36,032 33,857 14,487 13,884 \$ 21,545 \$ 19,973 \$

CONSOLIDATED STATEMENTS OF CASH FLOWS

For the Years Ended February 28/29 (Thousands of dollars)	1990	- 1989	1988
Cash Flows Provided (Used) by Operating Activities			
Net income	\$ 21,545	\$ 19,973	\$ 11,163
Adjustments to reconcile net income to			
net cash provided (used) by operating activities:			
Depreciation and amortization	14,383	13,788	13,693
Deferred taxes on income	9,658	1,703	(2,743)
Deferred liabilities and credits	(1,864)	(1,657)	2,752
Other — net	582	(82)	415
Change in assets and liabilities, net of effect			
of businesses acquired:			
Accounts receivable	(4,703)	(22,601)	(13,957)
Inventories	4,274	5,504	(20,636)
Accounts payable	5,301	684	22,152
Other current assets — net	757	1,174	921
Other current liabilities — net	6,297	4,815	12,305
Net Cash Provided (Used) by Operating Activities	56,230	23,301	26,065
Cash Flows Provided (Used) by Investing Activities			
Proceeds from investments	4,577	2,748	1,188
Payment for purchase of investments	(938)	(15,241)	(3,465)
Additions to property, plant, and equipment — net	(37,573)	(9,563)	(17,745)
Acquisition of businesses	(16,959)	(3,533)	_
Change in other assets — net	603	305	(189)
Net Cash Provided (Used) by Investing Activities	(50,290)	(25,284)	(20,211)
Cash Flows Provided (Used) by Financing Activities			
Short-term borrowing — net	(8,172)	17,651	(10,114)
Exercise of stock options	78	115	64
Long-term debt incurred	35,000	20,000	15,397
Reduction in long-term debt	(22,233)	(31,918)	(2,823)
Payment of dividends	(4,813)	(3,051)	(1,737)
Net Cash Provided (Used) by Financing Activities	(140)	2,797	787
Net Cash Provided (Used)	5,800	814	6,641
Cash and cash equivalents at beginning of year	7,455	6,641	_
Cash and Cash Equivalents at End of Year	\$ 13,255	\$ 7,455	\$ 6,641
Supplemental Disclosure of Cash Flow Information			
Cash paid during the year for:			
Interest (net of capitalized interest)	\$ 12,497	\$ 10,638	\$ 10,323
Income taxes	\$ 5,608	\$ 13,115	\$ 8,019

CONSOLIDATED
BALANCE SHEETS

February 28 (Thousands of dollars)	1 <i>990</i>	1989
ASSETS	1111	
Current Assets		
Cash and cash equivalents	\$ 13,255	\$ 7,455
Receivables—		*
Trade accounts (less allowance for losses of		
\$2,100 in 1990 and \$1,800 in 1989)	154,529	143,845
Other	6,901	8,132
Inventories (Note 2)	97,609	97,532
Prepaid expenses and other assets	3,360	2,691
Total current assets	275,654	259,655
Real Properties Held for Sale and Long-Term Receivables	29,682	33,671
Property, Plant, and Equipment (Notes 1, 3, & 10)		
Land	17,394	15,260
Buildings	62,681	53,788
Equipment	120,149	105,245
Leased property under capital leases	5,082	6,558
Construction in progress	24,225	8,821
	229,531	189,672
Less accumulated depreciation	67,088	54,351
Net property, plant, and equipment	162,443	135,321
Other Assets (Note 11)	9,629	2,781
	\$477,408	\$431,428

	1990	1989
LIABILITIES AND SHAREHOLDERS' EQUITY		
Current Liabilities		
Bank checks outstanding less cash in bank	\$ 4,120	\$ 8,669
Notes payable (Note 9)	8,154	11,777
Current portion of long-term debt	5,870	2,464
Accounts payable	148,455	140,463
Accrued payroll and other liabilities	37,115	32,543
Total current liabilities	203,714	195,916
Long-Term Debt, less current portion (Notes 3, 9, & 10)	116,199	103,432
Deferred Items		
Deferred taxes on income (Notes 1 & 8)	10,475	817
Other deferred liabilities and credits (Notes 1 & 12)	15,140	16,535
Total deferred items	25,615	17,352
Commitments and Contingencies (Notes 10 & 12)		
Shareholders' Equity (Notes 1 & 5)		
Preferred stock, no par value		
Authorized 750,000 shares	_	_
Common stock, par value \$.331/3 per share		
Authorized — 40,000,000 shares		
Issued — 20,118,502 shares in 1990 and 1989	6,706	, 3,354
Additional paid-in capital	39.057	42,059
Retained carnings	95,229	78,938
Cumulative translation adjustment	1,469	1,311
Treasury stock, at cost, 2,597,802 shares in 1990		
and 2,658,286 in 1989	(9,857)	(10,055)
Deferred stock compensation expense	(724)	(879)
Total shareholders' equity	131,880	114,728
	\$477,408	\$431,428

CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY

compensation expense	_	_	_		_	340	340
Foreign currency translation adjustment Deferred stock	_	_	_	1,535	_	_	1,535
Cash dividends at \$.20 per share	—		(3,489)		_	(565)	(3,489)
Net income Exercise of stock options Stock awards (32,374 shares)	_	41,470 — 35 554	62,454 19,973 —	(224) — —	(10,135) — 80	(654)	96,254 19,973 115
translation adjustment Deferred stock compensation expense Balance, February 29, 1988	3,343	— —	62.454	1,584	/12.125	112	1,584
Exercise of stock options Stock awards (1,900 shares) Cash dividends at \$.10 per share Foreign currency	2 i	55 37 —	(1,737)	_	7 —	(38)	64 — (1,737
For the Three Years Ended February 28, 1990 (Thunsands of dollars) Balance, February 28, 1987 Not income	Common Stock \$3,340	Additional Paid-in Capital \$41,378	Retained Earnings \$53,028 11,163	Cumulative Translation Adjustment \$(1,808)	Treasury - Stock \$(10,142)	Stock Compen- sation Expense \$(728)	Total Share- holders' Equity \$ 85,068 11,163

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 1 * SUMMARY OF ACCOUNTING POLICIES

PRINCIPLES OF CONSOLIDATION

The consolidated financial statements include the accounts of the Corporation and its subsidiaries. All significant intercompany accounts and transactions have been eliminated.

TRANSLATION OF CANADIAN CURRENCY

The accounts of the Canadian subsidiary are translated in accordance with Statement of Financial Accounting Standards No. 52, which requires that foreign currency assets and liabilities be translated using the exchange rates in effect at the balance sheet date. Results of operations are translated using the average exchange rares prevailing throughout the period. The effects of unrealized exchange rate fluctuations on translating foreign currency assets and liabilities into U.S. dollars are accumulated as the cumulative translation adjustment in shareholders' equity. Realized gains and losses from foreign currency transactions are included in net income for the period.

PROPERTY, PLANT, AND EQUIPMENT

Expenditures for property, plant, and equipment and for renewals and betterments that extend the originally estimated economic lives of assets are capitalized at the related cost. Expenditures for maintenance, repairs, and other renewals are charged to expense. The Corporation's property accounts are maintained, for the most part, in multiple asset accounts. In the case of normal dispositions, the cost of property sold or retired is removed from the property account and charged to accumulated depreciation and no gain or loss is recorded. In the case of significant dispositions, gain or loss is recognized.

For financial reporting purposes, depreciation has been provided using the straight-line method over the estimated useful lives of the related assets. For income tax purposes, depreciation on certain assets is computed using accelerated methods.

In accordance with Statements of Financial Accounting Standards Nos. 34 and 62, interest costs have been capitalized on major construction projects while in progress. Interest costs of approximately \$1,294,000, \$738,000, and none, for fiscal years 1990, 1989, and 1988, respectively, have been capitalized in the cost of new facilities.

SELF-INSURANCE RESERVES

The Corporation retains certain exposures in its insurance plan under various deductible or self-insured programs. Reserves for claims made are recorded ac estimated costs as current liabilities. Reserves for estimated claims incurred but not yet reported are recorded as deferred credits.

INCOME TAXES

Income taxes are provided for all items included in the consolidated statements of income regardless of the period when such items will be deductible for tax purposes. The principal timing differences between financial and tax reporting arise from depreciation, selfinsurance reserves, software development, and environmental reserves. Investment tax credits have been recognized under the flow-through method, as a tax reduction in the year in which they became available.

Accumulated undistributed earnings after taxes for the Canadian subsidiary amounted to approximately \$40,700,000 at February 28, 1990. No provision for Canadian withholding or United States federal income taxes is necessary, as it is management's intention that dividends will be paid only under circumstances which will not generate additional net tax cost.

EARNINGS PER SHARE

Earnings per common share are based on the weighted average number of shares outstanding during each year (17,728,232 for 1990, 17,603,420 for 1989, and 17,528,686 for 1988). There is no material dilution due to outstanding stock options.

Historical share data have been restated to reflect the effect of a two-for-one stock split paid in the form of a 100% stock dividend November 4, 1989, to shareholders of record October 16, 1989.

STATEMENT OF CASH FLOWS

The Corporation considers cash on hand, certificates of deposit, and short-term marketable securities as cash for purposes of the statements of cash flows. The effect of changes in foreign exchange rates on cash balances is not significant. Certain reclassifications have been made in the prior year's statements to conform to the current year's presentation.

NOTE 2 • INVENTORIES

Inventories consist primarily of finished goods. The method of valuation of inventories at balance sheet dates was as follows:

\$78,025	\$79,256
19,584	18,276
\$97,609	\$97,532
	19,584

If the inventories valued on the LIFO method had been valued at first-in, first-out (FIFO) costs, they would have been \$23,493,000 and \$22,035,000 higher than reported at February 28, 1990, and February 28, 1989, respectively.

NOTE 3 •
LONG-TERM DEBT
AND REVOLVING
CREDIT AGREEMENT

The long-term debt of the Corporation and its subsidiaries at balance sheet dates was as ollows:

(Thousands of dollars)	1990	1989
Senior Debu		
Industrial revenue bonds, 72% to 88% of bank's prime, secured		
by certain real property, payable in installments to 1994	\$ 7,350	\$ 8,400
Industrial revenue bonds, 11.15%, secured by		
certain real property, payable in installments to 1993	2,700	3,150
Industrial revenue bonds, 7.25%, secured by		
certain real property, payable in installments to 1998	2,250	2,500
Revolving credit agreement	40,000	30,000
Term credit agreement, 9.84%, unsecured, payable in equal		
annual installments from 1991 to 1995	20,000	20,000
Term credit agreement, 10.17%, unsecured, payable in 1992	10,000	
Reclassified short-term debt (Note 9)	25,000	25,000
Other	168	890
Subordinated Debt:		
9.75% subordinated sinking fund debentures, payable in		
installments to 1999, net of unamortized debenture discoun	c 2,034	2,197
Subordinated note, at prime rate, secured by certain real		
property, payable in installments with balance due in 1992	7,540	7,740
Capitalized Lease Obligations:		
8.51% to 11.75%, secured by certain real property,		
payable in monthly installments to 2019	5,027	6,019
	122,069	105,896
Less current portion	5,870	2,464
Net long-term debt	\$116,199	\$103,432

Maturities of long-term debt for the fiscal years ending 1992-1995 are as follows:

1992	\$22,862	
1993	5,546	_
1994	6 ,47 7	
1995	7,450	

Through a revolving credit agreement with a group of banks, the Corporation and its subsidiary, Van Waters & Rogers Inc., may borrow up to \$95,000,000 at prime rate, certificate of deposit rate plus 7/8% or LIBOR plus 7/8%, at the Corporation's option. The commitment reduces by \$10,000,000 on March 1, 1990 and 1991, and expires on December 31, 1993. The agreement also requires collected balances of 5% on outstanding balances, or the payment of fees in lieu thereof, and fees of 3/8% on unused commitments.

The long-term debt instruments include provisions specifying minimum current ratio, tangible net worth, debt/tangible net worth ratios, and net tangible assets/debt ratios. Under the most restrictive of the financial ratios, the Corporation's tangible net worth cannot be less than \$77,000,000.

VWR Corporation, in connection with its spin-off on February 28, 1986, continues to guarantee approximately \$7,540,000 of the Corporation's subordinated long-term debt.

NOTE 4 •
QUARTERLY
FINANCIAL DATA
(UNAUDITED)

(Thousands of dollars,	First	Second	Third	Powd
except per share data)	Quinter	Quarter	Quarter	Quarter
1989/1990				
Sales	\$359,618	\$353,931	\$348,048	\$317,267
Gross Margin	49,215	51,406	51,301	53,808
Net Income	4,715	5,655	5,758	5,417
Net Income per Share	.27	.32	.32	.31
1988/1989				
Sales	\$323,973	\$339,419	\$328,843	\$315,630
Gross Margin	45,308	47,919	47,966	46,533
Net Income	4,070	6,042	5,212	4,649
Net Income per Share	.23	.35	.30	.26

NOTE 5 • STOCK OPTIONS AND RESTRICTED STOCK AWARDS

The Corporation's Stock Option Plan, adopted in 1982, provides for the granting of options to officers and key employees to purchase Common Stock. For incentive stock options the option price cannot be less than the fair market value of the Common Stock at the date of grant. Non-qualified stock options may be granted at less than the fair market value of the Common Stock. Options become exercisable at the rate of twenty percent per year beginning two years after the date of grant, and expire ten years after the date of grant. The maximum number of shares available for issuance under the 1982 Plan is 244,928.

The Corporation's 1986 Long-Term Incentive Stock Plan provides for the granting to officers and key employees of non-qualified stock options, incentive stock options, and restricted stock awards. The terms of grant for non-qualified and incentive options are similar to the 1982 Plan; however, options may be exercisable as determined by the committee of the Board that administers the Plan. Restricted Stock Awards (RSAs) may be granted or sold to officers and key employees. RSAs may not be sold or otherwise disposed of during the established restriction period, presently five and six years. On August 25, 1989, the shareholders approved an amendment to increase the maximum number of common stock shares available to be issued under the 1986 Plan from 700,000 to 1,200,000.

During the year the Corporation granted RSAs of 38,138 shares of stock to certain key employees pursuant to the 1986 Long-Term Incentive Stock Plan. The market price at the dates of grant ranged from \$12.69 to \$14.56 per share. As of the dates of grant the fair market value of these stock awards totaled approximately \$500,000, which amount has been deferred and, along with the remaining deferred portion of RSAs issued in prior years, is being amortized to operations over a six-year period. At February 28, 1990, unamortized deferred stock compensation expense of approximately \$724,000 is classified as such in the shareholders' equity section of the Corporation's balance sheet.

The committee of the Board of Directors that administers the Plans may, at its discretion, determine the number of shares, the purchase price, applicable vesting periods, and any other terms of each option or award. Options and awards include provision for acceleration of such applicable vesting periods in the event of certain transactions that may result in a change of control of the Corporation.

Under the 1982 and 1986 Plans, a total of 31,194 and 713,802 shares were available for grant, respectively, at February 28, 1990.

The following table summarizes activity in the Plans:

	Number of Shares			
	Under Option	Restricted Stock Awards	Available for Future Option or Award	Price Range
Outstanding, February 29, 1988	335,200	152,318	442,876	\$ 3.81 - \$ 9.97
Granted	135,838	64,748	(200,586)	8.72
Exercised	(26,584)	_	*****	3.81 - 5.90
Canceled or expired	(24,594)	(5,324)	29,918	4.19 - 8.72
Outstanding. February 28, 1989	419,860	211,742	272,208	3.81 - 9.97
Granted	_	38,138	(38,138)	12.69 - 14.56
Exercisød	(25,948)	-	_	3.81 5.91
Canceled or expired	(10,926)	_	10,926	4.19 - 8.72
RSAs vested	_	(30,138)		
Amendment to 1986 Plan	_		500,000	
Outstanding, February 28, 1990	382,986	219,742	744,996	3.81 - 14.56
Exercisable at February 28, 1990	157,834			

NOTE 6 • PENSION PLANS

The Corporation and its subsidiaries have pension plans covering substantially all employess, excluding those employees covered by unions that operate plans independent of the Corporation or its subsidiaries. Nonunion domestic pension benefits are based on years of credited service and the highest five-year average compensation. Contributions to the plan are based on the Projected Unit Credit actuarial funding method and are limited to amounts that are currently deductible for tax purposes. Contributions are intended to provide for benefits attributed to service to date and benefits expected to be earned during the plan year, based on the projected final average compensation.

Total pension expense (excluding union-sponsored, collectively bargained plans) was \$2,710,000, \$1,878,000, and \$972,000 in fiscal years 1990, 1989, and 1988, respectively.

The following table sets forth the domestic plan's funded status and amounts recognized in the Corporation's consolidated balance sheets at February 28:

(Thousands of dollars)	1990	1989
Actuarial present value of benefit obligations		
Vested	\$ 32,116	\$ 23,685
Non-vested	332	859
Accumulated benefit obligation	\$ 32,448	\$ 24,544
Projected benefit obligation	\$ 41,060	\$ 31,736
Plan assets at fair value	(33,495)	(28,392)
Projected benefit obligation in excess of plan assets	7,565	3,344
Unrecognized net transition obligation	(390)	(422)
Unrecognized prior service cost	(707)	_
Unrecognized net loss (plan changes and actuarial losses)	(4,918)	(1,252)
Accrued pension cost, included in accrued payroll and other liabilities in the Corporation's consolidated balance sheet	\$ 1,550	\$ 1,670

Net domestic pension expense includes the following components:

(Thousands of dollars)	1990	1989
Service cost (benefits earned during the fiscal year)	\$ 1,724	\$ 1,250
Interest cost on projected benefit obligation	3,416	2,916
Actual return on plan assets	(4,147)	(3,132)
Net amortization and deferral	1,377	610
Net domestic pension expense	\$ 2,370	\$ 1,644

The weighted average discount rate, the rate of increase in future compensation levels, and the expected long-term rate of return on plan assets used in determining the actuarial present value of the projected benefit obligations were 10%, 6%, and 10%, respectively, as of March 1, 1990 and 1989. The expected long-term rate of return on plan assets was 10% for 1988. The market value of assets, which consist primarily of cash equivalents and equity securities, is as reported by the trustee bank serving the pension plan.

Certain employees are covered under union-sponsored, collectively bargained, defined benefit plans. Expenses for these plans were \$660,000 in 1990, \$607,000 in 1989, and \$496,000 in 1988, as determined in accordance with negotiated labor contracts.

Provisions of the Multi-Employer Pension Amendments Act of 1980 require participating employers to assume a proportionate share of a multi-employer plan's unfunded, vested benefits in the event of withdrawal from or termination of such plan. Information concerning the Corporation's share of unfunded, vested benefits is not available from plan administrators. Provisions of the Act may have the effect of increasing the level of contributions in future years.

Employees of the Company's foreign subsidiary are covered by a pension plan. Commencing in 1990, the Company was required to adopt certain accounting changes regarding its foreign plan under Financial Accounting Standards Board Statement No. 87, with no significant impact on fiscal year 1990 pension expense. Plan assets exceeded the actuarially computed vested benefits of the plan at December 31, 1989 and 1988. Pension expense under the foreign plan was approximately \$340,000 in 1990, \$234,000 in 1989, and \$166,000 in 1988.

NOTE 7 = OTHER RETIREMENT BENEFITS The Corporation provides certain medical benefits to pensioners and survivors. Substantially all of the Corporation's employees may become eligible for those benefits if they reach retirement age while still working for the Corporation. The cost of retiree and survivor medical benefits is recognized as expense as claims are paid. The program went into effect on October 1, 1986, and costs under the program were not significant for any year.

NOTE 8 •
INCOME TAXES

Income before provision for taxes on income for the years ended February 28/29 was composed of the following:

(Thousands of dollars)	1990	1989	1988
Domestic	\$27,779	\$24,932	\$14,836
Foreign	8,253	8,925	6,600
	\$36,032	\$33,857	\$21,436

Provision for taxes on income consisted of the following:

1990	1989	1988
\$ 3,601	\$ 6.639	\$ 6,929
637	1,573	2.035
3,467	4,111	3,342
7,705	12,323	12,306
5,182	1,292	(1,917)
1,558	413	(44)
42	(144)	(72)
6,782	1,561	(2,033)
\$14,487	\$13,884	\$10,273
	\$ 3,601 637 3,467 7,705 5,182 1,558 42 6,782	\$ 3,601 \$ 6.639 637 1,573 3,467 4,111 7,705 12,323 5,182 1,292 1,558 413 42 (144) 6,782 1,561

Deferred income taxes result from timing differences in the recognition of certain items for income tax and financial statement purposes. The sources of these differences and the tax effect of each for the years ended February 28/29 were as follows:

(Thousands of dollars)	1990	1989	1988
Depreciation	\$ 2,557	\$1,176	\$ 1,843
Self-insurance reserves	677	136	(826)
Environmental reserves	1.297	649	(2,361)
Acquisition basis allocations — net	42	(844)	_
Inventory valuation	(212)	(181)	(545)
Software development	5,414	616	
State income taxes	(647)	(109)	_
Receivable valuation	(830)	_	
Alternative minimum tax credit	(1,790)	_	
Other — net	274	118	(144)
	\$ 6,782	\$1,561	\$(2,033)

The accompanying financial statements reflect effective tax rates of 40.2% in 1990, 41.0% in 1989, and 47.9% in 1988. An analysis of the differences between these rates and the Federal statutory rate is set forth below:

	1990		1989 1988		
Amount	Percent	Amount	Percent	Amount	Percent
\$12,251	34.0%	\$11,511	34.0%	\$ 8,146	38.0%
1,449	4.0%	1,311	3.9%	1,234	5.8%
703	2.0%	932	2.8%	762	3.6%
84	0.2%	130	0.3%	131	0.5%
\$14,487	40.2%	\$13,884	41.0%	\$10,273	47.9%
	Amount \$12,251 1,449 703 84	\$12,251 34.0% 1,449 4.0% 703 2.0% 84 0.2%	Amount Percent Amount \$12,251 34.0% \$11,511 1,449 4.0% 1,311 703 2.0% 932 84 0.2% 130	Amount Percent Amount Percent \$12,251 34.8% \$11,511 34.0% 1,449 4.0% 1,311 3.9% 703 2.0% 932 2.8% 84 0.2% 130 0.3%	Amount Percent Amount Percent Amount \$12,251 34.0% \$11,51f 34.0% \$8,146 1,449 4.0% 1,31f 3.9% 1,234 703 2.0% 932 2.8% 762 84 0.2% 130 0.3% 131

The Corporation's federal income tax returns are closed for the year ended February 29, 1984, and all prior years.

In December 1987 the Financial Accounting Standards Board (FASB) issued Statement No. 96, "Accounting for Income Taxes" ("Statement No. 96"), adopting the liability method of accounting for deferred income taxes. In December 1989 FASB further extended final implementation of that pronouncement by two years. Statement No. 96 must be adopted by the Corporation no later than the fiscal year ending February 28, 1993. Under the provisions of Statement No. 96, the Corporation may recognize the impacts of adoption by recording the prior years' cumulative effect of the new rules entirely in the year of adoption or by restating all financial statements presented. While the Corporation currently does not expect that adoption of Statement No. 96 will significantly impact the amount of earnings reinvested in the business, deferred taxes will have to be adjusted to reflect federal income tax rates in effect at the time of adoption and to give effect to temporary differences for which no deferred taxes had been previously provided.

NOTE9 • NOTES PAYABLE

As of February 28, 1990, the Corporation had regular domestic and foreign short-term lines of credit of \$57,374,000, with loans against these bank lines of \$7,823,000. In addition, the Corporation had \$25,000,000 of commercial paper outstanding. The approximate average aggregate short-term borrowing and weighted average short-term interest costs were \$40,044,000 and 9.2% in 1990, \$37,475,000 and 9.2% in 1989, and \$33,297,000 and 7.7% in 1988. The maximum amount of short-term borrowing during the year was \$57,914,000 in 1990, \$50,000,000 in 1989, and \$46,500,000 in 1988.

At February 28, 1990 and 1989, \$25,000,000 of commercial paper borrowing was reclassified to long-term debt, based upon available refinancing through the revolving credit agreement discussed in Note 3.

To compensate its banks for the availability of short-term and long-term credit, the Corporation has informal agreements to maintain average cash balances varying up to 5% of the available credit, or in certain cases to pay fees in lieu thereof.

NOTE 10 • LEASES Rental expense was approximately \$9,543,000, \$6,613,000, and \$5,554,000, for 1990, 1989, and 1988, respectively. The Corporation and its subsidiaries occupy some leased premises and lease some other equipment. Leases that qualify as capital leases, as defined in Statement of Financial Accounting Standards No. 13, have been capitalized. The amount of such capitalized leases included in property, plant, and equipment and the related accumulated amortization was \$5,082,000 and \$2,756,000 in 1990 and \$6,558,000 and \$2,671,000 in 1989. Lease amortization is included in depreciation expense.

In March 1990 the Corporation entered into a long-term lease for a headquarters building and computer center. Annual lease payments are estimated to be approximately \$2,250,000 during the ten-year initial term of the lease and are not reflected in the table below.

Future minimum lease payments as of February 28, 1990, under capital leases and noncancelable operating leases, having initial lease terms of more than one year, are as follows:

Years Ending February 28/29 (Thousands of dollars)	Capital Leases	Operaum Lease	
1991	\$ 740	\$ 6,958	
1992	740	4,418	
1993	740	2,445	
1994	740	1,713	
1995	1,085	1,075	
Thereafter	5,091	1,281	
Total minimum lease payments	9,136	\$17,890	
Less amounts representing interest	4,109		
Present value of net minimum lease payments	\$5,027		

The present value of the net capital lease payments is presented in the February 28, 1990, balance sheet as long-term debt.

NOTE II • ACQUISITION On September 22, 1989, the Corporation's United States subsidiary acquired the stock of Hamblet & Hayes Co., formerly a subsidiary of Ciba-Geigy Corporation, for approximately \$13,500,000 in cash. In connection with the acquisition the Corporation received assets with a fair value of approximately \$17,900,000 and assumed liabilities totaling approximately \$4,400,000. The acquisition was accounted for as a purchase. The preliminary assets and liabilities are included in the accompanying consolidated financial statements at values representing an allocation of the purchase cost to such assets and liabilities, which approximates market valuation. Approximately \$6,000,000 has been included in other assets pending final determination of the fair value of the assets acquired. If the acquisition had been made at the beginning of the fiscal year, the pro forma effect on sales, net income, and earnings per share for the year ended February 28, 1990, would not have been significant.

NOTE 12 * LITIGATION AND CONTINGENCIES

Because of the nature of its business, the Corporation is involved in numerous contractual, product liability, and public liability cases and claims. The liabilities for injuries to persons or property are frequently covered by liability insurance and the deductible and self-insured portions of these liabilities, where applicable, have been accrued in these financial statements.

In addition, Univer and related entities have been named as "potentially responsible parties" relative to cleanup costs associated with twenty-one separate waste disposal or waste recycling sites that are the subject of separate investigations or proceedings concerning alleged soil and/or groundwater pollution. On many of these sites, the Corporation could technically be liable for the total costs of cleanup under the principle of joint and several liability. However, with respect to each site, numerous other companies are similarly identified and as a practical matter most of them will share in the cleanup costs. In each of these cases, the Corporation is a "small generator" in that the Corporation's volume of waste delivered to the disposal sites is thought to represent less than 2% of the total wastes at each site.

Sixteen sites owned or formerly owned or leased by the Corporation are the subject of separate government proceedings or investigations concerning alleged soil and/or groundwater contamination. With respect to these sixteen sites and eight other environmental matters, the Corporation has been or in the future may be asked to contribute to the costs of cleanup.

While the results of the proceedings and claims against the Corporation are generally not presently determinable, based upon the information presently available, the availability of insurance coverage, and the presence of indemnity agreements for certain of these matters, management believes that the amount of losses that might be sustained from these cases is not likely to materially affect the Corporation's financial position or operations.

The Corporation believes it is not practical to purchase broad-based liability coverage for environmental contamination. It has, however, purchased substantial amounts of insurance in excess of a deductible for certain limited environmental incidents, and has provided reserves to cover estimated remedial costs of currently known environmental matters, where such costs are both probable and reasonably estimatable.

As an industrial chemical distributor and handler of hazardous and potentially hazardous waste materials, compliance with environmental laws is expected to continue to impact the Corporation's operations. For the years 1990 and 1989, the Corporation spent approximately \$4,900,000 and \$2,600,000, respectively, relating to environmental matters for elective actions and to comply with federal, state, or local environmental regulations. At February 1990 and 1989 the Corporation had reserves for environmental matters of approximately \$6,900,000 and \$9,700,000, respectively.

At February 28, 1990, the Corporation had letters of credit outstanding totaling approximately \$40,500,000, which guaranteed various insurance and financing activities. These are automatically renewable each year.

NOTE 13 • INDUSTRY SEGMENT INFORMATION

Univar Corporation operates in only one industry segment (chemical distribution) in both the United States and Canada. Operations in Canada, included in the consolidated statements, consisted of the following:

(Thousands of dollars)	1990	1989	1988
Sales	\$196,512	\$194,102	\$150,646
Operating income	7.559	8,252	6,364
Identifiable assets	70,758	65,396	57,222
Depreciation and amortization expense	1,123	1,054	1,000
Capital expenditures	1,464	2,882	699

MANAGEMENT RESPONSIBILITY FOR FINANCIAL DATA

The management of Univar Corporation has prepared and is responsible for the integrity and fairness of the financial statements and other financial information presented in this annual report. The statements have been prepared in accordance with generally accepted accounting principles and, to the extent appropriate, include amounts based on management's judgment and/or estimates. In order to discharge its responsibilities for these financial statements and information, management maintains accounting systems and related internal controls. These controls are designed to provide reasonable assurance that transactions are properly authorized and recorded, that assets are safeguarded, and that financial records are reliably maintained. The concept of reasonable assurance, however, incorporates an acknowledgment that the cost of a control system must be related to the benefits derived.

Univar monitors the effectiveness of and compliance with its control systems through a full-time internal audit program. Arthur Andersen & Co., as a part of reaching its opinion, reviews the programs and coverage undertaken by the internal audit group.

Management has reviewed the recommendations of both the internal auditors and of Arthur Andersen & Co., and has responded in what we believe to be appropriate and costeffective ways.

The Audit Committee of the Board of Directors, which is composed solely of outside directors, meets periodically with management and with the internal and independent auditors to review the quality of financial reporting, the operation and development of the internal control systems, and the results of internal and independent auditors.

The independent auditors and also the internal auditors each regularly meet with the Audit Committee without the presence of any other parties.

Nicolaas Samsom Senior Vice President-Finance and Administration (Chief Financial Officer)

Garv E. Pruitt Vice President and Treasurer (Chief Accounting Officer)

REPORT OF INDEPENDENT PUBLIC ACCOUNTANTS To the Shareholders of Univar Corporation:

We have audited the accompanying consolidated balance sheets of Univar Corporation (a Delaware Corporation) and subsidiaries as of February 28, 1990 and 1989, and the related consolidated statements of income, shareholders' equity, and cash flows for each of the three years in the period ended February 28, 1990. These financial statements are the responsibility of the Corporation's management. Our responsibility is to express an opinion on these financial statements based on our audits. We did not audit the financial statements of the Corporation's wholly owned Canadian subsidiary, which statements reflect assets and revenues constituting approximately 15% and 14%, respectively, of the consolidated totals. Those statements were audited by other auditors whose report has been furnished to us and our opinion, insofar as it relates to the amounts included for the subsidiary, is based solely on the report of the other auditors.

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a rest basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits and the report of other auditors provide a reasonable basis for our opinion.

In our opinion, based on our audits and the report of other auditors, the financial statements referred to above present fairly, in all material respects, the financial position of Univar Corporation and subsidiaries as of February 28, 1990 and 1989, and the results of their operations and their cash flows for each of the three years in the period ended February 28, 1990, in conformity with generally accepted accounting principles.

Seattle, Washington, Aptil 24, 1990. Arthur Andersen & Co.

FIVE-YEAR FINANCIAL SUMMARYO

For the Fiscal Years Ended February 28/29 (Thousands of dollars, except per share data)		1990		1989		1988		19870		1986(3)
Sales	\$1	,378,864	\$1	,307,865	\$1	,117,309	\$ 6	93,279	\$5.	38,388
Cost of sales	1	,173,134	1	,120,139		950,464	5	89,904	4.	58,297
Gross margin		205,730		187,726		166,845	1	03,375		80,091
Operating expenses		158,662		145,560		137,589		96,733		68,745
Income from operations		47,068		42,166		29,256		6,642		11,346
Interest expense		(13,109)		(11,443)		(10,315)		(6,198)		(6,019)
Other income — net		2,073		3,134		2,495		1,051		1,252
Income before provision for taxes		36,032		33,857		21,436		1,495		6,579
Provision for taxes		14,487		13,884		10,273		783		2,320
Net income from continuing operation	ons	21,545		19,973		11,163		712		4,259
Net income from companies distribut	ced			_		_		_		6,391
Net income	\$	21,545	\$	19,973	\$	13,163	\$	712	\$	10,650
Weighted average common shares										
outstanding		17,728		17,603		17,529		13,374		11,230
Net income per share from										
continuing operations	\$	1.22	\$	1.13	\$	0.64	\$	0.06	\$	0.38
Net income per share from										
companies distributed		<u> </u>								0.57
Net income per share	\$	1.22	\$	1.13	.\$	0.64	\$	0.06	\$	0.95
Continuing operations only:										
Cash dividends declared per share	. \$	0.30	\$	0.20	\$	0.10	\$	0.10	\$	0.16
Total assers		477,408		431,428		394,667	3	46,555	1	86,976
Total debt		130,223		117,673		120,932	1	11,634		65,819
Long-term debt		116,199		103,432		115,350	1	02,776		59,401
Working capital		71,940		63,739		67,171		51,201		30,783
Shareholders' equity		131,880		114,728		96,254		85,068		45,000
Book value per share		7.53		6.57		5.54		4.90		4.02
Return on beginning equity		18.8%		20.8%		13.1%		1.6%		9.8%

⁽¹⁾ Historical share data have been restated to reflect the effect of a two-for-one stock split paid in the form of a 100% stock dividend November 4, 1989, to shareholders of record October 16, 1989.

Reflects acquisition of substantially all of the assets, subject to certain liabilities, of McKesson Chemical Co. (MCC), effective November 1, 1986. Operating results of MCC from November 1, 1986, have been included in the consolidated statements of income from that date forward.

(3) Represents figures for continuing operations of Univer Corporation after giving effect to spin-off of VWR Corporation on February 28, 1986.

BOARD OF DIRECTORS	James H. Wiborg (1964) ^{3,6} James W. Bernard (1986) ^{2,3,4,6}	Chairman and Chief Strategist Univar Corporation President and Chief Executive Officer	Andrew V. Smith (1982) 1.4	Executive Vice President U.S. WEST Communications Telecommunications	
H. P. H. Crij (1986) ³	H. P. H. Crijns	Univar Corporation Chairman, Managing Board Pakhoed Holding N.V.	William K. Street (1975) ^{1,2}	President The Ostrom Company Mushroom growers and distributors	
	Richard E. Engebrecht	Chemical logistic services President and Chief Executive Officer	Nico van der Vorm (1987) ³	Chairman— Executive Board HAL Holding N.V. Investments	() Year of election as Director of
		Momentum Distribution Inc. Industrial distribution	G. Verhagen (1986) ^{1,2}	Managing Director Pakhoed Holding N.V. Chemical logistic services	Univar Corporation or its predecessor
	Mark W. Hooper (1986) ⁶	Vice President Pakhoed Holding N.V. Chemical logistic services	Lowry Wyatt (1975) 2,3,3	Consultant and Retired Senior Vice President The Weyerhaeuser	Audit Committee Compensation Committee
Curtis P. Lindley (1984) ^{1, 5, 6} Robert S. Rogers (1970) ^{2, 5}		Retired Chairman of the Board PENWEST LTD. Grain processing		Company Forest products	5 Executive Committee 4 Nominating Committee 5 Retirement Plan
		President Lands-West, Inc. Recreational real estate development	Emeritus M. M. Harris		Committee Public Policy Committee
OFFICERS	James H. Wiborg	Chairman and Chief Strategist	Albert C. McNeight	Vice President President, Van Waters	
	James W. Bernard	President and Chief Executive Officer	David C. Gentry	& Rogers Ltd. Vice President–	
	N. Stewart Rogers	Senior Vice President	Gary E. Pruitt	Human Resources Vice President and	
	Bevan A. Cates	Senior Vice President— Sales, Marketing, and	•	Treasurer	
	Dick A. Davis	Material Management Senior Vice President	Guenter Zimmer	Vice President– Engineering	
		Operations	Barry C. Maulding	Corporate Secretary	
	James L. Fletcher	Senior Vice President— Environmental and Corporate Affairs	David E. Olson	Assistant Treasurer	
	Nicolaas Samsom	Senior Vice President— Finance and Administration			

PRINCIPAL OPERATING UNITS

VAN WATERS SCIENTING (SEE

General Offices: 1600 Norton Building

801 Second Avenue Seattle, Washington

98104

Officers:

James W. Bernard President

Bevan A. Cates Senior Vice President-

Sales, Marketing, and Material Management

Dick A. Davis

Senior Vice President

Operations

James L. Fletcher Senior Vice President-

Environmental and Corporate Affairs

Nicolaas Samsom Senior Vice President-

Finance and Administration

Terrance H. Irvine Regional Vice President-

Southwestern Region

James F. Lacey Regional Vice President-

Central Region

Rod S. Nugent Regional Vice President-

Western Region

Darwin H. Simpson Regional Vice President-

Eastern Region

Norman R. Ehmann Vice President-

Pest Control Supplies

Gerald R. Fischer Vice President-

Marketing

David C. Gentry Vice President-

Human Resources

L. Dwight Landry Vice President-

ChemCare

Daniel McCaskill Vice President-

Los Angeles Basin

Project

Gary E. Pruitt Vice President and

Treasurer

Guenter Zimmer Vice President-

Engineering

Barry C. Maulding Corporate Secretary

NON WATERS & ROSTESTED

General Offices:

P.O. Box 2009

Vancouver,

British Columbia

Canada V6B 3R2

Officers:

Albert C. McNeight President

Paul H. Hough Vice President-

Western Canada

Hans Walser

Vice President-

Eastern Canada

Fred Hermesmann Treasurer

Muriel MacEwen Assistant Treasurer

R. Keith Yardley Secretary

Barry C. Maulding Assistant Secretary

Friday, August 24, 1990

9:00 a.m. Museum of Flight 9404 East Marginal Way South Seattle, Washington

Annual Meeting

Seattle, Washington

98104



1600 Norton Building 801 Second Avenue Seattle, WA 98104

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Menke & Associates, Inc. Corporate Financial Consultants

Mendham, New Jersey

111 Second Street San Francisco, California 91105 (115) 543-3000 Iam (115) 543-2189

May 21, 1990

6-26-98 30M

John Locke, President Angeles Chemical Company P.O. Box 2163 Santa Fe Springs, California 90670

Hilton - Whithiar

Dear John:

Tim - Mahoref

I will be attending an ASA business appraisers conference in Long Beach on June 25-26, 1990 and would like to call on you in connection with your fiscal 1990 ESOP valuation.

The visit should only take part of a morning or afternoon. My initial suggestion is that we get together in mid to later afternoon at your offices on Tuesday, June 26. 30%

There will be an incremental professional fee for this above the usual ESOP update charges. Your pro rata share of the out-of-pocket travel should be quite reasonable since I am planning to schedule several calls in Southern California on this trip.

I will call you in the near future to confirm a specific appointment.

Best wishes.

Sincerely yours,

Eric M. Bramstedt

EMB:ew

cc: Jim Froelich

Menke & Associates Inc. Corporate Financial Consultants

Livingston, New Jorson

111 Second Street San Francisco, California 94105 (415) 543-3000 Faw (415) 543-2429

August 29, 1989

PERSONAL AND CONFIDENTIAL

Mr. John Locke, President Angeles Chemical Co. Inc. P.O. Box 2163 Santa Fe Springs, California 90670 /-2/3-945-39//

Dear John:

Enclosed is the final draft of our ESOP valuation study on Angeles Chemical for April 30, 1989. As presumably Jim has told you, our valuation conclusion is canto per share.

Before you leave on vacation, would you please review for general observation and correctness and accuracy of facts the Introduction, Company and Financial Analysis and Valuation sections of the report. I will call you and Jim after Labor Day to obtain your comments.

As you can imagine, I have spent considerable incremental time during the 1989 ESOP update on the environmental issues including several telephone conversations with you, Jim Froelich, your commercial real estate broker and your environmental engineer. I was able to conduct my investigation without incurring travel costs to Southern California. However, I am suggesting that the professional services fee this year be \$3,000 as opposed to \$2,250 last year and a normal Menke update fee range for a company of your size and scope of \$2,200 to \$2,500.

Very truly yours,

4200-3500-90

100+ inflition

Eric M. Bramstedt

EMB:ew enclosures

cc: James Froelich

Menke & Associates, Inc. Corporate Financial Consultants

Liningston, New Jorsey

111 Second Street San Francisco, California 94105 (415) 543-3000 Tax (415) 543-2489

September 18, 1989

PERSONAL AND CONFIDENTIAL

Mr. John Locke, President Angeles Chemical Co. Inc. P.O. Box 2163 Santa Fe Springs, California 90670

Dear John:

Enclosed are the original and two copies of Anchem's fiscal 1989 ESOP valuation and our invoice for \$2,800.

As discussed, assuming Menke is chosen to do the 1990 valuation our fee will be between \$2,200 and \$2,500 barring some significant new event or circumstances.

Very truly yours,

نسك

Eric M. Bramstedt

EMB:ew enclosures Menke V Associates, Inc.
Corporate Financial Consultants

Lexingston, New Jarry

111 Second Street San Francisco, California 94105 [415] 543-3000

September 18, 1989

Angeles Chemical Co. Inc. P.O. Box 2163 Santa Fe Springs, California 90670

Attn: Mr. James Froelich

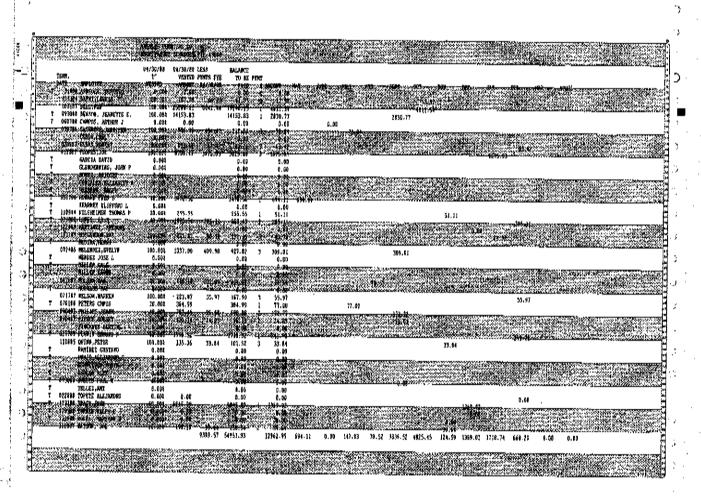
INVOICE

Thank you.

EMB:ew

Nº 5103

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* Conche has introctwell mage

* Insurance and shipping capability

5) Property

Priority Distracting for fulling business.

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\$360,000 - of got see coupon

for 10 year

Total (Prime) short equal to

convert rent

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angeles Chemical Carl Flor Explanation 1) Peerson of Fixe and -2) Dear down borrowing payment - 1764 5. Tem love love - \$159,000 for gulticliablinemen - bolome for truels. Fogments (prencipal) were */6,000 ~ monte fu encuero and =/, 600 ~ month for trush 3) Englace boardedlections - 140 h Communia - accurate and collection 4) Front rollection I then - 604 acreed of SBP order broken

5) Stellin Tout- ancher grow all Stallions bills, then welleste.

anchem. 4/30/59 Valuation Issues Joshe rendy to retire?
3) 3 partners want out of realestate 2) operations staff shrinking - losing experience Continuition escue - no Reserves for remedial costs Cosh lequisity being used to puchen realestate. Int tabling or digits Receive Both want successful? 5) Soles on Jop los stabolist at 7 mil 6) marketability Descount 7) Brolong tem dett

Voluntion 4/30/89

Book Value \$ 2,026,000

"adg" B. U. (9.8) 1,823,400

w. c. 1,511,000

Estrabue for PP+E, 0312,400 no. Nat PP+Enf 552,000

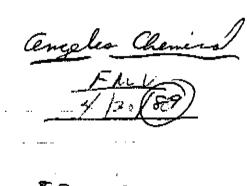
Cel B.U 1,823,468

× 90% 1,641,060

× 858 1,549,890 = W.C. 628,65

1,550,000

54,665 sha



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Po Tol	F86-88	(29,000)	
	F86-88	80,333	
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245,000 224,000 200,00	101,000 FSG-	FF Gra 225,607	·
·····································	F \$7	-89 Au. 177, 187	, april

As of the ESOP plan year, which began May 1, 1987, the ESOP Committee changed its policy of paying terminated plan participants in a lump sum to paying participants terminated for reasons other than retirement at age 65 in five annual pay-outs commencing on the first anniversary of termination. Terminated plan participants sell 20% of their stock in each of five years at the fair market value applicable for each year. Accordingly, the above derived value is discounted for restricted marketability by

15% (incread from 10% in fixed 1988)

or \$273,510 to \$1,550,000 on \$728.65 or

show (nounded) on \$4,065 A+Bobase out
standing. This figure is exertially equal to

Conchero working expelient 4/30/34.

Conchero working expelient than 15%. However

the aggregate ESOP (manority interest looker

the aggregate ESOP (manority interest looker

has been reduced 40% in the four years

lettreen Eprel 30, 1986 and 1989 are overlefted.

while Menha + assoc believes proparly and

soloqueted reflects the myrein of problems

confronting concherment its ESOP porticepants

Unlestim lummary

Eprel 30, 1989

State Book value \$ 3 026,600

fan Leguidation Minerat (12) 202,600

Lat tell 1,803,400

Jesmanketsbilly Discount (15%) 273,600

Fair market value \$ 1,550,000 (R)

Par show on 54,865 show \$ 28.65 (R)

R- Rounder

OVER

Revenue Ruling 59-60 suggests that arm's-length sales to knowledgeable unrelated third parties in the recent past would be a basis for valuation. There have been no such recent transactions.

Menke & Associates, Inc.

In fine 1989 Union spent 26 million or anvisormental

multer and her received \$ 9.7 million for externated remediately

companies are generally much larger and more diverse both geo- the cate

graphically and in business operations.

One such large public company is Univar Corp. As reviewed in the November 1987 study. Univar is the largest U.S. chemical distributor with fiscal 1988 revenues of \$1.73billion. Van Water & Rogers, a Univar division, is a direct Anchem competitor. Univar's net income per share was \$27 and cash flow (net income plus depreciation) was \$3.87 for the fiscal year ended February 29, 1988 Univar's current ratio as of that date was 1.417 debt to equity was 1.417 and book value was \$11.80 per share. Return on sales and equity were 1.38 and 12.38 respectively. As of 294. April 30, 1988 Univar common was trading at \$17-3/4 or 1.58 book value, 44.08 earnings, 6.28 cash flow and 148 of revenues 228

Normally, Menke & Associates would select a capitalization rate or Price/Earnings ratio by reference to P/E ratios for market indices such as the Dow Jones Industrials, Standard & Poor's 400 and Moody's Chemical Industry composite. Since a capitalization of earnings methodology is not now being employed, such a reference is not appropriate. Univar's market capitalization rates may be broadly referenced in the future although Univar is a substantially larger and much more geographic, customer and product diverse company.

Cash Flow and Earnings Capacity

0.9:11

The prior ESOP valuations by Charles Stark, PC, appear to rely on conclusions derived from capitalizing five year average of net income, aftertax cash flow and pretax available cash flow, among other methods. Aftertax cash flow is net income plus depreciation or total source of funds. Available cash flow before taxes is pretax income plus profit share/ESOP contribution plus depreciation. Anchem's earnings and cash flow as just defined for FY1988 and its recent three-year average is shown below:

		Cash	Flow
<u>Period</u>	Net Income	<u>Available</u>	After Tax
9	(3/10,000)	£ 69,000	\$ 101,000
FY198.8	* 614,00 0,	\$17 1,000	5208/800
FY198 6-8 8 Avg.	-72,000(*19,000)	295700 Q	225,000
フ タ	•	181,000	178,000
NOTE: Figures hav	e been rounded	•	

In a cyclical industry such as chemical distribution, it is normally appropriate to use five-year averages for valuation purposes as was done in the past. However, Anchem's steady decline in sales and profits indicates an alteration in the Company's basic operating circumstances. Consequently, the employment of historic five-year averages is not indicative of the Company's current and future income and cash flow. The appraiser therefore did not use these longer term averages and feels that a three-year average also may not be indicative.

-12º2 11

TARASI

Menke & Associates, Inc.

ANGELES CHEMICAL COMPANY Exhibit C Statement of Changes in Financial Position

<u>FY1984-87</u>7 (000)

7 (000)	/			- 1
Year End April 30:	1989	1988	<u>1987</u>	<u>1986</u>
Source of Funds: Net Income (Loss)	7/10	5 14	S 67	6110
Het Income / _bss/	. 770	5 14	\$ 67	\$139
Item not Requiring Working Capital:			•	1
Depreciation	211	419*	157	98
Alban Assassa				1
Other Sources:				L
Tax Refunds				_[7
Sale of Assets		1	8	10
Increase in Long-Term Debt		<u>(2</u>)	<u>162</u>	+
Total Source of Funds		433	<u> 395</u>	<u>255</u>
Application of Funds:				1
Decrease in Long-Term Debt		61	87	
Purchase of Assets		310	522	
Deposit Decrease		10	724	-1
Paid-In Capital				171
rana an augusta			 -	***
Total Application of Funds		<u>381</u>	<u>608</u>	31
Increase (Decrease) in Working Capital	Nom	\$ <u>52</u>	\$(<u>213</u>)	\$ <u>286</u>
Changes in Working Capital - Increase (Decr	ease)			
Cash + Equero	3/28	\$ 40	5(681)	\$3 6 9
Accounts Receivable	(+3)	(99)	12	(286)
Inventories	54	(21)	197	(30)
Prepaid Expenses	ŕ	(26)	91.	67
Accounts Payable		38	509	17
Accrued Payroll		12	(19)	1.7
Payroll & Sales Tax Payable		(35)	1	176
Income Taxes Payable			(94)	Jab '
Drum Deposits		46	(36)	7,5
Customer Deposits		10	(3)	, T.,
Employee Benefit & Welfare		(1)	(1)	71,
Loans/Notes Payable		101	(193)	
Accrued Profit Sharing			3	24
Other		13		11
				$\overline{}$
Increase (Decrease) in Working Capital		\$ <u>52</u>	\$(<u>213</u>)	\$ <u>28</u> 6

^{*} Depreciation source in fiscal 1888 is higher than operating depreciation because of capitalization of drums.

SOURCE: Company financial statements (unaudited).

вроп

California Air Board Adopts a Broad Plan To Counter Pollution

El MONTE, Calif., Aug. 15 (AP)—
The state Air Resources Board today approved a far-reaching plan to clean up air polintion in Southern California.
The vote was 8 to 0. It came despite industry opposition that had prompted the board to request additional information from the regional agencies that developed the program, which is intended to enable the region to meet Federal clean-air standards by the year 2007.

Rederal clean-air standards by the year 2007.
One board member, Supervisor Harriet Wieder of Orange-County, called the plan a "Seap into a brave mercial developer leading a coalition of business and labor interests, called it "Texas justice."

"They're acting as their own judge, jury and executioner." Mr. Huston said.

Clarification, but No Change

The Air Resources Board presented two reports to clarify questions reised by business and political interests, but it made no changes in adopting the

Opponents declined to say what their

Opponents declined to say what their next step would be.

The authorities in Southern California have been working under a court order to comply such standards set by the Federal Clean Air Act and enforced by the Environmental Protection Agency to clean up the air. In the Los Angeles basin, the most polluted in the country.

The plan represents a comprehensive approach to improving air quality. It incorporates land-use planning, transportation programs and stricter standards for industry smokestacks, automotive emissions and fuels.

It was made final last March, after more than five years in development, by the South Coast Air Quality Manage-ment District and the Southern Califor-nia Association of Governments.

A 3-Part Program

A 3-Part Program

The first part of the three-phase program calls for more than 120 rules, including the chemical reformulation of acrosol sprays and stricter controls on industry smokestacks.

Existing smog-control rules were incorporated in the plan, but it also serves as a blueprint for the future by outlining the process for adopting new rules and by planning for the use of anti-pollution technologies yet to be perfected.

The state and regional agencies can now begin enacting the plan's clean-air provisions, even though the Federal Environmental Protection Agency has yet to give its approval, said Bill Sessa, a spokesman for the Air Resources Board.

The Air Resources Board expects to

a spokesman of the Manager Spokesman of the Market Spokesman of the Manager Spokesman of the Manager Spokesman of tailpipe emissions from cars, trucks and buses, Mr. Sessa said.

Good reading: The Times Sook Review

the Busn attention to grams that in introduced of the seph Lowers put some I civil righta!

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Mr. Low Quayle beforeserving) President a tion. Mr. Qu rights bill in

"I was sur of the things ment," Mr. I ing out name

But Harris consultant in Quayle, "If I mitment to would have:

Senate."
Today, Mr tends to act rights leade not rhetoric on the com



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ases said, id Charles 30 percent lation, ac-

a hot ob-match, ig-children's Inspector said, Wit-a Allen, 36, is fire. She ınd-degree

ve the kids ere, said across the

uris wt alone while their contractor outside. Investigators believe an aluminum skillet left on the stove melted and ignited the kitchen wall that adjoined the girls' bedroom.

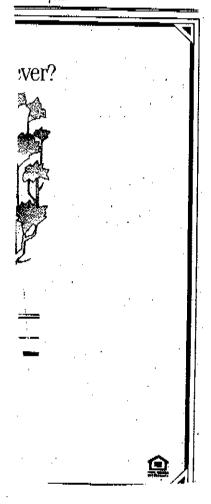
Ms. Johnson was treated for shock. Two California Highway Patroi officers, Jim Goodman and Darren Cunsingham, had tried to save the youngsters but were forced back by the state, and Jack Hupp, Mr. Iverson said. Mr. Hupp died after the fire started in his basement apartment in a three-story Victorian home, said Samuel Hudson, who lived in the rest of the house with his mother.

Thickness the state of the house with his mother.

The blaze was reported at 7:20 P.M. Monday, Mr. Ivorson said. The fire destroyed the apartment but did little damage to the rest of the structure, Mr. Hudbon said, estimating damage at about \$40,000. One firefighter was reated for smoke inhalation.

Mr. Hupp, who had recently been bospitalized for a fall, could walk only

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COST OF SALI	.5			7-039-884.44	74	
		2,057,593.28			•	
GROSS FROF		2,03/,373.28		2+402+426-11	2:	•
•			:			•
OPERATING	EXPENSES (VE SALARIES	124,000.00	(59.0)			
DIRECT WAGES		269,971.97		174,075.00 277,885.82	;	
INDIRECT WAS	iÉS	48,687.97 77,825,13	(59,000)	106,061.98	:	
SALES WAGES OFFICE WAGES	,	98,748,51	(24,000)	115,193.28	:	Office Wood
PLANT EXPENS		35,359.55	•	46,426.32	,	
LAB EXPENSE TRUCK EXPENS	F	5,195.60	-42000	4,931,14		***
AUTO & TRAVE		43,350.31	(7,000)	103,589.83		
FREIGHT-IN FREIGHT OUT		72,478.50	(6.5mg)	82,532.40		Freight Out
DRUM MAINTEN	IANCE -	-158,626.34	+69,000	180,898.39 89)483.55	:	Brum Mast
TANK TESTING	EXPENSE	6,600.00	•	6,600.00		*
REPAIRS & MA SALES PROM.	+	27-121-11		28,950.00		
PRINTING FRE		22,834.41	(52.00)	15,939.54 105,435.47		Print Prep
DUTSIDE LABO		96,260.90	156,000	10,526.56		
EQUIPHENT RE RENT	NTAL	1,788.44	+ 11,000	121,000.00		Rent
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BUSINESS PRO ADVERTISING	MOTION	14,300.75	£21,6005	18,346.79		Adver.
POSTAGE		8,028,59 5,117,40	(108,000)	75,146.01 3,870.49		C+207 84 .
COMMISSIONS		92,191.66		125.073.41	·-	-coma Book
DIRECTORS FE DONATIONS	ES	9,000.00	•	9,000.00	٠.	
CASUALTY INS	URANCE	182.32 99,474.01	£ +10,000 =	529.44 89,354.38		
NORKMENS COM	P. INSURANCE	29,622.06		25,514.21		
GROUP INSURA DUES & SURSC	NCE RIPTIONS	72,782,62 4,894,58	•	73,853.82		
TILITIES		1 > 18,438.49		3,784.38 \$ 17,792.63	 -	
TELEPHONE		23 136 76	-17,000)	30,001.77		
PRECIATION	EADE.	211,263.60 8,542.46	N: 1	193.776.60	2	
MPLOYEE WEL JWIFORM EXPE	NSE	2,322.98		7,959.78 5,398.29		
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SALE OF ASSE	TS -DLUMS	41,835.44		5,387.16 64,850.75		
INTEREST INC	OME	18,188.11		5,266.49		·
TUIDEND INC	S INCOME	4,608.75 32,167,97		33,258.32		
7			12000	73,418.93		
•		104,680.81	:	189,118.85	2	
OTHER EXPE	NSE					
NTEREST EXP		8,704.44		18,724.59		
:ONSULTANT E -OSS (GAIN)	XPENSE SALE OF STOCK	57,500.04 45,688.79		57,500.00		
LUG TORALLY				46.959.40	;	
		111,893.27		123,183.99	L _β .	1.7
		111,893.27		123,183.99		
		111,893.27		123,183.99		

ARCHER, BULMAHN & CO.

626 SOUTH LAKE AVENUE - PASADENA, CALIFORNIA DIIO6

To the Board of Directors Angeles Chemical Co., Inc.

We have compiled the accompanying balance sheet of Angeles Chemical Co., Inc. as of April 30, 1989 and the related statement of income for the quarter and year then ended, in accordance with standards established by the American Institute of Certified Public Accountants.

A compilation is limited to presenting in the form of financial statements information that is the representation of management. We have not audited or performed a review service on the accompanying financial statements, and accordingly, do not express an opinion or any other form of assurance on them.

Management has elected to omit substantially all of the disclosures and the statement of cash flows required by generally accepted accounting principles. If the omitted disclosures and the statement of cash flows were included in the financial statements, they might influence the user's conclusions about the company's financial position, results of operation, and cash flows. Accordingly, these financial statements are not designed for those who are not informed about such matters.

archer, Bulmahn + Co. CERTIFIED PUBLIC ACCOUNTANTS

July 10, 1989

ANGELES CHEMICAL CO., INC. BALANCE SHEET UNAUDITED APRIL 30, 1989

ASSETS

CURRENT ASSETS PETTY CASH CASH IN BANK CASH IN BANK BORTZ CASH IN MONEY MARKET CERTIFICATE OF DEPOSIT ACCOUNTS RECEIVABLE ALLOW. FOR DOUBTFUL ACCTS.		\$ 400.00 123,394.06 41,663.77 5,617.03 200,000.00	
NET RECEIVABLES ACCTS. REC STALLION ACCTS. REC OTHER EMPLOYEE ADVANCES INVENTORY - CHEMICALS INVENTORY - PACKAGING INVENTORY - PAGBORTZ INVENTORY - GASOLINE PREPAID INCOME TAX PREPAID INTEREST PREPAID PROPERTY TAXES PREPAID TANK TESTING PREPAID INSURANCE PREPAID AUTO LEASE PREPAID CONSULTANTS FEES PREPAID PACKAGING DEPOSITS ON EQUIPMENT DEPOSITS PAID - CARBOY/POLY DEPOSITS PAID - PALLETS	,	1,055,907.31 44,436.00 38,988.45 5,154.88 305,873.61 108,081.69 304,055.43 1,226.72 48,561.00 16,686.47 1,897.26 .00 109,728.02 .775.00 8,811.01 49,184.89 120.00 5,377.00 10,179,25 316.20	
TOTAL CURRENT ASSETS FIXED ASSETS - AT COST OFFICE TRAILER TRUCKS & AUTOS TANKS & PLANT EQUIPMENT FURNITURE & FIXTURES CONSTRUCTION IN PROCESS PLANT DRUMS TOTAL FIXED ASSETS LESS: ACCUMULATED DEPRECIATIO	97,811.43 213,056.40 789,771.46 206,361.76 .00 340,712.78 196,671.00	1,844,384.83 (1,292,398,44)	\$ 2,486,435.05
NET FIXED ASSETS			551,986.39

TOTAL ASSETS

\$ 3,038,421.44 =========

ANGELES CHEMICAL CO., INC. BALANCE SHEET UNAUDITED AFRIL 30, 1989

LIABILITIES AND CAPITAL

CURRENT LIABILITIES		
ACCOUNTS PAYABLE	\$ 705,309.74	
ACCRUED TANK TESTING	5,103.40	
ACCRUED PAYROLL	12,479.12	
ACCRUED COMMISSIONS	21,135.21	
ACCRUED WORKMANS COMP. INSURANCE	3,074.95	
SALES TAX PAYABLE	4,459.14	
INCOME TAXES PAYABLE	300.00	
DRUM DEFOSITS	119,350.00	
EMPLOYEE BENEFIT & WELFARE	1,144,37	
NOTES PAYABLE	102,683.40	
ACCRUED PROFIT SHARING .	•00	
		•
TOTAL CURRENT LIABILITIES		\$ 975 , 039,33
LONG TERM LIABILITIES		
NOTE FAYABLE	37,460.92	
TOTAL LONG TERM LIABILITIES		
TOTAL LONG TERM LIABILITIES		37,460,92
CAPITAL		
CAPITAL STOCK - \$.10 PAR VALUE,		
1,000,000 SHS. AUTHORIZED,		
54,065 SHS. ISSUED & OUTSTANDING	F 407 F0	
PAID IN CAPITAL	5,406.50	
RETAINED EARNINGS - BEGINNING\$ 2,024,967.91	105,723.80	
- VEIGINED EDVAINOS — DECINAINOS SICSAISON 3		
NET INCOME DE (LOSC)		
NET INCOME OR (LOSS) (110,177.02)		
NET INCOME OR (LOSS) (110,177.02)		
NET INCOME DR (LOSS) (110,177.02) RETAINED EARNINGS	1,914,790.89	
NET INCOME OR (LOSS) (110,177.02) RETAINED EARNINGS	1,914,790.89	
NET INCOME OR (LOSS) (110,177.02)	1,914,790.89	2,025,921.19
NET INCOME OR (LOSS) (110,177.02) RETAINED EARNINGS	1,914,790.89	2,025,921.19
NET INCOME OR (LOSS) (110,177.02) RETAINED EARNINGS	1,914,790.89	
RETAINED EARNINGS TOTAL CAPITAL	1,914,790.89	APP APP - APP - APP APP THE THE APP AND HERE
NET INCOME OR (LOSS) (110,177.02) RETAINED EARNINGS	1,914,790.89	

ANGELES CHEMICAL CO., INC. STATEMENT OF INCOME UNAUDITED YEAR ENDED AFRIL 30, 1989

	CURRENT FERIOD	z	YEAR TO DATE	×
SALES	\$ 2,211,313.04	100.0	\$ 9,002,717,29	100.0
COST OF SALES	1,669,583,35	75 ∙5 ~	6,945,124.01	77.1
GROSS PROFIT	541,729,69	24.5	2,057,593.28	22.9
OPERATING EXPENSES ADMINISTRATIVE SALARIES DIRECT WAGES INDIRECT WAGES	24,677,76 74,763,09 5,360,38	3.4	124,000.00 269,971.97 48,687.97	1.4 3.0
SALES WAGES OFFICE WAGES FLANT EXPENSE LAB EXFENSE	21,242.89 21,045.35 11,532.85 1,522.68	1.0 1.0 .5	77,825.13 98,748.51 35,359.55 5,195.60	.9 1.1 .4
TRUCK EXPENSE AUTO & TRAVEL FREIGHT-IN FREIGHT OUT	30,399.32 12,235.63 19,444.90 20,267.79	1.4 .6 .9	115,210.04 43,350.31 72,478.50 115,995.33	1.3 .5 .8
DRUM MAINTENANCE TANK TESTING EXPENSE REPAIRS & MAINTENANCE SALES PROM. TRAVEL	66,359.34 663.45 9,995.35 2,805.08		158,626.34 6,600.00 27,121.11	1.8 .1 .3
PRINTING PREF. EXPENSE OUTSIDE LABOR EQUIPMENT RENTAL RENT	4,785.36 16,328.79 221.00 33,000.00	•2 •7 •0	16,461.48 22,834.41 96,260.90 1,788.44	.2 .3 1.1
OFFICE SUPPLIES COMPUTER EXPENSE PROFESSIONAL SERVICES	3,385,78 2,734,57 12,593,76	1.5 .2 .1 .6	132,000.00 10,949.75 11,024.51 36,735.52	1.5 .1 .1
TAXES & LICENSES PAYROLL TAXES BUSINESS PROMOTION ADVERTISING	5,156.28 14,738.77 4,610.66 1,332.34	.2 .7 .2 .1	16,070,11 49,771,43 14,300,75	.2
FOSTAGE COMMISSIONS DIRECTORS FEES DONATIONS	1,400.94 25,535.56 2,250.00	1.2 1.1	8,028.59 5,117.40 92,191.66 9,000.00	1.0 1.0
CASUALTY INSURANCE WORKMENS COMP. INSURANCE GROUP INSURANCE	22.32 23,338.26 7,377.17 15,239.32	.0 1.1 .3	182.32 99,474.01 29,622.06 72,782.62	.0 1.1 .3 .8
DUES & SUBSCRIPTIONS	1,379.61	. 1	4,894.58	, 1

ANGELES CHEMICAL CO., INC. STATEMENT OF INCOME UNAUDITED YEAR ENDED APRIL 30, 1989

n on Maria	CURRENT	•	YEAR	_
	PERIOD	Z	TO DATE	z
OPERATING EXPENSES-(CONT'D)				
UTILITIES	\$ 4,743.48			. ₽
TELEPHONE	5,971.10	+ 3	23,136.76	.3
DEPRECIATION	66,132,82		211,263.60	2.3
EMPLOYEE WELFARE	2,519.34		8,542,46	· 1
UNIFORM EXFENSE	406.12	• Q	2,322,98	. ⊃
BAD DEBTS	(40.89)		906,98	• 0
PROFIT SHARING EXPENSE	3,455.70	.2	9,545.67	+1
TOTAL OPERATING EXPENSES	580,934.02	26.3		24.5
OPERATING INCOME OR (LOSS)	(39,204,33)	(1.8)	(145,224.56)	(1·s)
OTHER INCOME	***			
DISCOUNTS EARNED	581.69	. 0	4-441.70	.5
DEMURRAGE	984,25	- 0	4,441.79 3,438.75	•0
SALE OF ASSETS	41,835.44	1.9	· 41.835.44	• • • •
INTEREST INCOME	4,896.09	.2	18,188.11	. 2
DIVIDEND INCOME	•00	• 0		-1
MISCELLANEOUS INCOME	B,931,40	. 4	32,167.97	-4
	57,230.87	2.6	104,680,81	1.2
OTHER EXPENSE		*** *** *** ***		
INTEREST EXPENSE	1,428.36	. 1	8,704.44	. 1
/ CONSULTANT EXPENSE	14,375.01	• 7	57,500.04	
LOSS (GAIN) SALE OF STOCK	.00	.0	45,688.79	.5 .5
	15,803.37	7	111,893,27	1.2
NET INCOME OR (LOSS)				
REFORE TAXES	2,223.17	. 1	(152,437.02)	(1.T)
PROVISION FOR TAXES	42,560.00	1.9	42,260.00	• ≅
NET INCOME OR (LOSS)	\$ 44,783.17	2.0	\$(110,177.02)	(1.2)
	=======================================			

P.1



TELECOPY TRANSMISSION FROM 8915 Sorensen Ave. Satna Fe Springs, Ca 90670

m. 500		ELECOPY NO: 213		•
FROM:	C BRAMST	(C.S.)		
NUMBER OF BACE	1.M / Moel, L	- TANCH	en	
THE PAGE	S INCLUDING COV	ER SHEET: 2_	<u></u>	
YOU DO NOT RECEIVE :		•		
T. DE AMOT RECEIVE	ALL MATERIAL BE	ING TRANSMITTER). Dr. waee	
on us Ar (213-945-39)	LT) AS SOON AS I	POSSTRUE	7 IIII	
	•	POSSIBLE. THAN	K YOU!	
LL US AT (213-945-39) ECIAL INSTRUCTIONS:	CPA'S	THAN	K YOU!	4
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4155432489;# 2 P.2 . . ~ -

ANGELES CHEMICAL COMPANY, INCORPORATED STATEMENT OF CASH FLOWS

(Unaudited) FOR THE YEAR ENDED APRIL 30, 1989	
CASH FLOWS FROM OPERATING ACTIVITIES: CASH RECEIVED FROM CUSTOMERS CASH FAID TO SUPPLIERS AND EMPLOYEES	5 454 544 55
CASH RECEIVED FROM CUSTOMERS	9,136,314.97
CASH FAID TO SUPPLIERS AND EMPLOYEES	(8,962,566.16)
OTHER RECEIPTS	35,606.72
INTEREST AND DIVIDENDS RECEIVED	22,796.86
INTEREST PAID	(8,704.23)
INCOME TAXES REFUNDED	50,788.00
INCOME TAXES PAID	95,606.72 22,796.86 (8,704.23) 50,788.00 (901.00)
NET CASH PROVIDED BY OPERATING ACTIVITIES	
CASH FLOWS FROM INVESTING ACTIVITIES:	
PROCEEDS FROM SALE OF EQUIPMENT	9,300.00
PROCEEDS FROM SALE OF SECURITIES	192,074.03
PAYMENTS FOR PURCHASE OF FIXED ASSETS	(95.079.82)
CASH FLOWS FROM INVESTING ACTIVITIES: PROCEEDS FROM SALE OF EQUIPMENT PROCEEDS FROM SALE OF SECURITIES PAYMENTS FOR PURCHASE OF FIXED ASSETS	
NET CASH PROVIDED BY INVESTING ACTIVITIES	106,314.21
CASH FLOWS FROM FINANCING ACTIVITIES:	
PROCEED FROM NEW BORROWINGS	175,916.00
PRINCIPAL PAYMENTS ON DUTSTANDING DEBT	(141.135.91)
LOANS TO EMPLOYEES	(141,135.91) (139,886.00)
COLLECTION OF EMPLOYEE LOANS	184.990.00
LOANS TO OTHERS	(40.809.00)
COLLECTION OF LOANS FROM OTHERS	(139,884.00) 186,990.00 (40,809,00) 30,198.52 (128,277.00) 107,455.51
LOANS TO STALLION TANK LINES	(128.277.00)
COLLECTION OF LOANS FROM STALLION	107.455.51
NET CASH USED BY FINANCING ACTIVITIES	(18,897.88)
NET INCREASE IN MASH DURING THE VEAR	360,751.49
CARL AT BECINKING OF VEAC	10,333.27
NET INCREASE IN CASH DURING THE YEAR CASH AT BEGINNING OF YEAR	10,033.27
CASH AT END OF YEAR	371,084.76
RECONCILIATION OF NET INCOME TO NET CASH	
PROVIDED BY OPERATING ACTIVITIES	
NET INCOME (LOSS)	(110,177.02)
ADJUSTMENTS TO RECONCILE NET INCOME TO NET CASH	
PROVIDED BY OPERATING ACTIVITIES:	
DEPRECIATION	211,263.60
(GAIN) LOSS DN SALE OF EQUIPMENT	41.835.44)
LOSS ON SALE OF SECURITIES	45-489 00
CHANGE IN ASSETS AND LIABILITIES:	, 40,007.00
ACCOUNTS RECEIVABLE	133,577.48
INVENTORIES	53,626,45
PREPAID EXPENSES AND DEPOSITS	(79,040.89)
ACCOUNTS PAYABLE	134,913,47
CUSTOMER DEPOSITS	(22,753.00)
ACCRUED EXPENSES	(59,575.69)
INCOME TAXES	7,627.00
•	~~~~~~
TOTAL ADJUSTMENTS	383,512.18
NET CASH PROVIDED BY OPERATING ACTIVITIES	273,335.16
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ANGELES CHEMICAL ED. INC. STATEMENT OF CASH FLOWS (Unaudited) FOR THE YEAR ENDED APRIL 30, 1989

PACIN FLOUR FORM COMPATING ACTIVITIES	
CASH FLOWS FROM OPERATING ACTIVITIES:	
CASH RECEIVED FROM CUSTOMERS CASH PAID TO SUPPLIERS AND EMPLOYEES	\$9,136,314.97
CASH PAID TO SUPPLIERS AND EMPLOYEES	(8.762,566.16)
OTHER RECEIPTS	35,606.72
INTEREST AND DIVIDENDS RECEIVED	22,796.86
INTEREST PAID	(8,704.23) 50,788.00 (901.00)
INCOME TAXES REFUNDED	50,788.00
INCOME TAXES PAID	(901.00)
NET CASH PROVIDED BY OPERATING ACTIVITIES	273,335.16
CASH FLOWS FROM INVESTING ACTIVITIES:	
PROCEEDS FROM SALE OF EQUIPMENT	9,300.00
PROCEEDS FROM SALE OF SECURITIES	192,094.03
PROCEEDS FROM SALE OF SECURITIES PAYMENTS FOR PURCHASE OF FIXED ASSETS	(95,079.82)
,	
NET CASH PROVIDED BY INVESTING ACTIVITIES	194,314.21
CASH FLOWS FROM FINANCING ACTIVITIES:	
PROCEED FROM NEW BORROWINGS	175,916.00
PRINCIPAL PAYMENTS ON OUTSTANDING DEBT	(141,135.91)
LOANS TO EMPLOYEES	(139,826,00)
COLLECTION OF EMPLOYEE LOANS	134,990.00 (60,209.00) 30,188.52
LOANS TO OTHERS	(60.209.00)
COLLECTION OF LOAMS FROM OTHERS	30,188.52
LOANS TO STALLION TANK LINES	(128,277.00)
COLLECTION OF LOANS FROM STALLION	107,455.51
	(18,897.88)
MET INCOCACE IN CACH DIRING THE VEAD	
NET INCREASE IN CASH DURING THE YEAR CASH AT BEGINNING OF YEAR	360,751.49
CASH AT BEGINNING OF AGAK	10,333.27
CACH AT THE OF MEAN	074 004 74
CASH AT END OF YEAR	371,084.76
RECONCILIATION OF NET INCOME TO NET CASH	
PROVIDED BY OPERATING ACTIVITIES	
NET INCOME (LOSS)	(110,177.02)
ADJUSTMENTS TO RECONCILE NET INCOME TO NET CASH PROVIDED BY OPERATING ACTIVITIES:	
DEPRECIATION	211,263.60
(GAIN) LOSS ON SALE OF EQUIPMENT	(41,835.44)
LOSS ON SALE OF SECURITIES	45,689.00
CHANGE IN ASSETS AND LIABILITIES:	40,007,00
ACCOUNTS RECEIVABLE	133,597,68
INVENTORIES	-
	53,626.45
PREPAID EXPENSES AND DEPOSITS	(79,040.89)
ACCOUNTS PAYABLE	134,913,47
CUSTOMER DEPOSITS	(22,753.00)
ACCRUED EXPENSES	(59,575.69)
INCOME TAXES	7,627.00
TOTAL AB5/1544.5.**	
TOTAL ADJUSTMENTS	389,512.18
NET CASH PROVIDED BY OPERATING ACTIVITIES	4979 978 1/
ME! CHOU EVOLUCED BY CHEKHIING ME!IATIIE?	\$273,335.16

SEE ACCOUNTANTS COMPILATION REPORT



<u>Z</u>	RIC	FROM	
		JIM FROEL,	٠.
Section of the Sectio		Angeles	
		- KALUATION	
M255/	LOE ENCLOSED AND		
<u> </u>	TAX Regures	t FINALINE JOATE.	mer D
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	- have question	13.	
	<u></u>		
reply	A STATE CONTRACTOR OF CONTRACTOR STATE	SIGNED	Whome well-decomposed to
KEPLY			COMPANY OF THE PROPERTY OF THE
		<u> </u>	
	2/3	-945-39//	
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	•	SIGNED DAT	

Rediforme 45 472

SEND PARTS 1 AND 3 WITH CARBON INTACT - PART 3 WILL BE RETURNED WITH REPLY

Corporation Franchise or Income Tax Return

19	88 Corporation Franchise or I	ncome Tax Return	100
For in	come year beginning MAY 1 1 1988	, and ending APRIL 30	1989 .
	Affix Preaddressed Label	D Did this bank or corporation, in whole or in part, determin	1
	ia corporation number Federal employer identification number	water's-edge election? E Does this corporation or bank or any of its related ent	● □ Yes 🖾 No lities have either
	637921 95-2748321	property, payroll or sales in foreign countries which	· ·
	SELES CHEMICAL CO., INC.	or 2) total assets everywhere which exceed \$250,000	
Addres		F Did this corporation or its subsidiary(ies) have a chang this year, or acquire ownership or control of any other	
891	5 SORENSEN AVENUE	since 1/1/80?	● □ Yes 25 No
City	State ZIP code	G Did the corporation or combined group pay more than	
	TA FE SRPINGS, CA 90670	local personal property taxes and/or business license t	•
	return? Oissolved Withdrawn Merged/Reorganized	this income year?	• □ Y=s Ø No • 5160
	IC Section 338 Sale If a box is checked, enter date	H Principal business activity code 1 Check here only if claiming enterprise zone or program are	
	come included in a combined report of a unitary group?	J Check here only if claiming technological property con	
	e corporation to be treated as a Real Estate Mortgage	benefits:	• 🗀
Inve		K Date incorporated 11-1-71 • Where?	CA COCA
- 1	 Net income (loss) before state adjustments (see Specific Instructions). Amount deducted for loreign or domestic tax based on income or profits 		(117,606)
State	3 Amount deducted for tax under the provisions of the Bank and Corporati	ion Tax Law	1,201
adjest-	4 Interest on government obligations		
ments	5 Net capital loss carryover deducted on Schedule G. line 8	5	
ļ	6 Depreciation in excess of amount allowed under California law (Scheduk		
	7 Amortization in excess of amount allowed under California law (Schedul B Other additions (attach schedule) FORM 4797 DIFFE	e B)	1,287
	9 Total. Add lines 1 through 8		(115,118)
ŀ	10 Intercompany dividends	10	
	11 Other dividends	///////	
	12 Water's-edge dividend deduction (attach form FTB 2411)		
	 13 Capital losses not deducted on Schedule G, line 8 (attach schedule) 14 Contributions exceeding allowable federal deduction on Schedule G, line 		
-	15 Interest deduction for enterprise zone/program area investment		
	CCUEDINE D	16 21,175	
ļ	17 Total. Add lines 10 through 16	17	21,175
<u> </u>	18 Net Income (loss) after State adjustments. Subtract line 17 from line 9		(136,293)
rallin and w	come is derived from California sources, transfer the amount from ithout California, complete Schedule R and transfer the amoun	n line 18 to line 19. If income is derived from : it from Schedule R. line 24 to line 19 below	Lources both within
Calif,	19 Net income (loss) for state purposes		(136,293)
ncet Incerno	20 Net operating loss (attach form FTB 38050)	• 20	
,	21 Net income for tax purposes. Subtract line 20 from line 19		(136,293)
Taxes	ZZ TaxMIN% x amount on line 21 (see General Instructions B and C 23 Tax credits (see instructions)		300
	24 Balance. Subtract line 23 from line 22 (not less than minimum tax if		300
- 1	25 Alternative minimum tex (attach Schedule P (100)). (see General Instru-	ction I)	
	26 Total tax. Add line 24 and line 25	= 26	300
_	27 a Overpayment from prior year allowed as a credit		
Pay- ments	b 1988 estimated tax payments		
	d Dissolving/Withdrawing - Not applicable if formed after 1971 (Gen. Ins		300
··· 🗔	28 Tax due. Subtract line 27 from line 26. Pay this amount with return .	28	-0-
	29 Overpayment. Subtract line 26 from line 27	29	mmmmmmmmmmmmmmmmmmmmmmmmmmmmmmmmmmmmmm
Amount due or	au chief amount of line 29 to be credited to 1989 estimated tax	■ [30]	
refund	31 Enter amount of line 29 to be refunded	32 31	
j	Check box if estimate penalty was computed using Exception C or	Exception () and attach from ETR 5906	
1	33 Total amount due. Pay amount with return	33	-0-
		For	m 100 1988 Side 1

95-2748321

Schedule /	Taxes Deducted	·***··		100		
	(*) Nature of Tax		(b) Taxing Authority			(c) Amount
	SCHEDULE		<u> </u>	· · · · · · · · · · · · · · · · · · ·	····-	let Hundry
Total Taxes D	educted. Enter here and on Schedul	e G, line 17			1	67042
Schedule E	Depreciation and Amortization	on (attach form FTB 38	35 or a detailed schedule in su	pport of this sch	dule)	, , , , , , , , , , , , , , , , , , , ,
Parl A. Depre	ciation Claimed	.	Part B. Amortization Clair			· · · · · · · · · · · · · · · · · · ·
	ation claimed for federal purposes	190088	1 Total amortization claimed		ses	
Z Allowable for	state purposes	2-11263	2 Allowable for state purpos		F	
	adjustment *	2/175	3 Amortization adjustment *			"
II line 2 is great	er than line 2, enter difference on line 3 ar er than line 1, enter difference on line 3 ar	id on side 1, line 6 or line 7 id on side 1, line 16.	Note: California has not as System (ACRS). See except	dopted the federal A tions on form FTS	Accelerated	
<u>Schedule C</u>	Tax Credits If the corporation ha	s tentative minimum tax	, do not complete this schedule	e. Use Schedule	P (100) t	o calculate tax credits
1 Joos (ax crec	ut (10mm F18 3524)		5 Commercial solar energy cr	redit (form FTB 3	805L)	
2 Energy conse	rv. credit carryover (form FTB 3514)		6 Technological property contri	bution carryover,	F	
	development (form FTB 3523)		7 Other (attach schedules)		 	
	research (form FTB 3528)		5 Total, Enter here and on Sig			······································
Schodule D	Cost of Goods Sold and/or	Operations	Array and a second	12 - 124 - 15		
	beginning of year			(Leaves) in	l'il	······································
2 Purchases .				100000000000000000000000000000000000000	2	
			A comment of the second of the	er er er er er er er er er	3	
4 a Additional	IRC Section 263A costs (attach sched	lule)			49	
b Other costs	s (attach schedule)ss 1 through 4				46	
5 Total, Add lin	ies 1 through 4	SCHEPULE		s in the second	5	
6 Inventory at	end of year				6	
7 Cost of good:	s sold and/or operations. Subtract line	6 from line 5. Enter her	e and on Schedule G. line 2	Tank district	7	7690 540
Method of invent	lory valuation ▶ Lo W E R	of cost (f	TIFO) DIE MAD	1- 5-4	<u></u>	7,8113,340
Was there any su	ubstantial change in the manner of det	ermining quantities, cost	s or valuations between opening	o and closing inv	enton/2	□ Yes 🔯 No
If the LIFO inver	O inventory method was adopted this intory method was used for this income RC Section 263A (with respect to pro-	year, enter percentage (or amounts) of clasing invento	ry computed	8c	Sk Yes □ No
Questions		and produced or decident	d for researcy apply to the corp	oration?		Set Ass T No
L Date business	began in California or date income w	as first derived from	T At any time during the inco	lme vest was m	va than S	Of of vetine steels
California sou			a of the corporation owned	hio year, was in	ng ulais . Ioroet 7	To Voc Man
M Accounting is	ethod used ACCRUAL		b of another corporation ov	wied by this com	oration?	□ Ves X2 No
N Location of p	rincipal accounting records 3AME	ADDRESS	s of this and one or more of	her corporations	overon:	controlled directly or
O Has the feder	al government redetermined your incor	ne tax fiability for	indirectly, by the same in			
any prior year	(s) which has not previously been rep	orted? 🖸 Yes 🔀 No	If a, a or c is "yes" furnish sta	atement of owners	hin indica	itino pertinent names
It yes, turnish	copy of agent's report under separate	cover.	addresses, and percentages			
	(Check appropriate box(es))		provide the social security		A A Jo	(5) 15 121 11111110001,
New busine	ess or successor to previously existing (business operateo as a:	U Have all required information		Forms 109	9) been filed with the
sole propriet	orship 🖾 partnership 🖂 joint venture	☐ corporation ☐ other	Franchise Tax Board?			D N/A X Yes □ No
	nent showing name, address and FEIN		V Corporation headquarters as	re: 🂢 🕱 Within		
	tion "doing business as" name		🗆 Outside California, withi			
	pration's income included in a consolid	ated federal	W Corporation is: App	ortioning U.S. in	come to (California
return?		□ Yes 🔀 No	Apportioning worldwide i	income to Californ	ia 🔀 No	t apportioning income
	ation a Regulated Investment Company	/ for	. DElecting to file on a wat	ters-edgo basis a	nd is affi	liated with a bank or 🔌
California purp	ooses?	□ Yes 🔀 No	corporation which is not ele	ecting to file on a	water's	edge basis
Under	penalties of periury I declars that I have an	Aminad this rature lead - Co		20000	14 14 712 4	
Please it is to	penalties of perjury, I declars that I have ex ie, correct and complete. Declaration of	preparer (other than the tr	y accompanying schedules and s IXDSver) is based on all internal	ratements, and to (të bëstoj i	ny knowledge and ballef,
E.a., *** Sigual	ure.	•		ou or miliest braba	ren tian ai	ry knowledge.
Here of office	:er > { [[{}}}^Y	Title	Date	Teleph	one (1
Prepar	er's	<u></u>		Check if self-		s SSN/FEIN
Paid signat	ure 🟲		1 1	employed >		
Preparer's Firm's	name (or yours. ARCHER	BULMAHN &	co.	€.I. No. ►		-60-1460 -2131722
and at	employed)			Telephone		- <u>6131/22</u>)

	(a) Name of officer	(b) Social security r	number	(c) Percent of	1 ime	(d) Percent o	rrrough li		e \$150,000 or more. unt of compensation
	······································	- 	 -	devoted to bu		stock owned		• • •	,
	CHEDULE	····			*		%		·····
	CHEDOLE			· · · ·	- %		%		
		······································			<u>%</u> %		%		<u> </u>
Total c	ompensation of officers				70	:	*		
	Compensation of officers claimed in Schei						-		
Comper	sation of officers deducted on Schedule	G line 12				2. M.	չ: [-		75 77
hedi	ule F Bad Debis — Reserve Mc	the sprivest bodie	an Acen	ciatione Dan	200 # E	inanaia) C	:		12-4-000
income	(b) Accounts outstanding at end of the	Vest	7201 74330	Amount add	had to	mancias Corpor	ations on		
year :	The same and the s	fill August agus	(c) Cu	rent year's	M P	ernveries ?	neps (3)	unt charg ist reserv	ed (I) Reserve for ba
er jar	A Company of the Comp	end of the second of the secon	pro	vision				÷4, 64 %.	year
1983			1-		-		 		
1984					-		-		
985			1				 		
1986				''	 -				
1987	· · · · · · · · · · · · · · · · · · ·	<u> </u>		· · · · · · · · · · · · · · · · · · ·	 		 		
988			 		_	 -	 		
hedi	ule G Computation of Net Incor	ne							
$\neg \neg$	Gross receipts or gross sales	b Less reti	urns and	allowances		R	alance 🏲	1c	9002717
2	Cost of goods sold and/or operations (Gross profit. Subtract line 2 from line Dividends (Schedule H)	Schedule D)			7		and the P	2	7 490 540
2	Gross profit. Subtract line 2 from line	1	· .	32.25.500				3	
- 4	Dividends (Schedule H)		4 4 4	14. A. A. A.	, vê			4	1,312,17
. 5	a Interest on obligations of the United b Other interest (attach schedule)	States and U.S. instru	mentalit	98 3				5a	4-4-
	- b Other interest (attach schedule)			1 (m. 1.)	4.4		<i>,</i>	Sb	18',18
6	Gross royalties		2 10 1	State of the state of	****		en:	5	<u> </u>
· 7	Gross royalties					•	.,,,,,	7	
8	Capital gain net income (attach federal Ordinary gain (loss) (attach federal For Other income (attach schedule) Total income. Add lines 3 through 10	Schedule D (Form 112	0))					8	3
. 8	Ordinary gain (loss) (attach federal For	m 4797)		4.1		1.37		9	<u>355</u> < 859
10	Other income (attach schedule)		· 10			• • • • • • • • • • • • • • • • • • • •	******		* 6.3 7
11	Total income Add lines 3 through to				27.5			10	
į.	total incomet von tiles a nadditt ti)	× 3 15					10	4374
. [* Capital loss carryover deducted on lin	ne 8 must be restored t	o income	on Side 1	ine 5.	Any net canita	1	10 11	4374
`	- Capital loss carryover deducted on life a may be di	ie 8 must be restored t educted on Side 1, line	o income 13,	on Side 1, I	ine 5	Any net capita			4374
`	- Capital loss carryover deducted on life a may be di	ie 8 must be restored t educted on Side 1, line	o income 13,	on Side 1, I	ine 5	Any net capita	1		4374
`	- Capital loss carryover deducted on life a may be di	ie 8 must be restored t educted on Side 1, line	o income 13,	on Side 1, I	ine 5	Any net capita) 		4374
12 13 14	Lapital loss carryover deducted on line 8 may be discompensation of officers (Schedule E) Salaries and wages (not deducted elsev Repairs	ne 8 must be restored to educted on Side 1, line where)	o income	e on Side 1, I	ine 5	Any net capita /2-4-4 LLS 2	1 200 LG2		4374
12 13 14 15	Capital loss carryover deducted on line 8 may be disconnensation of officers (Schedule E) Salaries and wages (not deducted elsev Repairs Bad debts (see instructions)	ne 8 must be restored to educted on Side 1, line where)	o income	e on Side 1, I	12 13 14	Any net capita /2-44 2-2-5-2	-62 2-3		4374
12 13 14 15	- Capital loss carryover deducted on life a may be di	ne 8 must be restored to educted on Side 1, line where)	o income	e on Side 1, I	12 13 14 15	Any net capita /2-4- 2-1-5-1 2-7-(//3	200 262 223		4374
12 13 14 15	Capital loss carryover deducted on line 8 may be di Compensation of officers (Schedule E) Salaries and wages (not deducted elsev Repairs Bad debts (see instructions)	ne 8 must be restored t educted on Side 1, line where)	o income	e on Side 1, I	12 13 14 15	/2-4-< 1-5 1 2-7 (// 3-4-0	2-3		4374
12 13 14 15 16	Capital loss carryover deducted on line 8 may be di Compensation of officers (Schedule E) Salaries and wages (not deducted elses Repairs Bad debts (see instructions)	ne 8 must be restored t educted on Side 1, line where)	o income	e on Side 1, I	12 13 14 15 16	/2-4- 1-5 1 27 (// 3 /31 0	200 262 273 40		4374
12 13 14 15 16 17	Capital loss carryover deducted on line loss not reported on line 8 may be did Compensation of officers (Schedule E) Salaries and wages (not deducted elses Repairs Bad debts (see instructions) Rents Taxes (Schedule A)	ne 8 must be restored t educted on Side 1, line where)	o income	e on Side 1, I	12 13 14 15 16 17 18	/2-4-4 2-1-5 1 2-7 (// 3 /31 0	200 22 23 340 242 704		4374
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12 13 14 15 16 17 18 19 20 21	Capital loss carryover deducted on line loss not reported on line 8 may be disconnected and compensation of officers (Schedule E) Salaries and wages (not deducted elsew Repairs Bad debts (see instructions) Rents Taxes (Schedule A) Interest Contributions (attach schedule) Depreciation Less depreciation claimed elsewhere on	ne 8 must be restored to educted on Side 1, line where)	o income	on Side 1, I	12 13 14 15 16 17 18 19 21 1	/2-4-6 2-1-5-7 2-7 (//-3-1-6-7 4-7-6-8	200 22 23 340 242 704		4374
12 13 14 15 16 17 18 19 20 21 22	Capital loss carryover deducted on line loss not reported on line 8 may be discompensation of officers (Schedule E) Salaries and wages (not deducted elsew Repairs Bad debts (see instructions) Rents Taxes (Schedule A) Interest Contributions (attach schedule) Depreciation	return . 20	o income	on Side 1, I	12 13 14 15 16 17 18 19 21 22	/24-6 2-5 2 2-7 (// 3 /32 0	1 200 1 2 3 1 4 0 1 4 2 1 5 2 1 6 2 1 7 2 1		4374
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12 13 14 15 16 17 18 19 20 21 22 23 24 25 26	Capital loss carryover deducted on line loss not reported on line 8 may be did. Compensation of officers (Schedule E). Salaries and wages (not deducted elses Repairs. Bad debts (see instructions). Rents. Taxes (Schedule A). Interest. Contributions (attach schedule). Depreciation. Less depreciation claimed elsewhere on Depletion (attach schedule). Advertising. Pension, profit-sharing, etc., plans. Employee benefit plans. Other deductions (attach schedule).	return 20 21a	o income	on Side 1, I	12 13 14 15 16 17 18 19 21 22 23 24 25	Any net capita /2-4- 2-5-2 2-7-(// 3-2-0 4-7-0 8-0 9-0 8-0	1 200 1 2 3 1 4 0 1 4 2 1 5 2 1 5 2 1 6 2 1 7 2 1		4374
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12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28	Capital loss carryover deducted on line loss not reported on line 8 may be dicompensation of officers (Schedule E) Salaries and wages (not deducted elsev Repairs Bad debts (see instructions) Rents Taxes (Schedule A) Interest Contributions (attach schedule) Depreciation Less depreciation claimed elsewhere on Depletion (attach schedule) Advertising Pension, profit-sharing, etc., plans Employee benefit plans Other deductions (attach schedule) Total deductions. Add lines 12 thrown Net income before state adjustments. Sale H Dividend income (use addeductions (use addeductions)	return . 20 return . 21a ugh 26 subtract line 27 from inditional sheet(s) if n	/ 9 • / 7 2 · · · · · · · · · · · · · · · · · ·	on Side 1, I	12 13 14 15 16 17 18 19 21 22 23 24 25 26 26 ach a	Any net capita /2-4-	1 200 162 23 140 142 192 192 192	11 27 27 28 smouth	/393700 /393700 /393700 //5//3-6
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Schedule L Balance Sheets	15-27483				
		g of tax year	End of t	ax year	
Assets	(±)	(b)	(c)	(d)	
1 Cash		/0334		171 075	
2 Trade notes and accounts receivable	1211446		1067415		
a Less allowance for bad debts	21541	1189505	11,508	1055907	
3 Inventories.		772864		719237	
4 Federal and state government obligations				· / · · · · ·	
5 Other current assets (attach schedule)		215,282		323 922	
6 Loans to stockholders					
7 Mortgage and real estate loans					
8 Other investments (attach schedule) < , D. ヘ		233174		20000	
9 Buildings and other depreciable assets	1545238		1647714		
 Less accumulated depreciation 	942931	622301	1134262	513452	
10 Depletable assets	•				
a Less accumulated depletion					
11 Land (net of any amortization)				-	
12 Intangible assets (amortizable only)					
a Less accumulated amortization					
13 Other assets (attach schedule)		17.473		S4+527	
14 Total assets		3040 933		3038 121	
Liabilities and Stockholders' Equity					
15 Accounts payable		المرابعة ال			
16 Mortgages, notes, bonds payable in less than 1 year		922/3		705 311	
17 Other current liabilities (attach schedule)		249075		1/02/483	
18 Loans from stockholders		<u> </u>		166,745	
19 Mortgages, notes, bonds payable in 1 year or more		13151		3- 444	
20 Other liabilities (attach schedule)				37,441	
21 Capital stock: a Preferred stock			(1888) 1888 1888 1888 1888 1888 1888 1888 1888 1888 1888 1888 1888 1888 1888 1888		
b Common stock	5407		5407		
22 Paid-in or capital surplus				<u> </u>	
23 Retained earnings—Appropriated (attach schedule)		<u> </u>			
24 Retained earnings—Unappropriated		7 0 1 4 0 7		4 6- 4 4 - 44	
25 Less cost of treasury stock.		2024967		1914790	
26 Total liabilities and stockholders' equity		3 - 4 7 -		(
Schedule M-1 Reconciliation of Income pe	r Books With Incom	3060933	<u>INDONINAMINATION (IN)</u>	3038/21	
if the total assets on line 14, colu	imn (d), of Schedule I.	are less than \$25 000	are not required to com	iplete this schedule	
1 Net income per books	,, ,		•		
2 Federal income tax	- 	> 7 Income recorded o	on books this year not		
3 Excess of capital losses over capital gains		included in this rei	turn (itemize):		
		a Tax-exempt intere			
4 Income subject to tax not recorded on books this year (itemize): SEC. 48/ ADJUST.			FIT FROM		
TO OTHER INCOME - STMT #1	23534	erre saf		43461	
5 Expenses recorded on books this year not		8 Deductions in this t			
deducted in this return (itemize);			e this year (itemize):		
			\$		
a Depreciation \$ 2//76 b Contributions carryover \$ /82		b Contributions can			
c Travel and entertainment . \$ 2.860			PIFF. /287		
4/89 CA INC TAX 300			EXP. 19433	45.55	
3.99	24518		L. TAX 300	/2020	
6 Total of lines 1 through 5	77376	9 Total of lines 7 and	18	55,481	
Schedule M-2 Analysis of Unappropriated	Petained Excelers	10 Income (line 28, page	1)—line 6 less line 9	< 117 606>	
complete this schedule if the total	l assets on line 14, co	iumn (d) of Schedule I	acnequie L) (You are	e not required to	
1 Balance at beginning of year	2024967			· · · · · · · · · · · · · · · · · · ·	
2 Net income per books	< 110 177	5 Distributions: a C	Г		
3 Other increases (itemize):	\ / / \ / / / /		tock		
3 Other increases (itemize):	ľ		roperty		
		6 Other decreases (i	temize);		
	_	7********			
4 Total of lines 1, 2, and 3	1914790	7 Total of lines 5 and 8 Balance at end of vi	l 6 [ear (line 4 less line 7)	/914791	

SCHEDULE D (Form 1120)

Department of the Treasury Internal Revenue Service

Capital Gains and Losses

To be filed with Forms 1120, 1120-A, 1120-DF, 1120-IC-DISC, 1120F, 1120-FSC, 1120-H, 1120L, 1120-ND, 1120-PC, 1120-POL, 1120-REIT, 1120-RIC, 990-C, and certain Forms 990-T

OMB No. 1545-0123

1988

Employer identification number CHEMICAL CO. ANGELES 1 // __ 95-2748321 Short-Term Capital Gains and Losses—Assets Held One Year or Less (Six months or less if acquired before 1/1/88) (a) Kind of property and description (Example, 100 spares of "Z" Co.) (b) Date acquired (c) Date sold (e) Cost or other basis, (f) Gain (or toss) (d) Gross sales price (mo., day, yr.) (mo., day, yr.) Dius expense of sale Short-term capital gain from installment sales from Form 6252, line 22 or 30 2 Unused capital loss carryover (attach computation) 3 Net short-term capital gain or (loss) Part II Long-Term Capital Gains and Losses-Assets Held More Than One Year (More than six months if acquired before 1/1/88) PILGRIM ADJUSTABL UND SHARES Enter gain from Form 4797, line 7 or 9 Long-term capital gain from installment sales from Form 6252, line 22 or 30. 7 Net iong-term capital gain or (loss) Summary of Parts I and II Part III Enter excess of net short-term capital gain (line 4) over net long-term capital loss (line 8). Net capital gain. Enter excess of net long-term capital gain (line 8) over net short-term capital loss (line 4) 3553 10 Total of lines 9 and 10. Enter here and on Form 1120, line 8, page 1; or the proper line on other returns **Note:** If losses exceed gains, see instructions on capital losses for explanation of capital loss carrybacks. 3 ≲≤3 11

Instructions

(Section references are to the Internal Revenue Code unless otherwise noted.)

Purpose of Form

This Schedule D should be used by a taxpayer whose tax year begins in 1988 and who files either Forms 1120, 1120-A, 1120-DF, 1120-IC-DISC, 1120F, 1120-FSC, 1120-H, 1120-IC, 1120-ND, 1120-PC, 1120-POL, 1120-REIT, 1120-RIC, 990-C, or certain Forms 990-T, to report sales or exchanges of capital assets. Sales or exchanges of property other than capital assets, including property used in a trade or business, involuntary conversions (other than casualties or thefts), gain from the disposition of interest in oil, gas, or

geothermal property, and the section 291 adjustment to section 1250 gains should be reported on Form 4797, Sales of Business Property. See the instructions for Form 4797 for more information.

If property is involuntarily converted because of a casualty or theft, use Form 4684, Casualties and Thefts.

Parts I and II

Generally, a corporation should report sales and exchanges, including "like-kind" exchanges, even though there is no gain or loss. No loss is allowed for a wash sale of stock or securities or from a transaction between related persons (sections 1091 and 267).

In Part I, report the sale or exchange of capital assets held one year or less. In Part II, report the sale or exchange of capital assets held more than one year. For property acquired before January 1, 1988, the holding period is 6 months.

What Are Capital Assets?—Each item of property the corporation held (whether or not connected with its trade or business) is a capital asset except:

- Assets that can be inventoried or property held mainly for sale to customers.
- Depreciable or real property used in the trade or business.
- Certain copyrights; literary, musical, or artistic compositions; letters or memorandums; or similar property.

CALIFORNIA FORM

1988

Depreciation and Amortization

3885

Altach to Form 100 Corporation name							
						California con	poration number
Part I Depreciation	CHEMICA	<u> </u>	<u>-0 , 1</u>	<u> </u>		<u> D-c</u>	637921
	·						
(a) Description of property	(b) Date acquired	(c) Cost (other	basis	(d) Depreciation allowed or allowable in earlier years	(e) Method of figuring depre-	(f) Life of rate	(g) Depreciation for this year
1 Total additional first-year dep	reciation. See instri	uctions for	limitation Do	not include below	Ciation	.!	
2 Other depreciation (see ins	structions):						
ACC	- -			<u> </u>			
OFFICE TRAILERS	4/74 70	4/85	97812	88772	DDB	7 To 94RS	4548
TRULKS ETRAILERS	11/8/70/	2/86	184257	107210	۵۷	3 To b YRS.	204-7
	1987	/	3476	738	DDB	5 yR=	
<u> </u>	8/28 70	3/89	61868		DDB	5 YRS	11430
0.4.15 5 - 0.4.5	·		ļ			_	, , , , , , , , , , , , , , , , , , ,
PLANT EQUIPMENT	3/72-70 3		438,741	3/3852	54/DOB	5 TO 9 YKS	97822
	5/8770				DD6	7	25021
<u> </u>	6/88 70	<u> 2-/89 </u>	52558	-0-	DAG	5107 YRS	7659
FURN. & FIXT.	1/2	16/6 -	100000		· · · · · · · · · · · · · · · · · · ·	<u> </u>	
<u> </u>	1/(71 To		191539	26612	<u> </u>	5 TA 7 YR :	24150
	4/82 70		2096	1422	DOB.	57-77R3	2-7-67 1117
	-/ 8× 73	· / & &	<u> 5727</u>	-0-	203	5707 YRS	// /7
PLANT	8/7570	11/26	324/861	268252	5/ /500	5 Vd -	
Luna	MARCH		1298	10	SL/DOB DDB	57-20 YRS 31 YRS	
	7/28 70 4		14554	- 0-	DDB	7 YRS	283
D. et		.,				<u> </u>	2079
DELETIONS	<u> </u>		36,545				***
· · · · · · · · · · · · · · · · · · ·					<u> </u>		
	 						
							
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·····			<u> </u>				
						·	· · · · · · · · · · · · · · · · · · ·
							<u> </u>
3 Total, Enter here and on Form							211263
Part II Amortization of Pr						<u>-</u> 1	
(a) Description of property	(b) Date acquired	(c) Cast or other b		(d) Amortization allowed or allowable in earlier years	(e) Code section	(I) Period or percentage	(g) Amortization for this year
							
					·		
							······································
Fotal Enter here and as Communication							<u>.</u>
Total. Enter here and on Form 10	0	· · · · · · · · · · · · · · · · · · ·				<u></u>	

Form 4797

Sales of Business Property

(Also, Involuntary Conversions and Recapture Amounts Under Sections 179 and 280F)

Attach to your tax return. See separate Instructions.

1988 Attachment

Department of the Treasury Internal Revenue Service Name(s) as shown on return

ANGELES CHEMICAL CO

Sequence No

Part I Sales	or Exchanges	of Property Us	sed in a Trade	Or Business n	ad Involventario		
Casu	alty and Theft-	Property Hel	d More Than 1	Year (More T)	no involuntary ian 6 Months If	Conversions F. Acquired Refo	rom Other Thar re 171788)
(of an equivaler	ot etatement) that	tile sale of exchal	uge or real estate i	eported to you for	1988 on Form(s) I	099-8	10 1/1/00)
Casualty and Theft—Property Held More Than 1 Year (More Than 6 Months If Acquired Before 1/1/88) 1 Enter here the gross process from the all so or exchange of real estate reported to you for 1988 on Form(3) 1099-\$ (or an estatement) that you find the statement of the statement of the Recipients of Process from Real Edwic Transactions. (a) Description of property (b) Description of (c) Data securing (c) Data securing (co) Data							
Casualty and Thete—Property Meld More Than 1 Year (More Than 6 Months if Acquired Before 1/1/8) 1 Enter here the gross proceeds from the sale or exchange of real estate reported to you for 1988 on Formiss) 1099-S (more statement of Proceeds From Real Estate Transactions.) 1 (a) Description of Proceeds From Real Estate Transactions.) 2 (b) Description of (b) Detection of (more, day, yr.) (mo		((d) plus (e)					
2	Casualty and Theft—Property Held More Than 1 Year (More Than 6 Months If Acquired Before 1/1 Enter here the gross proceeds from the sale or exchange of real estate reported to you for 1988 on Form() 1099-S (or an equivalent statement) that you will be including on lines 2 or 10 (column f), or on line 20. (Form 1099-S) is a Satement for Recipients of Proceeds From Real Estate Transactions.) (a) Description of property (b) Date seconing (b) Date seconing (c) Date soid (mo., 69, yr.) (d) Gross sales (real (mo., 69, yr.) (real (mo.		minus (1)				
	Casuality and Theft:—Property Held More Than 1 Year (More Than 6 Months If Acquired Before 1/1/ Enter here the gross proceeds from the sale or exchange of real estate reported to you for 1988 on Form(s) 1093-5 at 1/2/ Enter here the gross proceeds from the sale or exchange of real estate reported to you for 1988 on Form(s) 1093-5 at 1/2/ Enter here the gross proceeds from the sale or exchange of real estate reported to you for 1988 on Form(s) 1093-5 at 1/2/ Discursion of the Proceeds From Real Estate Transactions.) 1) Description of (mo. day, yr.) (m						
			 	 			
				···········		 	
						<u> </u>	
	 		<u> </u>				
		<u> </u>					
3 Gain, if any, from	n Form 4684, Secti	on B, line 21					
4 Section 1231 ga	in from installment	sales from Form 62	252, line 22 or 30				
5 Gain, if any, from	n Part III. line 32, fr	om other than casu	alty and theft. ,				49242
6 Add lines 2 throi	ugh 5 in columns (g)) and (h)				(49247
7 Combine column	ns (g) and (h) of B	ne 6. Enter gain or	(loss) here, and	on the appropriate	line as follows (na	rinerships see the	, , , , , , , , , , , , , , , , , , , ,
							49242
(Form 1120S), (ir a loss, enter the a ine 5.) If line 7 is a	emount on line 11 t	below and skip line	s 8 and 9. (\$ corpo	prations enter the lo	ss on Schedule K	,
earlier year, ente	r the gain as a long	term capital gain or	n Schedule D and s	year saction 1231 kip lines 8, 9, and 1	iosses, or they were 12 below	recaptured in an	
9 Subtract line 8 fr	om line 7. If zero or	less entertorn	s (see mstructions)				-
If line 9 is zero, e	nter the amount fro	m line 7 on line 12	helow (Clina O is -			• • • • • •	
amount from line	9 as-a long-term ca	pital gain on Sched	lule D. See Specific	ince man zero, ente	ir the amount from i	me 8 on line 12 belo	w, and enter the
		·	· · · · · · · · · · · · · · · · · · ·				·
Ordina	ny Gams and L	055ES					
(a) Description of	(b) Oato ago,d	400 000 14		(e) Depreciation	(f) Cost or other		
					basis plus	((f) minus the	
10 Ordinary gains at	Id losses not includ	ed as liene 11 the	- h 16 (:	since acquisition		sum of (d) and (e))	designer (Ch)
71 FORD TOK	4/01/75	S / LO	ign 16 (include pro	perty held 1 year or		ess if acquired beto	re 1/1/88):
							3300
		41-1100				2-452	
REPLIE # WTRK	8/01/88					7 / / / 57	<u>34.2</u>
REPAIR #41 TRK							
				49.2	- · · · · · · · · · · · · · · · · · · ·	3,846	
							
11 Loss, if any, from	line 7			·····			
12 Gain, if any, from	line 7, or amount fr	om line B if applical	ble				annamananan kanan ka
L3 Gain, if any, from	line 31, Part III						
l4 Net gain or (loss) :	from Form 4684, Si	ection B, lines 13 ar	nd 20a				
15 Ordinary gain from	n installment sales :	from Form 6252, lir	ne(s) 21 and/or 29				
6 Recapture of sect partnerships and:	ion 179 deduction S corporations (see	for partners and Signature (corporation share?	olders from proper	ty dispositions by		
7 Add lines 10 throu	igh 16 in columns (g) and (h)				(/o9442)	364-
8 Combine columns	(g) and (h) of line 1	7. Enter sain or flo	ss) here, and on th	e appropriate line a	s follows:		(7304)
b For individual (1) If the loss	returns: on line 11 includes	enter the gain or (lo	iss) from line 18, o	the return being f	iled. , enter that part of i		
	of Schedule A (For			7, line 18b(1)"	, enter that part of i	the loss here and	

19	Skip section 1252 on line 27 and in the Instructions if you d Description of sections 1245, 1250, 1252, 1254, and 1255 property:			Date acquired	Date sold
-	A Corresponding			(ma., day, yr.)	(mo., day, yr.)
_	B CONTAINERS		·····	1987 & PRIOR	4/30/89
	C				<u> </u>
_	D	·		1	
	Relate lines 19A through 19D to these columns	Property A	Property B	Property C	Property D
Z 0	Gross sales price	57930			
21	Cost or other basis plus expense of sale	8 488			
22	Depreciation (or depletion) allowed (or allowable)				
23 24	Adjusted basis, subtract line 22 from line 21	2628			
_	Total gain, subtract line 23 from line 20	49242	i		
25	If section 1245 property: a Depreciation allowed (or allowable) (see instructions) . b Enter the smaller of line 24 or 25a				
26	If section 1250 property: If straight fine depreciation was used, enter zero on line 26g unless you are a corporation subject to section 291.	-			
	a Additional depreciation after 12/31/75				
	b Applicable percentage times the smaller of line 24 or line 26a (see instructions).				
	 Subtract line 26a from line 24. If fine 24 is not more than line 26a, skip lines 26d and 26e 		·		<u>-</u>
	d Additional depreciation after 12/31/69 and before 1/1/76				
	 Applicable percentage times the smaller of line 26c or 26d (see instructions). 				
	f Section 291 amount (for corporations only) g Add lines 26b, 26e, and 26f		<u></u>		
27	If section 1252 property:		'	-	
	a Soil, water, and land clearing expenses			<u> </u>	
	 Line 2/8 times applicable percentage (see Instructions) 	l			
	c Enter the smaller of line 24 or 27b	- <u> </u>			
	If section 1254 property:	i			
	Intangible drilling and development costs, expenditures for development of mines and other natural deposits, and mining exploration costs (see Instructions).		<u>.</u> .		
	b Enter the smaller of line 24 or 28a				
	If section 1255 property:	į			
	 Applicable percentage of payments excluded from income under section 126 (see Instructions). 				
	b Enter the smaller of line 24 or 29a				
Sum	mary of Part III Gains (Complete property columns A thro	ugh D through	line 29b befor	e going to line 30	· · · · · · · · · · · · · · · · · · ·
30	Total gains for all properties (add columns A through D. line 24)				45242
31	Add columns: A through: D, lines 25b, 26g, 27c, 28b, and 29b. Enter here this is an installment sale)	and in Part II, line I	13. (see the Instru	ctions for Part IV if	
	Subtract line 31 from line 30. Enter the portion from casualty and theft on other than casualty and theft on Form 4797, Part I, line 5	Form 4684, Section	on B, line 15. Ente	r the portion from	49.242
Par	t IV Complete This Part Only if You Elect Out of the Inst Less Than Full Face Value	allment Metho	d and Report	a Note or Other	Obligation at
13	Check here if you elect out of the installment method				₽ /¬
34	Enter the face amount of the note or other obligation				سا - ، ،
				4	
Par	 Computation of Recapture Amounts Under Sections (See Instructions for Part V.) 	179 and 280F	When Busine	ss Use Drops to 5	00% or Less
				(a) Section 179 (b) Section 280F
1 :	Section 179 expense deduction or section 280F recovery deductions				
2	Depreciation or recovery deductions (see Instructions) Recapture amount (subtract line 2 from line 1) (see Instructions for where				

	·	

Fon	_1:	120	ĺ	U.S.	Corpor	ation in	come	Tax	Retur	'n		OMB No. 1545-01	123			
Dec	artment	of the Treasury	For calen	dar year 1988 or	tax year beginn	ing MAY	11	988, endi	ng APF	RIL 3	019 8	988	>			
Inte	rnal Rev	enua Sarvice		► For Pape	erwork Reduc	tion Act Noti	ce, see pag	e I of th	e Instruct	lans,		. 1800)			
	eck if a-		Use	Name							D Empi	loyer Identification numb	er			
		ted return 🔲	IR\$ label.		S CHEM							-2748321				
		holding co.	Other-	Number and stre	-			to street :	address)		£ Date incorporated					
¢	ersonal s orp.(as d	efined in	wise, please		ORENSE	I AVENU	Ę				11	-1-71				
1	emp. Rej 441-4T-	gs. sec.	print	City or town, state							F Total	assets (See Specific Instruc	tions.)			
_ ir	struction	ns) 📙	or type.		FE SPRI			70				Dollars	Cents			
c c	heck app	olicable boxes: (1) 🔲 Initial	return (2) 🔲 Fir							\$	3,038,121				
	la (Gross receipts or	sales		b Less re	turns and allov	vances			_ c Bal ➤	1c	9,002,717				
	2 1	Cost of goods	sold and,	or operations	(Schedule A)						2	7,690,540				
	3	Gross profit (l	ine 1c les	s line 2)							3	1,312,177				
	4 1	Dividends (Sc	hedule C	line 19) . ,							4	4,609				
Income		Interest .				, ,					5	18,188				
8	6										6					
드											7					
	8 (Capital gain n	et income	e (attach separ	ate Scheduk	D)					8	3,553				
	9 1	Net gain or (lo	ss) from	Form 4797, Pa	art II. line 18	(attach For	n 4797)				9	(8,593)				
	10 (Other income	(see inst	ructions—atta	ch schedule)		· · ·			10	63,766				
	11	Total income-	—Add fin	es 3 through 1	O and enter i	here			. , .		11	1,393,700				
	12 (Compensation	of affice	rs (Schedule E	``				<u>, , , , , , , , , , , , , , , , , , , </u>	· · · ·	12	124,000				
ż	13a 9	Salaries and w	vages		í í him	 se iobe cradi	.i	!		alance 🗠	13c	225,262				
흪						•						27,123				
ğ	1	·		· · · · · ·							15	11,340				
Ē				· <i>· ·</i> · ·							16					
ĕ	1											132,000	—			
윭	,										17	67,042				
Ī	r – –		 /!	, , , ,	* * * * *			• • • •			18_	8,704				
3	20	Contributions Degraphetics ((266 luzz	ructions for 10	umitatio	n) . , ,			100	٠ <u>٠</u> ٠٠ .	19	-0-				
(Soe trastructions for limitations on deductions.)	21	Depreciation (auach Fo	orm 4562) ,	• • • • •			20	190,	563						
Ĭ				ed in Schedule				212	172.		21b	17.526				
틒											22	8,029				
=				• • • •							23					
5	24 1	Pension, profi	t-sharing,	etc., plans .							24	9,546				
22				ams							_25	8,542				
eductions	26 (Other deduction	ons (attac	ch schedule)							26	872,192				
걸				id lines 12 thr						🟲	27	1,511,306				
듗				net operating k						ne 27) .	28	(117,606)				
ō	29 I	Less: a Net ope	rating loss	deduction (see	instructions)											
-				ons (Schedule			<u> </u>	29b	. , ک	226	29c	3,226				
				less line 29c)							30	(120,832)				
		Fotal tax (Sch				000	. ນາເທດການແກ				31	-0-				
\$				nt credited to 1988	32a 4	,800										
듷	P 3	1988 estimate	ed tax pay	ments	325											
Tax and Payments		ess 1988 refund			32c () d Bal ►	324	4,	воф						
Pa	e T	Tax deposited	with Forn	n 7004 . ,		<i></i>		32e								
ā	1 (Credit from rep	gulated in	vestment com	panies (attac	:h Form 243	9)	32f								
8	gC	Credit for Fede	eral tax or	r fuels (attach i	Form 4136)			32g	_		32h	4,800				
Taj	33 E	inter any pen:	alty for u	nderpayment o	of estimated t	ax—check	► 🔲 if Fo	rm 2220	0 is attac	hed .	33					
1	34 T	Fax due—If t	ne total of	lines 31 and 3	3 is larger th	an line 32h	enter am	ount ow	ed		34					
	35 C	Overpayment	—If line (32h is larger th	an the total	of lines 31 a	nd 33, ent	er amou	int overp		35	4,800				
	36 E	nter amount of li	ine 35 you v	vant: Credited to	1989 estimate	d tax ►	1,	0001	Ret	e babou	36	3,800				
Ple	ase	Under pana bekef, it is t	ittes of perji	ury, I declare that I , and complete. De	have examined claration of over	this return, incl	uoing accom	panying so	hedules an	d statement	s, and to	the best of my knowledge r has any knowledge.	e and			
Sig		,	,		pic	yourdi mid		2004 WI	_n	WINC	, prapara	ты опунтомнове.				
Her	Ė	—			ANU				_ *							
		✓ Signature	of officer		UPT		Date			Title						
Paid	ı	Preparer's					Date		Δ.	uels if	Pro	eparer's social security nu	mber			
	arer's	signature	7							ck if -employed	□ I5	48 60 14	60			
	Only	Firm's nam yours if self			CHER, 1		& CO	2-		E.I. No.		95 213172				
		and address		PA	SADENA	. CA				719 ord-		01106				

Form 1120 (19			95-274	37-1					
Schedule ^v	Cost of	Goods Sold and	d/or Operations (See	instructions f	or line 2, pa	ge 1.)	· · · · · ·		Page
1 Invento	ry at beginnir	ng of year				1			
2 Purchas						2	STAT	EMFNT	+-
3 Cost of						<u>3</u>		<u> </u>	1
4a Addition	hal section 26	3A costs (see ins	structionsattach sche	dule) ,		4a	ViV	. 1	
b Other co	osts (attach s	chedule)				4b	7		1
5 Total-	Add lines 1 ti	nrough 4b 👝 .				5	_		\top
6 Invento	ry at end of ye	ear				. 6	<u> </u>		
7 Cost of	goods sold an	id/or operations-	-Line 5 less line 6. Ente	er here and on i	ine 2, page 1	7	7.	290540	
8a Check a	ili method <u>s u</u>	sed for valuing clo	osing inventory:				, .	,	
<i>@</i> □	Cost (ii) 🔀	Lower of cost or	market as described in	Regulations sec	tion 1.471-4	(see instruct	ions)	·	
(""/ []	MUTEOOMU O	r "suonormai" go	oos as described in Regi	ulations section	1.471-2(c) (s	see instructio	ns)		
(W) 🗀	Other (Speci	fy method used a	nd attach explanation.)	>					
b Check if	the LIFO inv	entory method w	as adopted this tax year	for any goods (if checked, at	tach Form 9	70)	[ĵ
c if the Li closing i	FO inventory con	y method was us oputed under LIF	ed for this tax year, en	ter percentage	(or amounts)) of 8c			
d Do the re	ules of section	263A (with respe	ect to property produced o		sale) apoly to			X Yes □	No
e Was the	re any change	in determining q	uantities, cost, or valuation	ons between one	ening and clos	ing inventory	If "Yes "		_ ,,,,
attach e	xplanation	<u> </u>	<u> </u>					Yes 🛚	No
Schedule (Dividenc	is and Special I	Deductions (See Scho	edule C instru	rtions \ (a) Dividends	(1.) 1/2	(c) Special ded	
	<u> </u>					received	(b) %	multiply (a)	
1 Dividend: 70% ded	s from less-th uction (other	an-20%-owned of than debt-finance	domestic corporations to	hat are subject	to the	4609	70	32-1	
			omestic corporations th	at are rubiect:		·····')	 		
80% ded	uction (other	than debt-finance		· · · · · ·			80		
			nestic and foreign corpor	ations (section 2	246A)	,	see instructions		
4 Dividends	s on certain	preferred stoc	k of less-than-20%-ov	med public ut	tilities	· ·	41.176		
			ck of 20%-or-more-ow			•	47.059		
			foreign corporations ar						
are subje	ct to the 70%		iorcigii corporations ar	o certain raci	s triat		70		
			reign corporations and o	ertain FSCe th	at are	·	· · · · · · · · · · · · · · · · · · ·	,	
subject to	the 80% de	duction			at are	•.	80		
8 Dividends 1	irom wholly aw	ned foreign subsidia	ries subject to the 100% de	duction (section 2	(45(b))		100		
9 Total—A	idd lines I th	rough 8. See inst	ructions for limitation .					3 27	-4
			s received by a small		ment	***************************************			
company	operating un	der the Small Bu	siness Investment Act o	f 1958			100	· ·	
11 Dividend:	from certain	FSCs that are sub	ject to the 100% deducti	on (section 245)	(cX1))		100		
12 Dividends	from affiliated	i group members si	ubject to the 100% deduct	ion (section 243	(a)(3))		100		
13 Other div	idends from	foreign corporati	ons not included in line	s 3, 6, 7, 8, at	nd II				
14 Income fe	rom controlle	d foreign corpora	stions under subpart F (attach Forms 5	5471)				
15 Foreign d	ividend gross	-up (section 78)							
L6 IC-DISCa	nd former DIS	C dividends not in	cluded in lines 1, 2, and/	or 3 (section 24	6(d))				
17 Other divi	dends								
18 Deduction	for dividends	paid on certain pr	eferred stock of public util	lities (see instruc	tions)				
L9 Total divi	dends—Add	lines 1 through	17. Enter here and o	n line 4, page	1. ▶	4609	<i>ymmmid</i>		MAMA
O Total dad	untings Ad		10		_				
Colonia C	uctions—Adi	nnes 9, 10, 11,	12, and 18. Enter here	and on line 29	o, page 1 .	· · · · · · · · · · · · · · · · · · ·	<u>, , , , , , , , , , , , , , , , , , , </u>	3 - 2	/
Schedule E	Compens	ation of Office	rs (See instructions f	or line 12, pag	ge 1.)				
*	Complete	SCHEOLIE E ONLY IT	total receipts (line 1a, plu		n 10, of page .	1, Form 1120) are \$150,00	00 or more.	
	(a) Name of off	licer	(b) Social security number	(c) Percent of time devoted to business	(d) Common	corporation owned (c) Preferred	(f) Amout	nt of compensatio	χń
1				96	%	%	1		
رے کے	HEDULE	#1		9 6	%	96			
				96	- %	%			
				%	- %	%			
				**	%	96			
	pensation of								
3 Less: Con	rpensation of	officers claimed	in Schedule A and elsev	vhere on return)
4 Compens	ation of office	<u>≥rs</u> deducted on I	ine 12, page 1		<u></u>		/	14000	

-	Chedule	rax computation	n (See Instructions.)							
	2 If line 1 is	checked:	ontrolled group (see se			7	• • •	- 🗆		
	(i) \$	(ii)	<u> </u> \$			et amounts (in that order):				
	b Enter your	share of the additiona	il 5% tax (not to exceed	\$11,750)	1			W W		MINIMUM,
-	Income ta: service cor	(See instructions to f poration (see instructi	igure the tax). Check to ions) ►	his box if th	1e (corporation is a qualified p	ersonal	3	-o-	<u>- </u>
4	a Foreign ta	credit (attach Form 1	.118)			. 4a				
			orm 5735) 6765)							
		fuel produced from	n a nonconventional	source (s	see	· VIIIIIIA				
			re and check which for							
		800 🔲 Form 3468		at E at Cat	C) 16					
		478 🗆 Form 6765				. 40	Ī			
	f Credit for p	orior year minimum tax	(attach Form 8801)							
		•						1 1		
٠	5 Total—Ad	d lines 4a through 4f	* * * * * * * *	•. • • •	•	• • • • • • • •		5	<u> </u>	-
•	5 Line 3 less	,						6	<u> </u>	-
7								7		+
								8		 -
-								9a 9b		
	D Environme	mai tax (see mstructio	ons—attach Form 462	(D) ,	٠			70	· · · · · · · · · · · · · · · · · · ·	
10) Total tax	Add lines 6 through 9	b. Enter here and on lir	ne 31, page	2 1			10	-0-	
Ac	lditional Info	rmation (See instructi	ion F.)	Yes No						Yes No
H		in the instructions and sta			K	At any time during the tax year in or a signature or other aut				
		ctivity code no. 🟲				foreign country (such as a b				
		ectivity - PUSTRUA				other financial account)?				X
	(3) Product a	r service > PFTROL	EUM [Repucts.			(See instruction F and filing re				
1	(1) Did the c	orporation at the end of the	tax year own, directly or			If "Yes," enter name of foreign	country P	*		
	Indirectly	50% or more of the vo on? (For rules of attribution	ting stock of a domestic		L	Was the corporation the grante	or of, or tra	nsferor t	o, a foreign trust	
		attach a schedule showing				which existed during the cut				
	identifyin	g number; (b) percentage	owned; and (c) taxable			corporation has any beneficial if "Yes," the corporation may ha				
		(loss) before NOL and so								
	year.	on for the tax year ending	with or within your tax		M	During this tax year, did the co				
	-	idividual, partnership, corp	acation actual activist at			stock dividends and distribution the corporation's current and				
	the end of	the tax year own, directly	or indirectly, 50% or more			(See sections 301 and 316.) .				www.
		poration's voting stock? (Fo		<i></i>		If "Yes," file Form 5452. If t				
	(a) Attao	i7(c).) If "Yes," complete (a h a schedule showing name				here for parent corporation and for each subsidiary.	on Form	B51, Affil	iations Schedule,	
	nemt (b) Enter	er. percentage owned >			N	During this tax year did the caccounting/tax records on a co				
		he owner of such voting sto			Ò	Check method of accounting:		*,********		
	U.S.	person? (See instructions.)	Note: If "Yes." the		-	(1) Cash				
	corpo	ration may have to file For	m 547Z ,™/ A.			(2) Accrual				
		es," enter owner's country i			_	(3) ☐ Other (specify) ►				
J	corporation? (ration a U.S. shareholder See sections 951 and 957.)		**************************************	P	Check this box if the corporation instruments with original issue	discount .			
	ir "Yes," attac	h Form 5471 for each such	corporation.			If so, the corporation may have				
					_	Enter the amount of tax-exemp the tax year ►			-	
					R	Enter the number of shareholds were 35 or fewer shareholders is	ers at the o		tax year if there	

7 Total of lines 5 and 6 .

8 Balance at end of year (line 4 less line 7)

914791

4 Total of lines 1, 2, and 3

(タノ427 タ**ク**

SCHEDULE D (Form 1120)

Name

Department of the Treasury Internal Revenue Service

Capital Gains and Losses

To be filed with Forms 1120, 1120-A, 1120-DF, 1120-IC-DISC, 1120F, 1120-FSC, 1120-H, 1120L, 1120-ND, 1120-PC, 1120-POL, 1120-REIT, 1120-RIC, 990-C, and certain Forms 990-T

QMB No. 1545-0123

	NCELES CHEM	AL CO.	INC.			-27 4 8311
Par	t I Short-Term Capital (Gains and Losses—	-Assets Held Or (Six months or	ne Year or Less less if acquired be		
	(a) Kind of property and description (Example, 100 shares of "Z" Co.)	(b) Date acquired (mo., day, yr.)	(c) Date sold (mo., day, yr.)	(d) Gross sales price	(e) Cost or other bas	
1						
					<u> </u>	
		-	 -	 	<u> </u>	
	<u></u>				,	
2	Charles in last - in					
3	Short-term capital gain from in Unused capital loss carryover (istaliment sales from (Form 6252, line 22	2 or 30	· · · · · · · · · · · · · · · · · · ·	2
		•			· · · · -	3 (
	Net short-term capital gain or ((loss)	<u> </u>	<u> </u>	4	ı
Par	Long-Term Capital G	ains and Losses	Assets Held Mo	re Than One Year		
5	· · · · · · · · · · · · · · · · · · ·		More than six n	nonths if acquired	before 1/1/88)	
	LGRIM ADJUSTAB	/ F=			·	
_	ATE FUND -					
	a,320 SHARES	1985 £ 1986	7/11/88	187485	2-33/74	- (45 489
	<u> </u>		·			
6	Enter gain from Form 4797, lir	e 7 or 9				44G \ 44G \
7	Long-term capital gain from ins	tallment sales from F	orm 6252, line 22	or 30	· · · · · · · · · · · · · · · · · · ·	
				, , ,		
	Net long-term capital gain or (k		<u> </u>		8	3 55 3
Par	III Summary of Parts I a	and II		,		
	•					
9	Enter excess of net short-term (capital gain (line 4) ov	er net long-term ca	spital loss (line 8)	<u>. 9</u>	
LO 1	Net capital gain. Enter excess o	of net long-term canits	al gain (line 9) aug		il loss (line 4)	3553
			0	•		7,33
1	Fotal of lines 9 and 10. Enter h Note: If losses exceed gains, se	ere and on Form 112 e instructions on capit	0, line 8, page 1; o	or the proper line on o	ther returns 11	3553
	ructions	geotherma	I property, and the	section 291		sale or exchange of

(Section references are to the Internal Revenue Code unless otherwise noted.)

Purpose of Form

This Schedule D should be used by a taxpayer whose tax year begins in 1988 and who files either Forms 1120, 1120-A, 1120-DF, 1120-IC-DISC, 1120-F, 1120-PC, 1120-POL, 1120-REIT, 1120-RIC, 990-C, or certain Forms 990-L, to report sales as or certain Forms 990-T, to report sales or exchanges of capital assets. Sales or exchanges of property other than capital assets, including property used in a trade or business, involuntary conversions (other than casualties or thefts), gain from the disposition of interest in oil, gas, or

reported on Form 4797, Sales of Business Property. See the instructions for Form 4797 for more information.

If property is involuntarily converted because of a casualty or theft, use Form 4684, Casualties and Thefts.

Parts I and II

Generally, a corporation should report sales and exchanges, including "like-kind" exchanges, even though there is no gain or loss. No loss is allowed for a wash sale of stock or securities or from a transaction between related persons (sections 1091 and 267).

capital assets held one year or less. In Part II, report the sale or exchange of capital assets held more than one year. For property acquired before January 1, 1988. the holding period is 6 months.

What Are Capital Assets?—Each item of property the corporation held (whether or not connected with its trade or business) is a capital asset except:

- Assets that can be inventoried or property held mainly for sale to customers.
- Depreciable or real property used in the trade or business.
- Certain copyrights; literary, musical, or artistic compositions; letters or memorandums; or similar property.

Depreciation and Amortization

See separate instructions. Attach this form to your return

OMB No. 1545-0172
1988
Attachment

Department of the Treasury Internal Revenue Service Name(s) as shown on return

ANGGLES

CHEMICAL Business or activity to which this form relates

Identifying number 95-274832

Depreciation (Use Part III for automobiles, certain other vehicles, computers, and property used for entertainment, Part I recreation, or amusement.) Section A.—Election To Expense Depreciable Assets (Section 179) (a) Description of property (b) Date placed in service (d) Expense deduction 2 Listed property-Enter total from Part III, Section A, column (h). 3 Total (add lines 1 and 2, but do not enter more than \$10,000) . 4 Enter the amount, if any, by which the cost of all section 179 property placed in service during this tax year is more than \$200,000 . 5 Subtract line 4 from line 3. If less than zero, enter zero. (See instructions for other limitations.) Section B. -- Depreciation (e) Method (b) Date (c) Basis for depreciation (d) Recovery of figuring (f) Deduction (a) Class of property placed in service (Business use only—see instructions) period depreciation 6 Modified Accelerated Cost Recovery System (MACRS) (see instructions); For assets placed in service ONLY during tax year beginning in 1988 a 3-year property 69.734 **b** 5-year property 5 YRS. ЪDВ 13004 c 7-year property 7 YRS DDB d 10-year property e 15-year property 20-year property g Residential rental property h Nonresidential real property 7 Alternative Depreciation System (ADS) 8 Listed property—Enter total from Part III, Section A, column (g), 9 MACRS deduction for assets placed in service prior to 1988 (see instructions) Section C .- ACRS and/or Other Depreciation 10 Property subject to section 168(f)(1) election (see instructions) 11 ACRS and/or other depreciation (see instructions) Section D.—Summary 12 Total (add deductions on lines 5 through 11). Enter here and on the Depreciation line of your return (Partner-190088 ships and S corporations.....Do NOT include any amounts entered on line 5.) . 13 For assets above placed in service during the current year, enter the portion of the basis attributable to section 263A costs. (see instructions). Part II Amortization (*) America-tion period or (c) Cost or other basis (d) Code (f) Amortization (a) Description of property (b) Date acquired xection for this year 1 Amortization for property placed in service only during tax year beginning in 1988 2 Amortization for property placed in service prior to 1988. 3 Total. Enter here and on Other Deductions or Other Expenses line of your return

Form 4562 (1988)

Sales of Business Property

(Also, Involuntary Conversions and Recapture Amounts Under Sections 179 and 280F)

Attach to your tax return. See separate instructions.

OMB No 1545-0184

Attachment Sequence No

Department of the Treasury Internal Revenue Service

Name(s) as shown on return identifying number 184 95-2148321 みんらにんどろ CHEMICAL C. D. Sales or Exchanges of Property Used in a Trade or Business and Involuntary Conversions From Other Than Part I Casualty and Theft—Property Held More Than 1 Year (More Than 6 Months If Acquired Before 1/1/88) 1 Enter here the gross proceeds from the sale or exchange of real estate reported to you for 1988 on Form(s) 1099-S (or an equivalent statement) that you will be including on lines 2 or 10 (column d), or on line 20. (Form 1099-S is a Statement for Recipients of Proceeds From Real Estate Transactions.) (v) Depreciation (f) Cost or other (g) LOSS (h) GAIN (a) Description of (b) Date acquired (c) Date sold (d) Gross sales basis, plus allowed ((f) minus the sum of (d) and (e)) ((d) plus (e) minus (f)) (or allowable) property (mo., day, yr.) (mo., day, yr.) improvements and since acquisition expense of sale 2 3 Gain, if any, from Form 4684, Section B, line 21 4 Section 1231 gain from installment sales from Form 6252, line 22 or 30 5 Gain, if any, from Part III, line 32, from other than casualty and theft. 6 Add lines 2 through 5 in columns (g) and (h) 7 Combine columns (g) and (h) of line 6. Enter gain or (loss) here, and on the appropriate line as follows (partnerships see the Instructions for line references): If line 7 is zero or a loss, enter the amount on line 11 below and skip lines 8 and 9. (S corporations enter the loss on Schedule K (Form 1120S), line 5.) If line 7 is a gain and you did not have any prior year section 1231 losses, or they were recaptured in an earlier year, enter the gain as a long-term capital gain on Schedule D and skip lines 8, 9, and 12 below. 8 Nonrecaptured net section 1231 losses from prior years (see Instructions) 9 Subtract line 8 from line 7. If zero or less, enter zero If line 9 is zero, enter the amount from line 7 on line 12 below. If line 9 is more than zero, enter the amount from line 8 on line 12 below, and enter the amount from line 9 as a long-term capital gain on Schedule D. See Specific Instructions for line 9. Part II Ordinary Gains and Losses (e) Depreciation (f) Cost or other (g) LOSS ((f) minus the (h) GAIN (a) Description of (b) Date acquired (c) Date sold (d) Gross sales allowed (or allowable) ((d) plus (e) minus (t)) property (mo., day, yr.) (mo., day, yr.) price improvements and sum of (d) and (e)) since acquisition expense of sale 10 Ordinary gains and losses not included on lines 11 through 16 (include property held 1 year or less) (6 months or less if acquired before 1/1/88): SCHEDULE 300 11893 3300 11 Loss, if any, from line 7 12 Gain, if any, from line 7, or amount from line 8 if applicable 14 Net gain or (loss) from Form 4684, Section B, lines 13 and 20a . 15 Ordinary gain from installment sales from Form 6252, line(s) 21 and/or 29. 16 Recapture of section 179 deduction for partners and S corporation shareholders from property dispositions by partnerships and S corporations (see Instructions) Add lines 10 through 16 in columns (g) and (h) . . . // 893 18 Combine columns (g) and (h) of line 17. Enter gain or (loss) here, and on the appropriate line as follows: For all except individual returns: Enter the gain or (loss) from line 18, on the return being filed. (1) If the loss on line 11 includes a loss from Form 4684, Section B, Part II, column (b)(ii), enter that part of the loss here and on line 21 of Schedule A (Form 1040). Identify as from "Form 4797, line 18b(1)"

(2) Redetermine the gain or (loss) on line 18, excluding the loss (if any) on line 18b(1). Enter here and on Form 1040, line 15

19	Description of sections 1245, 1250, 1252, 1254, and 1255 property:			Date acquired (mo., day, yr.)	Date sold (mo., day, yr.)
	A STORAGE CONTAINERS			1981 EPRIOR	4/30/87
	8				1
	С				
•	D	<u>,</u>	***		
	Relate tines 19A through 19D to these columns	Property A	Property B	Property C	Property D
20	Gross sales price ·	57.930			
21	Cost or other basis plus expense of sale	8 4 8 8		 	
22	Depreciation (or depletion) allowed (or allowable)	N.A.			
23	Adjusted basis, subtract line 22 from line 22	8688			
24	Total gain, subtract line 23 from line 20	49,242			
25	If section 1245 property: a Depreciation allowed (or allowable) (see instructions)				
26	If section 1250 property: If straight line depreciation was used, enter zero on line 26g unless you are a corporation subject to section 291.				
	Additional depreciation after 12/31/75				
	b Applicable percentage times the smaller of line 24 or line 25a (see instructions).				
	c Subtract line 26a from line 24. If line 24 is not more than line 26a, skip lines 26d and 26e.				
	d Additional depreciation after 12/31/69 and before 1/1/76				
	e Applicable percentage times the smaller of line 26c or 26d (see Instructions).				
	f Section 291 amount (for corporations only) g Add lines 26b, 26e, and 26f	-			
27	If section 1252 property:		1	1 1	
	Soil, water, and land clearing expenses				
	b Line 27a times applicable percentage (see Instructions)		·		
	c Enter the smaller of line 24 or 27b				
28	If section 1254 property:				
	a Intangible drilling and development costs, expenditures for development of mines and other natural deposits, and mining exploration costs (see Instructions).				
_	b Enter the smaller of line 24 or 28a			1	
29	If section 1255 property: a Applicable percentage of payments excluded from income under				
	section 126 (see Instructions). b Enter the smaller of line 24 or 29a			+ +	
Sur	nmary of Part III Gains (Complete property columns A thr	ough D throug	h line 20h hefe	ve going to line 30	
					,,, ,, 49242
30 31	Total gains for all properties (add columns: A through: D, line 24). Add columns: A through: D, lines 25b, 26g, 27c, 28b, and 29b. Enter her	e and in Part II, line	e 13. (see the Instr	uctions for Part IV If	. 77244
32	this is an installment sale) Subtract line 31 from tine 30. Enter the portion from casualty and theft of other than casualty and theft on Form 4797, Part I, line 5	n Form 4584, Sect	ion B. line 15. Ent	er the portion from	49247
Pa	Complete This Part Only If You Elect Out of the Ins Less Than Full Face Value	tallment Meth	od and Repor	t a Note or Other	
33 34 35	Check here if you elect out of the installment method				🟲 🛛
	rt V Computation of Recapture Amounts Under Section (See Instructions for Part V.)	s 179 and 280	F When Busin	ess Use Drops to	50% or Less
			·	(a) Section 179 (h) Section 280F
3	Section 179 expense deduction or section 280F recovery deductions .			3-7-2-2-1	
2	Depreciation or recovery deductions (see Instructions)				
_	Reconstitute amount (cubirmet line 2 from time 1) (end technicians for whom	· · · · · ·			

ANGELES CHEMICAL CO., INC. Form 4797 - Supporting Schedules Period Ended 4/30/89 - ID #: 95-2748321

Part II, Lime 2 - Ordinary Gains and Losses

a	b Date		d Sales e		f Cost	g Lo≘s	h Gain
Description	Acq.	Sold	Price	Allowed	or basis	(f−d−e)	(d+e-f)
TRUCK & TRAI	L 4/01/75	3/01/89	3,300.	12,190.	12,190.		3,300.
(U) [™] 64 ≘~AX	L10/01/84	9/01/88	1,000.	2,071.	5,578.	2,527.	
(U) 179 3-A)	L10/01/86	4/01/89	5,000.	3.447.	9,317.	870.	
REPAIRS #2	8/01/89	3/01/89		294.	2,942.	2,648.	
DISTRIB/TRAN	IS 1/01/89	4/01/89		204.	2,037.	1,833.	
U JOINTS #41	1/01/89	4/01/89		446.	4,461.	4,015,	
				_			
Total			9,300.	18,652.	36,545.	11,893.	3,300.
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Public Contract of the Contrac

STATEMENT NO. 2-	_		,					YEAR	END	ED	30/8	? 9
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COSTS OF GOODS SOLD +OTHE	R	Cos	7.5		Ţ		 		Т	 	T	1
PLANT EXPENSE					360		1		1	1		\top
LAB EXPENSE				3	174	:				1		
FREIGHT IN				72	478							1
DRUM MAINTENANCE				158	626	<u>. </u>				I		
TANK TESTING		1		6	600		1		·			\top
PRINTING PREP	l			2-2	834	 			1			T
EDUIPMENT RENTAL					788							
DEPRELIATION	<u> </u>				542		<u> </u>					
ALLOCATED G LABOR	<u> </u>				7/8							
ALLOCATED OTHER GEA COSTS		<u> </u>		358	33/	1				ŀ	-	T
	<u> </u>	<u> </u>		969	4 93							
LESS COSTS DEDUCTED ON LIN							<u> </u>			-		<u> </u>
12 TO 26 OF FORM 1/20	<u> </u>	1. 1	۷.	454	049							
									<u> </u>]
TOTAL OTHER COSTS	ļ	<u> </u>		475	444		1	<u> </u>	<u> </u>			
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		 							<u> </u>			
LINE 10 - OTHER INCOME	<u> </u>	 			<u> </u>		<u> </u>	₩				
SECTION 481 ADJUSTMENTS-	<u> </u>	<u> </u>	!			ļ			ļ. <u>.</u>			
ADDITION TO S/1/87 INVENTOR	7	ļ <u>.</u>			2460							
ELIMINATION OF S/1/87 BAD DEBT	RES	ERVE	-	2-1	897						1	
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DISCOUNTS EARNED					442	<u> </u>	<u> </u>	ļ	1		<u> </u>	
DEMURRAGE		<u> </u>			73 9		ļ <u>.</u>	<u> </u>				
TERMINALING CHARGES					314				ļ <u>.</u>			
SALARY REIMBURSEMENT		· ·			037		<u> </u>		ļ			
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TOTAL OTHER INCOME				63	766		ļ	 	<u> </u>			<u> </u>
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OTHER NON-TRADE RECEIV	14/15						┼	┿-	-	+-		
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DRUMS OWNED					535	-	 	 		┼-	 	-
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Menke & Associates, Inc. Corporate Financial Consultants

Livingston, New Jansey

111 Second Street San Francisco, California 94105 (415) 543–3000 Fax (415) 513-2489

August 16, 1989

Mr. James Froelich Angeles Chemical Co. P.O. Box 2163 Santa Fe Springs, California 90670

Dear Jim:

I am concluding my investigation of Anchem's environmental issues and am ready to render my ESOP valuation conclusion as of April 30, 1989. In this connection, I would like to have the statement of cash flows for fiscal 1989 that your accountant is preparing.

Thanks.

Sincerely,

Eric M. Bramstedt

EMB:ew





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4/30/58				Neg.	Nes.
4/30/87	123 664	20,3% 65.0% 100%	0.78×		26.9X
4/30/86	3 600,000	21.4 79.2. 127%		31.3	12.1.
4/30/85	3,500,000	18,5% 78.0% 140%	1.12	10.9	6.0
_1/1/54*	2 250,000	15.0% 71.8% 134%		<i>/7.</i> 2.	6 3
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Menke V Associates, Inc. Corporate Financial Consultants

Livingston, New Jersey

111 Second Street San Francisco, California 94105 (415) 543–3000 Fam (415) 548-2489

October 14, 1988

PERSONAL AND CONFIDENTIAL

Mr. James Froelich Angeles Chemical Co. Inc. P.O. Box 2163 Santa Fe Springs, California 90670

Dear Jim:

Enclosed is the Anchem ESOP update valuation study as of April 30, 1988 and one photocopy. Also enclosed is our invoice. The \$2,250 update fee was agreed upon by John Locke in a recent telephone conversation.

Thank you for your help and cooperation in the preparation of this report.

Sincerely yours,

Eric M. Bramstedt

EMB:ew enclosures

REPORT OF

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ANGELES CHEMICAL CO., INC.

APRIL 30, 1988

ARCHER BULMAHN & CO.

ARCHER, BULMAHN & CO. CERTIFIED PUBLIC ACCOUNTANTS

626 SOUTH LAKE AVENUE - PASADENA, CALIFORNIA 91106

To the Board of Directors Angeles Chemical Co., Inc.

We have compiled the accompanying balance sheet of Angeles Chemical Co., Inc. as of April 30, 1988 and the related statements of income and changes in financial position for the year then ended, in accordance with standards established by the American Institute of Certified Public Accountants.

A compilation is limited to presenting in the form of financial statements information that is the representation of management. We have not audited or performed a review service on the accompanying financial statements, and accordingly, do not express an opinion or any other form of assurance on them.

Management has elected to omit substantially all of the disclosures required by generally accepted accounting principles. If the omitted disclosures were included in the financial statements, they might influence the user's conclusions about the company's financial position and results of operation, and changes in financial position. Accordingly, these financial statements are not designed for those who are not informed about such matters.

CERTIFIED PUBLIC ACCOUNTANTS

July 14, 1988

ANGELES CHEMICAL CO., INC. BALANCE SHEET UNAUDITED APRIL 30, 1988

ABSETS

ා	CURRENT ASSETS			
	PETTY CASH		\$ 400.00	•
	CASH IN BANK		(4,596,95)	· · · · · · · · · · · · · · · · · · ·
•	CASH IN BANK - BORTZ		9,176,47	
٠.	Cash in Money Market 🧀		5,353.75	
	P.A.R. FUND - The	•	233,174.28	
3	ACCOUNTS RECEIVABLE	445.84 ر211 و 1		
	ALLOW, FOR BOUBTFUL ACCTS.	(21,940,85)	•	
•	•		· •	:
	NET RECEIVABLES		1 189 504.99	·
	ACCTS. REC STALLIBN		23,614.51	
3	ACCTS. REC OTHER -		8,968.34	
•	EMPLOYEE ADVANCES	• •	2,318.51	
	INVENTORY - CHEMICALS		389,781.24	
•	INVENTORY - PACKAGING		88,550.31	•
	INVENTORY - PKGBORTZ		287,505.31	
•	INVENTORY - GASOLINE -		7,027.04	
9	PREPAID INCOME TAX		55.888.00	•
-	PREPAID INTEREST		2+754.82	
	PREPAID PROPERTY TAXES		2,027.63	
	PREPAID TANK TESTING		(1,753,40)	
	PREPAID INSURANCE		83.023.80	
	PREPAID AUTO LEASE	•	775.00	· · .
•	PREPAID CONSULTANTS FEES		10,633.32	·, ·
•	PREPAID PACKAGING PREPAID EXCISE TAX - FUEL		25,570.28	
	AVELUE EXCLUSIVE THE POET		19002.76	
	TOTAL CURRENT ASSETS		 -	4 3-430-300 ol
1				1 2,420,700.01
•	FIXED ASSETS - AT COST	•		
• .	OFFICE TRAILER	811.43 و97		
	TRUCKS & AUTOS	187,733,15		
	TANKS & PLANT EQUIPMENT	737,213,55		
	FURNITURE & FIXTURES	200,635.00	Λ	4
	CONSTRUCTION IN PROCESS	15,685.78	,	
©	PLANT	324,158,88		92/-
, ,	DRUMS	158,595,50		70
	TOTAL FIXED ASSETS		1,723,833.29	
•	LESS: ACCUMULATED DEPRECIATION		(1,101,072.96)	
	NET FIXED ASSETS			760.33
	OTUED APPETE			
	OTHER ASSETS DEPOSITS			
	DEPOSITS - PALLETS		4,823.00	
	DEPOSITS - DRUMS		489.50	
3 -	DEI UDI 10 DRUMB		12,160.75	
	TOTAL OTHER ASSETS			
•	THE THEN HOSELD			17,473.25
		**		
	TOTAL ASSETS	•		4 7.A/A APP
		••		\$ 3,060,933.59
69				
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ANGELES CHEMICAL CO., INC. BALANCE SHEET UNAUDITED APRIL 30, 1988

LIABILITIES AND CAPITAL

CURRENT LIABILITIES ACCOUNTS PAYABLE ACCRUED FAYROLL ACCRUED COMMISSIONS ACCRUED WORKMANS COMP. INSURANCE PAYROLL TAXES PAYABLE SALES TAX FAYABLE INCOME TAXES PAYABLE DRUM DEPOSITS EMPLOYEE BENEFIT 1 WELFARE NOTE PAYABLE - BORTZ OIL	\$ 570,396,27 21,883.05 25,977,53 15,523.98 41,885.79 .00 .00 142,103.00 1,701.53	
NOTES PAYABLE	82,648.02 9,564.72	
ACCRUED PROFIT SHARING	.00	
TOTAL CURRENT LIABILITIES		\$ 911+683.89
LONG TERM LIABILITIES		•
NOTE PAYABLE	13,151.49	
TOTAL LONG TERM LIABILITIES		13,151,49
CAPITAL CAPITAL STOCK - \$.10 PAR VALUE, 1,000,000 SHS. AUTHORIZED, 54,065 SHS. ISSUED & DUTSTANDING PAID IN CAPITAL	5,406.50 105,723.80	
RETAINED EARNINGS - BEGINNING\$ 2,010,973.84 STOCK REDEEMED .00		
NET INCOME OR (LOSS) . 13,794,07		
RETAINED EARNINGS	2,024,967.91	
TOTAL CAPITAL		2,136,098.21
TOTAL LIABILITIES & CAPITAL		\$ 3,060,933,59

ANGELES CHEMICAL CO., INC. STATEMENT OF INCOME UNAUDITED YEAR ENDED APRIL 30, 1988

	CURRENT PERIOD	z	YEAR TO DATE	z
SALES	\$ 2,463,166.10	100.0	\$ 9,442,310.77	100.0
COST OF SALES	1,867,534,98	75.8 	7,039,884.66	74.6
GROSS PROFIT	595,631.12	24.2	2:402:426.11	25.4
OPERATING EXPENSES				
ADMINISTRATIVE SALARIES	93,000.00	3.8	174,075,00	1.9
DIRECT WAGES	54,310.09		277.885.62	
INDIRECT WAGES	13,339.37	.5	106,061.9B	
SALES WAGES	24,658.37	1.0	115,193.28	
OFFICE WAGES .	34,638.86	1.4	119,772.83	
PLANT EXPENSE	10,994.03	, 4	46+426.32	.5
LAB EXPENSE	932.15		4,931.14	. 1
TRUCK EXPENSE	24+842-03	_	103,589.83	
AUTO & TRAVEL	10,519.35		51,738,05	•5
FREIGHT-IN FREIGHT OUT	9,448.15		82,532.40	
DRUM MAINTENANCE	37,203,70		180,898.39	
TANK TESTING EXPENSE	3,702.00 1,650.00	•2	89,483.55	• 9
REPAIRS & MAINTENANCE	17630.00	• 1	6,600.00	• 1
PRINTING PREP. EXPENSE	9,130,66 4,397,01		28,950.00	•3
DUTSIDE LABOR	27,388.51	2	15,939,54	
EQUIPMENT RENTAL	945.29		105+435+47	_
RENT	22,000,00		10,526.56 121,000.00	.1
OFFICE SUPPLIES	4,179.47			
COMPUTER EXPENSE	3,823.43	.2	12,393,17	• 1
PROFESSIONAL SERVICES	8,684.8 4	.4		• 4
TAXES & LICENSES	3,967.16		15,950.10	.2
PAYROLL TAXES	19,513.75		60.875.91	•6
BUSINESS PROMOTION	10,751,72			.4
ADVERTISING	2,664.36	. 1	18,346,79	•2
COMMISSIONS	74,974,48	3.0	75,146,01	•8
POSTAGE	1,372,23	. 1	3,870,49	.0
COMMISSIONS-BORTZ	27,521.50	1.1	125,073.41	1.3
DIRECTORS FEES	2,250,00	. 1	9,000,00	•1
DONATIONS	00	.0	529.44	.0
CASUALTY INSURANCE	25,577.38	1.0	89,354,38	• 9
WORKMENS COMP. INSURANCE	2+834+25		25.514.21	•3
GROUP INSURANCE	20+256+24	•6	73,853,82	. B
DUES & SUBSCRIPTIONS	1,042,31	.0	3,784.38	•0

ANGELES CHEMICAL CO., INC. STATEMENT OF INCOME UNAUDITED YEAR ENDED APRIL 30, 1988

	CURRENT PERIOD	z	YEAR TO DATE	×
OPERATING EXPENSES-(CONT'D)				••
UTILITIES	\$ 4,331.44	.2	\$ 17,792,63	_
TELEPHONE	7,767.B4	.3	30,001.77	.2 .3
DEPRECIATION	57,710,05	2.3	193,776.60	2.1
EMPLOYEE WELFARE	2,030,64	.1	7,959.78	•1
UNIFORM EXPENSE	1,053.71	:5	5,398,29	• 1
BAD DEBTS	2,281,20	.1	(6,226,38)	(.1)
PROFIT SHARING EXPENSE	6,495.19	• 3	6,495.19	`.i'
TOTAL OPERATING EXPENSES	676,224.78	27.5	2,497,454,90	26.4
OPERATING INCOME OR (LOSS)	(80,593.66)	(3.3)	(95,028.79)	(1.0:
OTHER INCOME				
DISCOUNTS EARNED	1,283,78	•	/ D77 0A	_
DEMURRAGE	712.50	•1		+1
SALE OF ASSETS	65,780,31	2.7	5,387.16 64,850.75	• 1
INTEREST INCOME	1,232.99	.1	5,266,49	•7 •1
DIVIDEND INCOME	9,043.40	,4	33,258.32	• 4
MISCELLANEOUS INCOME	3,589,43	. 1	73,418.93	,8
	81,642.41	3.3	189,118.85	2.0
			}	
OTHER EXPENSE	-	_		
INTEREST EXPENSE	3,697.03	.2	18,724.59	• 2
CONSULTANT EXPENSE	14,375.01	. • 6	57,500,00	• 6
LOSS ON BALE OF ASSETS	46,959.40	1.9	46,959,40	.5
	65+031.44	2.6	123,183.99	1.3
NET INCOME OR (LOSS)				
BEFORE TAXES	(63,982.69)	(2.6)	(29:093.93)	(+3)
PROVISION FOR TAXES	51,647.00	2.1	43.088.00	.5
			~~~~~	
NET INCOME OR (LOSS)	*(12,335.69)	(.5)	\$ 13,994.07	.1
			<b>李正在</b> 第5章开发二十	

# ANGELES CHEMICAL CO., INC. STATEMENT OF CHANGES IN FINANCIAL POSITION UNAUDITED YEAR ENDED APRIL 30, 1988

	CURRENT PERIOD	YEAR To date
SOURCE OF FUNDS		
NET INCOME	\$(12,335,69)	\$ 13,994.07
ITEMS NOT REQUIRING		
WORKING CAPITAL:		
DEPRECIATION	90:579:13	418,642, <b>6</b> 8
OTHER SOURCES		
DRUM DEPOSITS	•00	100.00
SALE OF ASSETS	.00 4,650.61	1,466.22
INCREASE IN LONG-TERM DEBT	•00	(1,594.12)
TOTAL SOURCE OF FUNDS	82,894.05	432,608.85
APPLICATION OF FUNDS		
DECREASE IN LONG-TERM DERT	1,992.65	61,142.62
PURCHASE OF ASSETS	34,289.80	310,222.14
INCREASE IN DEPOSITS	9,580.00	9,629,50
		* <b>-</b>
TOTAL APPLICATION OF FUNDS	45,862,45	380,994.26
INCREASE OR (DECREASE)		
IN WORKING CAPITAL	\$ 37 <b>,031.60</b>	\$ 51,614.59
. •		******
CHANGES IN WORKING CAPITAL-		
INCREASE OR (DECREASE)		
CASH	\$(283,048.86)	4 40,359,77
ACCOUNTS RECEIVABLE	239,375,29	(99•297•55)
EMPLOYEE ADVANCES	1,343.51	2,032.01
INVENTORIES	108,403.58	(21,445.47)
PREPAID EXPENSES	2,651.15	(26,727,13)
ACCOUNTS PAYABLE	(117,796.56)	38,578.74
ACCRUED PAYROLL	(17,304.61)	12,284,15
ACCRUED EXPENSES	(5,936.28)	(15,523.98)
PAYROLL & SALES TAX PAYABLE INCOME TAXES PAYABLE	(36,916,92)	(34,746.50)
DRUM DEPOSITS	8,559,00 95,922.00	.00 45,847.00
CUSTOMER DEPOSITS	.00	10,118.00
EMPLOYEE BENEFIT & WELFARE	(98.11)	(960.15)
LOANS PAYABLE	48,126.77	110,640,42
NOTES PAYABLE	.00	(9,564.72)
ACCRUED PROFIT SHARING	(6,348,36)	.00
INCREASE OR (DECREASE)	•	<del>-</del>
IN WORKING CAPITAL	\$ 37,031.60	\$ 51,614.59
		=========

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PERSONAL AND CONFIDENTIAL	
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Dear Mr:	
Enclosed are copies of the Estudy for, 198_ and our invoice for \$	ESOP valuation
Many thanks again for your considerable assistance	e.
Sincerely yours,	
Eric M. Bramstedt	
EMB:ew enclosures	



(213) 845-3911 (714) 521-7660

JOHN G. LOCKE President

ANGELES CHEMICAL CO., INC. 6915 SCRENSEN AVE.—BANTA FE SPRINGS, CA 90570



R. H. "Ron" Bell

# AMGELES CHEMICAL SO., INC.

8915 SOMENBEN AVE. (2137 945-3911 (213) 685-4386 (LA)

SANTA FE SPRINGS, CA 90670

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		,			

# Univar Corp.

NYSE Symbol UVX

Price	Renge	P-E Ratio	Dividend	Yield	S&P Ranking	Beta
Jul. 27'88 18%	1988 20%-16%	13	0.40	2.2%	8	1.09

#### Summerv

Univer distributes a broad range of Industrial chemicals and related products. Operations were expanded algoriticantly with the November, 1986 acquisition of McKesson Chemical Co., and UVX is now the largest industrial chemical distributor in North America. Pakhoed Holding, N.V. owns about 35% of the common stock.

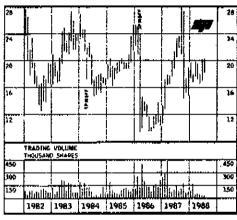
#### **Business Summary**

Univar is engaged in the wholesale distribution of a broad range of industrial chemicals and related products. The November, 1986 acquisition of McKesson Chemical Co., a distributor of industrial chemicals with annual sales of some \$600 million, made UVX the largest industrial chemical distributor in North America.

Foreign sales (all in Canada) accounted for 13% of total sales in fiscal 1987-8.

Products distributed by the company are used in many areas, including public health & safety (water treatment, sewage treatment, and ice, dust, and rodent control); the petroleum industry (oil and gas drilling, petroleum refining, natural gas processing, and petrochemical production); paints and coatings (paint ingredients, solvents, and oils); pest control (insecticides, rodenticides, fundingants, herbicides, and fungicides); the food industry (food production, processing and packing); metal extraction, processing, and finishing (mining, milling, refining, plating & finishing, and electronics); textile maintenance (laundry and dry cleaning products); and wood pulp and paper (forcleaning products); and wood pulp and paper (forestry, pulp and paper manufacturing, and water treatment).

Concurrent with the McKesson acquisition, assets of Univar's Van Waters & Rogers division in the U.S. were combined with the McKesson operations and those operations are now carried on through a subsidiary, Van Waters & Rogers, Inc. Activities in Canada are carried on through the Van Waters & Rogers, Ltd. subsidiary, Non-chemical operations, which were spun off to shareholders in March, 1986 under the name VWR Corp., consisted of VWR Scientific, VW&R Home Furnishings, and Acadia. Furnishings, and Acacia.



#### **Important Developments**

Jun. '98 - The company reported that both of its U.S. and Canadian operations continued at strong levels. Separately, management noted that UVX recently purchased a 35-acre tract of land in Southern California, on which it expects to develop warehouse and tank farm facilities. The new plant, which would be developed over the next two to three years, would replace the sub-urban Los Angeles facilities.

Apr. '88--- UVX reported that since the acquisi-tion of McKesson Chemical Co., it had completed a major organizational restructuring, consolidated physical facilities in 26 cities across the U.S., and introduced a new program of chemical waste management services.

Next earnings report expected late September.

							-			
Per Share Data Yr. End Feb. 28	(\$) *1988	*1987	1986	1985	1984	1983	1982	1981	1980	1979
Book Value Earnings! Dividends Payout Ratio	11.08 1.27 0.20 16%	9.80 0.11 0.20 182%	8.03 0.76 0.80 105%	17.09 2.85 0.68 24%	18.41 1.33 0.68 51%	17.58 0.92 0.68 74%	17.34 3.21 0.68 20%	15.25 2.65 0.66 25%	13.26 2.35 0.56 24%	11.48 1.40 0.56 39%
Calendar Years	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978
Prices—High Low P/£ Ratio—	28 104, 22-8	25 ½ 9¾ NM	25∜, 16¼ 34-21	27 14¾ 9-5	27 ½ 16 ½ 21-12	27%, 12%, 30-14	35 12% 11-4	15 9¼ 6-3	12% 6% 5-3	97. 67. 7-5

Standard NYSE Stock Reports Vol. 65/No. 150/Sec. 25

August 4, 1988

Data as orig, reptd, 1, Bef, results of disc. opers, of + 1, 14 in 1986, +0.33 in 1984, 2, Reflects merger or acquisition. MM-Mot Meaningful.

Standard & Poor's Corp. 26 Broadway, NY, NY 10004

Income Year Ended Feb. 28	Rove,	Oper. Inc.	% Oper, Inc. of Revs.	Cap. Exp.	Depr.	int. Exp.	Wet Bet. Taxes	Eff. Tax Râto	Wet inc.	% Net Inc. of Revs.
21987	1,117	<b>42.9</b>	3.8%	18.9	13.7	10.3	21.4	47.9%	11.2	1.0%
	693	14.8	2.1%	86.8	<u>8.</u> 2	6.3	1.5	52.4%	0.7	0.1%
1986	538	16.2	3.0%	10.4	4.8	6.1	6.6	35.3%	4.3	0.8%
1985	952	25.7	2.7%	18.2	6.0	9.8	25.5	38.0%	15.8	1.7%
1984	881	24.8	2.8%	12.5	5.2	6.4	12.3	40.0%	7.4	0.8%
	930	34.2	3.7%	23.7	11.9	20.1	5.0	NM	5.1	0.8%
1982 1981 1980	954 970	46.4 50.3	4.9% 5.2%	49.1 52.0	9.6 9.3	21.9 17.1	24.4 30.7	24.1% 44.4%	18.5	1.9%
1979	848 713	46.7 33.5	5.5% 4.7%	9.7 8.4	8.2 7.8	12.8 10.2	28.0 16.6	45.4% 43.7%	15.3 9.4	1.8%

# Balance Sheet Data (Million \$)

Feb. 28	Cash	Assets	Current- Uab.	Ratio	Total Assets	Rei. on Assets	Long Term Debi	Com- mon	Total	% LT Dobt	Ret
1988 1987	6.64 Nil	235 194	167 143	1.4	395 347	3.0%	115 103	<b>Equity</b> <b>96</b> 85	211	of Cap. 54.7%	Equity 12.3%
1986 1985	0.14 4.51	107 212	77 140	1.4 1.5	187 303	1.7% 5,3%	59 61	45 96	190 108 161	54.2% 54.8% 38.1%	0.9% 6.1%
1984 1983	2.29 5.13	188 223	125 148	1.5 1.5	287 382	2.2% 1,4%	53 117	102 98	159 230	33.5% 50.9%	7.4% 5.3%
1982 1981	4.32 7.05	225 245	146 161	1.5 1.5	373 365	5.4% 5.1%	117 97	96 98	222 198	52.6% 48.9%	20.4% 18.6%
1980 1979 Data ea orio	7.24 1.63	221 173	127 89	1.7 1.9	308 <b>26</b> 0	5.4% 3.7%	87 86	86 75	175 162	49.6% 52.7%	19.1% 13.0%

Date as only, reptd. 1. Excl. disc. opers. 2. Reflects merger or acquisition, 3. Sef. results of discontinued operations in 1986, 1984. 4. Incl. equity in same, of concessor subs. 5. Reflects accounting change, NM-Not Meaningful, d-Deficit.

#### Net Sales (Million \$)

Quarter:	1988-9	1987-8	1986-7	1985-6
May.,,,,	324	275	134	136
AUQ		285	135	138
Nov		284	174	137
Feb		<u> 273</u>	<u>252</u>	127
		1,117	693	538

Sales for the three months ended May 31, 1988 advanced 18%, year to year. Margins widened on the higher volume, and pretax earnings increased 43%. After taxes at 44.2%, versus 45.7%, net income rose 47%, to \$0.46 a.share from \$0.32.

## Common Share Earnings (\$)

Quarter:	1988-9	1987-8	1986-7	1985-6
May	0.46	0.32	0.07	0.07
Aug.		0.41 0.26	0.06 0.16	0.22 0.25
Feb		0.29	d0.12	0.22
		1.27	0.11	0.76

#### Dividend Data

Dividends have been paid since 1935.

Amt. of	Date	Ex-divd.	Stock of	Payment
Divd. \$	Deci,	Date	Record	Date
0.05 0.05 0.10 0.10	Oct. 9 Dec. 10 Apr. 29 Jun. 24	Feb. 8 May 10	Nov. 13 Feb. 15 May 16 Aug. 12	Dec. 7'87 Mar. 7'88 Jun. 8'88 Sep. 6'88

Next dividend meeting: early Oct. '88.

#### Finances

Through two revolving credit facilities, UVX and its subsidiary may borrow up to \$110 million at the prime rate.

#### Capitalization

Long Term Debt: \$115,350,000.

Common Stock: 8,685,542 shs. (\$0.33½ par). Pakhoed Holding, N.V. owns about 35%. Institutions hold approximately 18%, Shareholders of record: 6,100.

1800 Norton Building, Seattle, Wash, 88104. Tel—(208) 447-5911. Chrmn.—J. H. Wiborg, Pres & CEO.—J. W. Berhard, Bacy.—B. C. Treas.—G. Prvitt, Dire.—J. W. Berhard, H. P. H. Crijns, R. E. Engebracht, M. M. Harris, M. W. Hooper, C. P. Lindley, R. S. Rogers, A. V. K. Birest, G. Varhapen, N. Vorm, J. H. Wiborg, L. Wyatt, Transfer Agent and Registrar.—The First Jersey National Bank, Jersey City, N.J. whed in Delaware in 1986.

roes believed to be reliable, but he accuracy and completeness are not guaranteed

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		,	



July 29, 1988

Mr. Eric M. Bramstedt Menke & Associates, Inc. 111 Second Street San Francisco, Californiá 94105

Dear Mr. Bramstedt:

Please find enclosed a copy of the financial statements for Angeles Chemical Co., Inc. for the year ended April 30, 1988, which you will need in compiling the stock evaluation letter for the Angeles Chemical Co., Inc. ESOP.

If you have any questions or need additional data, please do not hesitate to call me. Additionally, please advise me of the approximate date you expect to complete this letter.

Sincerely,

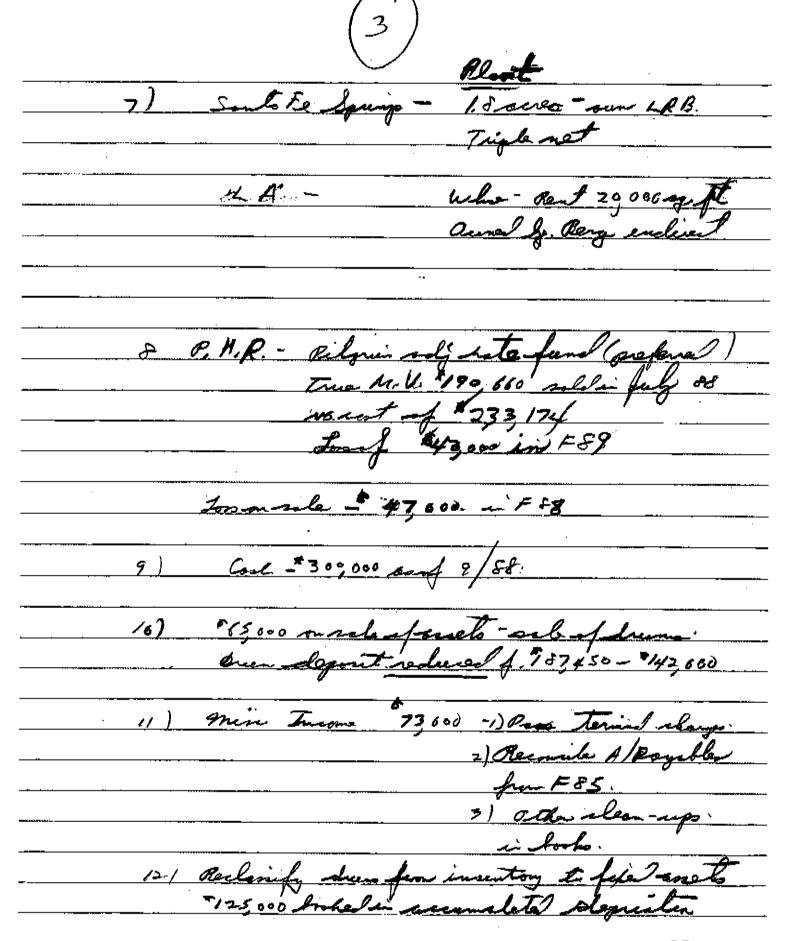
ANGELES CHEMICAL CO., INC.

James L. Froelich

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Office Traile	<b>*98</b>	98	rgs	
trush text	188	29/	243	
Transport Plant Equip		655 (Bor		**********
Funt Finteen	201	191	152	<u>-</u>
Construction Prosen		40	40	
Plant	326	324	307	-
Drew	158	-		
The	1724	1,601	1,090	
Cercanfap	(1,101)	(868)	(719)	<u> </u>
gnet	633	733	37/	
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## ANGELES CHEMICAL CO., INC. STATEMENT OF INCOME UNAUDITED YEAR ENDED APRIL 30, 1988

	CURRENT PERIOD	x	YEAR TO DAȚE	¥
SALES	\$ 2,463,166.10	100.0	\$ 9,442,310.77 	100.0
COST OF SALES	1,867,534.98	75.8 	7,039,884.66	74.6
GROSS PROFIT	595,631.12	24.2	2,402,426.11	25.4
OFERATING EXPENSES				
ADMINISTRATIVE SALARIES	93,000.00		174,075.00	
DIRECT WAGES	97934 56,310.09		277,885.82	2.9
INDIRECT WAGES SALES WAGES	7 793 T 13,339.37 24,658.37		106,061,98 115,193,28	1.1
OFFICE WAGES	34,638.86	1.4	119,772.83	1.2 1.3
PLANT EXPENSE	10,994.03	.4	46,426.32	.5
LAB EXPENSE	932.15	•0	4,931.14	. 1
TRUCK EXPENSE	24,842.03	1.0	103,589.83	1.1
AUTO & TRAVEL	10,519.35	.4	51,738,05	.5
FREIGHT-IN	9,448.15	. 4		
FREIGHT OUT	37,203.70		180,898.39	1.9
-DRUM MAINTENANCE	3,702.00		89,483,55	٠۶
TANK TESTING EXPENSE	1,650.00	.1		• 1
REFAIRS & MAINTENANCE	9,130,66	. 4		• 3
PRINTING PREP. EXPENSE	4,397.01	.2	15,939,54	A 1.2
OUTSIDE LABOR EQUIPMENT RENTAL	27,388.51		> 105,435,47	
RENT	945.29	• 6	10,526.56	.1
OFFICE SUPPLIES	22,000.00 4,199.49	•9 •2	121,000.00 11,086.23	7 1:3
COMPUTER EXPENSE	3,823,43	.2		, ,1
PROFESSIONAL SERVICES	8,684.84	.4		.4
TAXES & LICENSES	3,967,16	.2		.2
PAYROLL TAXES	19,513,75	.8	60,875,91	
BUSINESS PROMOTION	10,751,72	.4		. 4
ADVERTISING	2,664.36	. 1	18,346,79	. 2
COMMISSIONS	74,974.48	3.0	75,146.01	.B
POSTAGE	1,372,23	. 1	3,870,49	0
COMMISSIONS-BORTZ	27,521.50	1.1	>125,073,41	1.3
DIRECTORS FEES	2,250.00	• 1	9,000.00	.1
DONATIONS	.00	.0	. 529.44	10
CASUALTY INSURANCE	25,577,38	1.0	89,354.38	
WORKMENS COMP. INSURANCE	2,836,25	.1	25,514.21	A .3
GROUP INSURANCE DUES & SUBSCRIPTIONS	20,256,24 1,042.31	.8	73,853.82° 3,784.38	W
TOWN & OUTSONAL LIGHTS	1,072,31	•0	37/04130	•0

## ANGELES CHEMICAL CO., INC. STATEMENT OF INCOME UNAUDITED YEAR ENDED APRIL 30, 1988

• •	CURRENT PERIOD	×	YEAR TO DATE	z
OPERATING EXPENSES-(CONT'D)	\$ 4,331.44	٠2	\$ 17,792,63	.2
TELEPHONE	7,767.84	.3	30,001.77	.3
DEPRECIATION	57,710.05	2,3		
EMPLOYEE WELFARE	2,050.64	.1	7,959.78	. 1
UNIFORM EXPENSE	1,053,71	•0	5,398.29	. ī
RAD DEBTS	2,281,20	. 1	(6,226.38)	(.1)
PROFIT SHARING EXPENSE	6,495.19	.3	6,495.19 🗸	/ ·1
TOTAL OPERATING EXPENSES	676,224.7B	27.5	2,497,454.90	26.4
OPERATING INCOME OR (LOSS)	(80,593.66)	(3.3)	(95,028,79)	(1.0)
OTHER INCOME DISCOUNTS EARNED	1-207 70	•	/ DY2 DA	
DEMURRAGE	1,283,78 712,50	.1	6,937,20 5,387,16	•1 •1
SALE OF ASSETS	65,780,31	2.7	64,850,75	• 1
INTEREST INCOME	1,232.99	.1	5,266.49	• 1
DIVIDEND INCOME	9,043,40	.4		. 4
MISCELLANEOUS INCOME	3,589.43	. 1	73,418.93	. 8
	81,642,41	3.3	189,118.85	2.0
OTHER EXFENSE				
INTEREST EXPENSE	3,697,03	•2	18,724.59	. 2
CONSULTANT EXPENSE	14,375.01	. 6	57,500.00	. 6
LOSS ON SALE OF ASSETS	46,959,40	1.9	46,959,40	.5
	65.031.44	2.6	123,183.99	1.3
NET INCOME OR (LOSS) BEFORE TAXES	(63,982,69)	(2.6)	(29,093,93)	(*3)
FROVISION FOR TAXES	51,647.00	2.1	43,088.00	.5
NET INCOME OR (LOSS)	\$(12,335,69) ========		\$ 13,994.07	.1

SEE ACCOUNTANTS COMPILATION REPORT

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3.) Company forecasting stabilization - Forecast
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genter expersor
5) B/F operation after affect bones and mull 5500 in F88; some forest for
() Stell generating positive east flow
Jeguelit up for #87 but down from grin year

Menke V Associates, Inc. Corporate Financial Consultants

Livingston, Now Jarray

111 Second Street San Ivancisco, California 91105 (415) 543–3000 Iau (415) 543–1483

October 14, 1988

PERSONAL AND CONFIDENTIAL

Mr. John Locke, President Angeles Chemical Co., Inc. P.O. Box 2163 Santa Fe Springs, California 90670

Dear John:

Enclosed is a copy of our fiscal 1988 Anchem ESOP update valuation study.

You will note on page 7 that there is a reference to the possibility of the Company purchasing from the stockholder partnership the underlying real property in Santa Fe Springs. In discussing this with you, I know that you are cognizant of your fiduciary responsibilities regarding Anchem's ESOP.

In the ESOP context I would like to point out the possible consequences of this transaction on the April 30, 1989 valuation update if the transaction occurs during fiscal 1989. One would be the leveraging up of Anchem's now long-term debt-free balance sheet and/or a decline in Company liquidity. Given the economic significance of this prospective transaction to the Company, the business appraiser would need to know that the transaction (between affiliated entities) is done at fair market value as supported by an independent real property appraiser. Another important consideration would be the issue of possible chemical contamination of the property (see page 8).

These issues are particularly significant since our valuation methodology is now derived primarily from balance sheet economics given the decline in Anchem's earnings and cash flow. On the plus side would be the elimination of Anchem's current property lease payments.

You will also note in this report on page 15 that we have taken a 10% discount for restricted marketability on the ESOP stock since Anchem adopted the installment pay-out policy to terminated plan participants as of April 1987. Menke & Associates was just recently informed of this change. Technically, a discount for restricted marketability should have been specified in the April 30, 1987 ESOP valuation of \$39.25 a share. However, if one

# Menke & Associates, Inc.

Mr. John Locke October 14, 1988 Page two

had been applied, I don't believe the value concluded, which had been reduced 18% from the prior year, would have been materially different.

Please call me if you have any questions on either of these points.

Sincerely yours,

MENKE & ASSOCIATES, INC.

Eric M. Bramstedt

EMB:ew

cc: Mr. James Froelich

#### SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

# FORM 10-K

Annual Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the year ended February 29, 1988

Commission file number 1-5858

# UNIVAR CORPORATION

A Delaware Corporation IRS Employer No. 91-0816142

801 Second Avenue, 1600 Norton Building, Seattle, Washington 98104 Telephone No. (206) 447-5911

#### Securities registered pursuant to Section 12(b) of the Act:

Title of each class

Common Stock, \$.331/4 Par Value

9%% Subordinated Sinking Fund Debentures

Name of each exchange on which registered

New York Stock Exchange Pacific Stock Exchange New York Stock Exchange

#### Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes X No

The aggregate market value of the voting stock held by non-affiliates of the registrant at May 26, 1988 was approximately \$78,200,000.

On May 26, 1988, the registrant had outstanding 8,685,542 shares (excluding treasury shares) of common stock of \$.33½ par value, which is the registrant's only class of common stock.

#### **Documents Incorporated by Reference**

The Corporations Annual Report to Shareholders for the fiscal year ended February 29, 1988 (Item 1--Industry Segments of Part 1, Items 5, 6, 7, and 8 of Part II and Item 14 of Part IV)

The Corporation's definitive Proxy Statement to be filed pursuant to Regulation 14A under the Securities Exchange Act of 1934 (Item 10—Directors Only, and Items 11, 12(b), and 13 of Part III)

#### PART 1

#### ITEM 1. BUSINESS

The Company

Univar Corporation was incorporated in September, 1966 to become the successor corporation in the merger of Van Waters & Rogers, Inc. and United Pacific Corporation, both long established companies then doing business in the western United States and western Canada. For the fiscal year ended February 29, 1988, Univar Corporation (Univar, the Company, or the Corporation) and its wholly-owned subsidiaries were involved in the distribution of industrial and agricultural chemicals and related products. Van Waters & Rogers Inc. conducts its operations throughout the United States. Van Waters & Rogers Ltd. conducts its operations throughout Canada.

Effective November 1, 1986 Univar acquired, through a transaction accounted for as a purchase, the net assets of McKesson Chemical Co. (MCC), one of the leading national distributors of industrial chemicals. Concurrent with the acquisition, the assets of the former Van Waters & Rogers division in the U.S. were combined with the MCC operations and those activities are now carried on through a wholly-owned subsidiary, Van Waters & Rogers Inc.

MCC had approximately 1,400 employees and generated sales of approximately \$604,000,000 in its most recent fiscal year, so its acquisition represented an approximate doubling of Univar's business,

The transaction was an extremely important one in the development of Univar—one which doubled the Company in size and has made it the largest industrial chemical distributor in North America.

Financial Information About Industry Segments

Industry Segment Information for Univar for each of the last three fiscal years is reported in the Univar Corporation 1988 Annual Report on page 33, under the caption of Note 13. Industry Segment Information is incorporated herein by reference.

Raw Materials

Numerous sources of supply generally exist for all raw materials essential to the business.

Patents, Trademarks and Tradenames

Univar and its subsidiaries own certain trademarks and tradenames. Univar does not regard the trademarks or tradenames as being of particular importance in its current operations.

Seasonal Business

No material portion of the continuing operations of the registrant or its subsidiaries is regarded as highly seasonal.

Principal Customers

No segment of the continuing operations of the Company is dependent upon a single customer or a few customers, the loss of any one or more of whom would have a material adverse effect on the segment.

Competitive Conditions

In the distribution of chemicals and related products, Van Waters & Rogers Inc. and Van Waters & Rogers Ltd. compete with local, regional and national distributors, as well as manufacturers who sell direct. Although the acquisition of MCC established Univar as the largest industrial chemical distributor in North America, the Company faces significant competition from distributors who have a larger market share within local and regional markets as well as numerous other national distributors.

#### Research and Development

Univar and its subsidiaries do not engage in research activities relating to the development of new products and the improvements of existing products.

#### Environmental Regulation

It is not anticipated that compliance with federal, state and local provisions relating to the protection of the environment will have a material adverse effect on capital expenditures, earnings or competitive position of the registrant or its subsidiaries.

#### Employees

Two thousand five hundred forty-six persons were employed by Univar and its subsidiaries as of February 29, 1988.

#### Backlog

No record of the backlog of orders is maintained.

#### ITEM 2. PROPERTIES

Listed below are the principal plants and physical properties of the Corporation and its subsidiaries used in the wholesale distribution of industrial chemicals and/or pesticides. The Corporation believes its facilities are in good condition and adequate for its current operations.

## VAN WATERS & ROGERS INC.

Location	Bidg. Area (Sq. Ft.)	Land Area (Acres)	Building Construction
Atlanta, GA	91,600	8.6	Concrete tilt-up panels
Cleveland, OH	48,000	5.6	Office: Brick and block veneer Warehouse: Steel frame
Dallas, TX	130,000	9.8	Office: masonry Warehouse: tilt-up concrete walls
Denver, CO	64,500	5.0	Brick & concrete
Grand Prairie, TX	52,000	5.0	Office: brick & concrete Warehouse: tilt-up concrete
Houston, TX	145,000	20.5	Office: concrete block Warehouse: concrete tilt-up panels
Indianapolis, IN	72,000	8.8	Office: concrete block Warchouse: concrete tilt-up panels
Kent, WA	132,000	11.7	Tilt-up concrete
Los Angeles, CA (Bonnie Beach)	155,800	9.4	Two story office, one story warehouse, tilt-up walls, wood roof supported by steel columns and metal siding on steel supports
Los Angeles, CA(Jillson Street)	139,372	7.0	Office: brick and concrete Warehouse; tilt-up concrete
Phoenix, AZ	63,850	10.0	Office: stump block Warehouse: concrete tilt-up
Portland, OR	95,300	9.6	Masonry
Salt Lake City, UT	68,000	4.6	Office: brick and mortar Warehouse: brick and mortar, cinder block and steel
San Jose, CA	121,500	14.6	Office: masonry Warehouse: tilt-up concrete
St. Paul, MN	86,600	9.0	Warehouse: precast insulated con- crete panels Office: concrete with face brick
Schaumburg, IL	54,519	2.8	Brick and mortar
Spartanburg, SC	60,700	28.2	Cinder blocks and brick

# Other Properties (owned or leased), which consist mainly of industrial warehouses and related office space:

Albany, NY	Geismar, LA	Pasco, WA
Albuquerque, NM	Glendale (Phoneix), AZ	Philadelphia, PA
Altoona, PA	Grand Rapids, MI	Pittsburgh, PA
Anchorage, AK	Greensboro, NC	Pocatello, ID
Appleton, WI	Greenville, NC	Reno, NV
Augusta, GA	Harlingen, TX	Richmond, VA
Bakersfield, CA	Harrisburg, PA	Riverside, CA
Beaumont, TX	Honolulu, HI	Rock Springs, WY
Bloomington, IL	Jacksonville, FL	Sacramento, CA
Boston, MA	Kansas City, MO	San Antonio, TX
Buffalo, NY	Kingsport, TX	San Diego, CA
Burlington, IA	Knoxville, TN	Sioux City, IA
Carlin, NV	Lafayette, LA	South Bend, IN
Casper, WY	Las Vegas, NV	Spokane, WA
Charlotte, NC	Little Rock, AR	Springfield, MO
Chattanooga, TN	Longview, TX	St. Louis, MO
Chicago Hts., IL	Louisville, KY	Tampa, FL
Chippewa Falls, WI	Medley, FL	Tampa (PCS), FL
Cincinnati, OH	Memphis, TN	Toledo, OH
Columbus, OH	Milwaukee, WI	Tucson, AZ
Corpus Christi, TX	Mobile, AL	Tulsa, OK
Delray Beach, FL	Nampa, ID	Wichita (Mead), KS
Detroit, MI	Nashville, TN	Wichita (Mosley), KS
El Paso, TX	New Orleans, LA	Williston, ND
Eugene, OR	Odessa, TX	Woodbridge, NJ
Farmington, NM	Oklahoma City, OK	
Fayetteville, AR	Omaha, NE	
Fort Wayne, IN	Orlando, FL	
Fresno, CA	Oxnard, CA	

# VAN WATERS & ROGERS LTD.

Location	Bldg. Area (Sq. Ft.)	Land Area (Acres)	Building Construction
Calgary, Alberta, Canada	58,000	4.6	Concrete blocks and insulated steel construction
Edmonton, Alberta, Canada	58,000	5.6	Steel framed masonry
Richmond, British Columbia, Canada	93,000	8.7	Tilt-up concrete
Valleyfield, Quebec, Canada	79,500	23.9	Steel framed brick construction
Toronto, Ontario, Canada	120,000	11.3	Precast concrete

Other Properties (owned or leased) which consist mainly of industrial warehouses and related office space:

Abbotsford, British Columbia, Canada Montreal, Quebec, Canada Windsor, Ontario, Canada Winnipeg, Manitoba, Canada

#### EXECUTIVE OFFICERS OF THE REGISTRANT

EXECUTIVE OFFICERS OF THE R	ECIST	FRANT	
Name	Age	Business Experience Past Five Years (2)	Position <u>Held</u>
James H. Wiborg(1)	63	Chairman and Chief Stragegist of Registrant Chairman and Chief Executive Officer of Registrant	1986- 1983-1986
		President and Chief Executive Officer of Registrant	1 <del>966</del> -1983
James W. Bernard  President and Chief	50	President and Chief Executive Officer of Registrant	1986-
Executive Officer Director		President and Chief Operating Officer of Registrant	1986-1986
		Executive Vice President of Registrant	1983-1986
		Senior Vice President of Registrant President, VWR Scientific Inc.	1982-1983 1974-1983
N. Stewart Rogers(1)	58	Senior Vice President of Registrant	1971-
Nicolass Samsom	53	Vice President of Registrant	1987-
Vice President, Administration		Vice President Administration and Treasurer, Van Waters & Rogers Ltd.	1973-1987
Dick A. Davis	49	Vice President of Registrant Vice President, Operations and Materials	1986- 1983-1986
Affairs		Management, McKesson Chemical Co. Vice President, Materials Management McKesson Chemical Co.	1979-1983
David C. Gentry	47	Vice President of Registrant Vice President Human Resources,	1986- 1984-1986
		Van Waters & Rogers Division of Registrant Personnel Manager, Van Waters & Rogers Division of Registrant	1973-1984
Barry C. Maulding	42	Corporate Secretary of Registrant	1986-
Corporate Secretary and Director,		Director, Legal Services of Registrant	1984-
Legal Services		General Counsel and Assistant Secretary, Alaska Airlines, Inc.	1975-1984
Albert C. McNeight	<b>56</b>	Vice President of Registrant	1985-
Vice President President, Van Waters & Rogers Ltd.		President, Van Waters & Rogers Ltd. Executive Vice President, Van Waters & Rogers Ltd.	1985- 1 <del>984-198</del> 5
		Regional Vice President—Sales and Marketing, Van Waters & Rogers Ltd.	1974-1984
Gary E. Pruitt Treasurer and Asst. Secretary	38	Treasurer of Registrant Assistant Treasurer of Registant	1987- 1981-1987
Robert A. Steinseifer	60	Vice President of Registrant	1984- 1986-1988
Vice President		President, Van Waters & Rogers Inc. President, Van Waters & Rogers Division	1984-1986
		Executive Vice President, Chemical Division, Van Waters & Rogers Division	1980-1984
Guenter Zimmer	59	Vice President of Registrant Director, Corporate Engineering	1984- 1973-1984
-		of Registrant	
David E. Olson	34	Assistant Treasurer of Registrant Vice President Finance and Controller	1987- 1983-1987
		Wall Data, Inc.	1070 1082

(1) Family Relationships: Robert S. Rogers, a Director, is the brother of N. Stewart Rogers. Robert S. Rogers and N. Stewart Rogers are brothers-in-law of James H. Wiborg.

Auditor, Ernst & Whinney

(2) No arrangement or understanding exists between any officer and any other person pursuant to which he was selected as an officer.

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BR000527

1979-1983

The Corporation is also a defendant in a lawsuit filed by UGI Corporation, which leases an industrial chemical distribution facility in Albuquerque, New Mexico to the Corporation. The suit alleges the operations of the Corporation have caused soil and/or groundwater pollution on the site. UGI and the Corporation have entered into an agreement to share the cost of an investigation. No agreement has been reached on the sharing of ultimate cleanup cost. This site is also part of a government investigation concerning alleged groundwater pollution in the South Valley Albuquerque area. Several other companies are also involved in this investigation.

Ten sites owned by the Corporation and one leased site are the subject of separate governmental proceedings or investigations concerning alleged soil and/or groundwater contamination.

While the results of the proceedings and claims against the Corporation are not presently determinable, based upon the information presently available, management believes that the amount of losses that might be sustained from these cases is not likely to materially affect the Corporation's financial position or operations in the future.

Liability insurance which would respond to claims arising out of pollution is not now practically available. Accordingly, other than a large deductible policy covering liabilities from sudden and accidental pollution incidents up to \$50,000,000 per incident, the Corporation does not now have environmental impairment liability insurance but has provided reserves to cover estimated remedial costs.

As an industrial chemical distributor and handler of hazardous and potentially hazardous waste materials, compliance with environmental laws will continue to impact the Corporation's operations. For the years 1988 and 1987, the Corporation spent approximately \$1,600,000 and \$1,300,000, respectively, relating to environmental matters for elective actions and to comply with federal, state, or local environmental regulations. At February 1988 and 1987 the Corporation had reserves for environmental matters of approximately \$11,300,000 and \$6,100,000, respectively.

A note in the principal amount of \$10,100,000 plus accrued interest, related to a July 1984 sale by the Corporation of a former facility, went into default in May 1986. The Corporation had previously sold the note with recourse. Upon default the Corporation collected \$3,750,000 by calling upon a letter of credit provided as security by the purchasers. In December 1986, the Corporation foreclosed on its deed of trust and repurchased the property at the foreclosure sale that it had originally sold in July 1984.

The purchasers and the bank which issued the letter of credit then made various claims for damages or recission, or for preferential rights to the proceeds of the December 1986 foreclosure sale of the property.

In October 1987, pursuant to a settlement agreement and mutual releases signed by all parties involved, the Corporation settled all claims relating to this matter by a payment of \$2,750,000 which was accounted for as an increase in the basis allocation of the related property.

The Corporation had initiated an arbitration proceeding regarding the final purchase price for McKesson Chemical Co. See Note 11 to the Univar Corporation Annual Report for the year ended February 29, 1988.

### ITEM 4. SUBMISSION OF MATTER TO A VOTE OF SECURITY HOLDERS

None during the fourth quarter of the fiscal year covered by this report.

#### PART II

# ITEM 5. MARKET FOR THE REGISTRANT'S COMMON EQUITY AND RELATED STOCK-HOLDER MATTERS

Page 15 and the inside back cover of the Univar Corporation Annual Report to Shareholders for the year ended February 29, 1988 are incorporated herein by reference.

As of February 29, 1988, there were approximately 2,500 shareholders of record.

#### ITEM 6. SELECTED FINANCIAL DATA

Page 35 of the Univar Corporation Annual Report to Shareholders for the year ended February 29, 1988 is incorporated herein by reference.

# ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Pages 7 through 17 of the Univar Corporation Annual Report to Sharcholders for the year ended February 29, 1988 are incorporated herein by reference.

# ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

Pages 18 through 35 of the Univar Corporation Annual Report to Shareholders for the year ended February 29, 1988 are incorporated herein by reference.

# ITEM 9. DISAGREEMENTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

None.

#### PART III

# ITEMS 10 DIRECTORS AND EXECUTIVE OFFICERS OF REGISTRANT AND AND 11. EXECUTIVE COMPENSATION

The information required by these items is incorporated by reference to the Company's definitive Proxy Statement for its annual meeting to be held in August 1988.

Information regarding executive officers of the Company is included in Part I of this Form 10-K.

# ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT

The information required by Item 12 is incorporated by reference to the Company's definitive Proxy Statement for its annual meeting to be held in August 1988.

# ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS

The information required by Item 13 is incorporated by reference to the Company's definitive Proxy Statement for its annual meeting to be held in August 1988.

#### PART IV

# ITEM 14. EXHIBITS, FINANCIAL STATEMENT SCHEDULES AND REPORTS ON FORM 8-K

#### (a) (1) Consolidated Financial Statements

As noted in Part II, Item 8, the following financial statements have been incorporated by reference from the Company's Annual Report for the year ended February 29, 1988.

	Annual Report Page No.
Consolidated Statements of Income	18
Consolidated Statements of Cash Flows	19
Consolidated Balance Sheets	20-21
Consolidated Statements of Shareholders' Equity	22
Notes to Consolidated Financial Statements	23-33
Report of Independent Public Accountants	34

### (2) Consolidated Financial Statement Schedules

- (a) Quarterly Financial Information (Unaudited) is incorporated herein by reference from the Company's Annual Report for the year ended February 29, 1988. This data is shown in Note 4 on page 26 of the Annual Report.
- (b) The following financial schedules are submitted herewith. All other financial schedules are either not applicable or are fully disclosed in the applicable section of the Corporation's Annual Report:

Report of Independent Public Accountants—Arthur Andersen & Co. dated May 31, 1988.

Auditors' Report—Touche Ross & Co. dated April 11, 1988.

Schedule II—Contracts Receivable From Related Parties and Employees

Schedule V-Property, Plant and Equipment

Schedule VI—Accumulated Depreciation and Amortization of Property,
Plant and Equipment

Schedule VIII-Valuation and Qualifying Accounts

Schedule IX—Short-Term Borrowings

# (b) Reports on Form 8-K

There have been no reports on Form 8-K required to be filed.

# (c) Exhibits

Exhibit Number	<u>Description</u>
13	1988 Annual Report to Shareholders of Univar Corporation (not to be deemed "filed" except with regard to specific sections which have been expressly incorporated herein by reference)
22	Subsidiaries of the Registrant
24.I	Consent of Independent Public Accountants—Arthur Andersen & Co.
24.2	Consent of Independent Public Accountants—Touche Ross & Co.
25	Power of Attorney
28.1	Undertakings
28.2	Form 11-K Annual Report for the Univar Corporation Stock Purchase Plan
28.3	Form 11-K Annual Report for the Univar Corporation Unisaver Tax Savings
	Investment Plan
28,4	Form 11-K Annual Report for the Van Waters & Rogers Ltd./Univar Corporation Stock Purchase Plan

#### **SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

### UNIVAR CORPORATION

JAMES W. BERNARD

James W. Bernard

President and Chief Executive Officer

(Principal Executive Officer)

Pursuant to the requirements of the Securities and Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant in the capacities and on the dates indicated.

N. STEWART ROGERS

(Principal Financial Officer)

N. Stewart Rogers Senior Vice President, Finance

Date: June 3, 1988

GARY E. PRUITT

Gary E. Pruitt

Treasurer

Date: June 3, 1988

Date: June 3, 1988

(Principal Accounting Officer)

# DIRECTORS:

JAMES W. BERNARD H. P. H. CRIJNS RICHARD E. ENGEBRECHT M. M. HARRIS MARK W. HOOPER CURTIS P. LINDLEY ROBERT 5. ROGERS ANDREW V. SMITH WILLIAM K. STREET NICO VAN DER VORM G. VERHAÇEN JAMES H. WIBORG LOWRY WYATT

GARY E. PRUITT By:

> Gary E. Pruitt, Attorney-in-Fact Power of Attorney dated April 29, 1988

Date: June 3, 1988

# REPORT OF INDEPENDENT PUBLIC ACCOUNTANTS

To Univar Corporation:

In connection with our examinations of the consolidated financial statements included in Univar Corporation's annual report to shareholders and incorporated by reference in this Form 10-K, we have also examined the supplemental schedules listed in the accompanying index. We did not examine the financial statements or schedules of the Canadian subsidiary, which statements or schedules reflect total assets and revenues of approximately 15% and 14%, respectively, of the related consolidated totals. These statements and schedules were examined by other auditors whose reports thereon have been furnished to us and our opinion, insofar as it relates to the amounts included for the subsidiary, is based solely upon the reports of the other auditors. Our examinations of the consolidated financial statements were made for the purpose of forming an opinion on those statements taken as a whole. The supplemental schedules are presented for purposes of complying with the Securities and Exchange Commission's rules and are not part of the basic financial statements. These supplemental schedules have been subjected to the auditing procedures applied in the examinations of the basic financial statements and, in our opinion, based on our examinations and the reports of other auditors referred to above, fairly state in all material respects the financial data required to be set forth therein in relation to the basic financial statements taken as a whole.

ARTHUR ANDERSEN & CO.

Seattle, Washington, May 31, 1988.

# **AUDITORS' REPORT**

The Shareholder, Van Waters & Rogers Ltd.

We have examined the consolidated balance sheets of Van Waters & Rogers Ltd. as of February 29, 1988 and February 28, 1987, and the related consolidated statements of income and retained earnings and changes in financial position for the years then ended. Our examinations were made in accordance with generally accepted auditing standards and, accordingly, included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion, the consolidated financial statements referred to above present fairly the financial position of the Company as at February 29, 1988 and February 28, 1987 and the results of its operations and the changes in its financial position for the years then ended, in accordance with generally accepted accounting principles applied on a consistent basis.

TOUCHE ROSS & CO. Chartered Accountants

Vancouver, Canada April 11, 1988.

# SCHEDULE II

# CONTRACTS RECEIVABLE FROM RELATED PARTIES AND EMPLOYEES UNIVAR CORPORATION AND SUBSIDIARIES

		ance at ry 28, 1986				ance of ry 28, 1987				ance at cy 59, 1966
Description and Name	Current	Noncurrent	Additions	Payments		Noncurrent	Additions	Payments		Noncurrent
Employee Stock Purchase Plan— Contracts receivable, payable quarterly over three years through 1982 and seven annual installments thereafter, commencing in 1984; interest at 6% secured by stock of the Corporation:		. <del>-</del>								**************************************
James H. Wiborg Richard E. Engebrecht Curtis P. Lindley N. Stewart Rogers James W. Bernard Robert A. Steinseifer	\$ 46,250 27,750 27,750 24,050 18,500 12,950 \$157,250	\$185,000 111,000 111,000 96,200 74,000 51,800 \$629,000	*	27,750 27,750 24,050 18,500 12,950	\$ 46,250 27,750 27,750 24,050 18,500 12,950 \$157,250	\$138,750 83,250 83,250 72,150 55,500 38,650 \$471,750	\$	\$ 46,250 27,750 27,750 24,050 18,500 12,950 \$157,250	\$ 46,250 27,750 27,750 24,050 18,500 12,950 \$157,250	\$ 92,500 55,500 55,500 48,100 37,000 25,900 \$314,500
Employee Stock Purchase Plan— Contracts receivable, payable quarterly over three years through 1988 and seven annual installments thereafter, commencing in 1989; interest at 9% secured by stock of the Corporation: Jorrold B. Harris Eivind C. Lange Robert A. Steinseifer	\$ 33,120 11,592 9,936 \$ 54,648	\$261,463 91,512 78,439 \$431,414	\$  <u>*</u>	\$159,623 103,104 8,887 \$271,614	\$ 33,120 9,936 \$ 43,056	\$101,840 69,552 \$171,392	• _ • =	8	\$ 33,120 - \$ 33,120	\$101,840 - \$101,840
Real Estate Contract Receivable— Robert and Lois Conachann Steinseifer; payable at % of Mr. Steinseifer's annual bonus applied first to accrued interest and then to unpaid principal; interest at 9%; unpaid principal due in 1986; secured by a deed of trust on real property	\$ 15,000	<b>\$ 97,554</b>	* <u>-</u>	<u>\$112,554</u> (	· –	• -	• <u> </u>	<b>\$</b> — 1	<b>.</b>	• -

# SCHEDULE V

# PROPERTY, PLANT AND EQUIPMENT

# UNIVAR CORPORATION AND SUBSIDIARIES (Thousands of Dollars)

		Addi	tions ·		Other Cha	nges—Add	
Classification	Balance at Beginning of Year	Additions at Cost	Assets of Company Acquired	Retirements	(Deduct)- Translation Adj (1)	Describe	Balance at End of Year
Year ended February 29, 1988:					12-31-7	Guide	01 1001
Land Buildings Equipment Leased property under	52,528 83,173	\$ — 670 13,856	\$ — - 97	\$ (107) — (253)	\$ 95 408 513	\$ 832 (2) (2,782)(2) 10,991 (2)	50,824
capital leases		_	_	_	_		7,493
Construction in progress	8,091	4 <u>,236</u>				<u>(9,028)</u>	3,299
	<u>\$165,431</u>	<u>\$18,762</u>	<u>\$ 97</u>	<u>\$ (360</u> )	\$1,016	\$ 13 (3)	\$184 <u>,95</u> 9
Year ended February 28, 1987:							
Land Buildings Equipment Leased property under	30,724	\$ 434 6,298	\$ 6,929 21,010 40,634	\$ (276) (107) (1,692)	\$ 101 434 539	\$ — 33 (2) 394 (2)	\$ 14,146 52,528 83,173
capital leases	3,989	_	3,504	_	_	_	7,493
Construction in progress	<u>1,5</u> 53	<u>5,995</u>	970		_	(427)	8.091
	\$ 80,658	\$12,727	<b>\$73,047</b>	\$(2,075)	\$1,074	\$	\$165,431
Year ended February 28, 1986:							
Land	\$ 6,304	<b>\$</b> —	_	\$ (40)	\$ (47)	\$ 1,175 (2)	\$ 7,392
Buildings		75		(213)	(203)	7,213 (2) (68)(4)	30,724
Equipment	31,268	3,636	_	(1,721)	(259)	4,220 (2) (144) (4)	37,000
Leased property under						(***/(*/	
capital leases	3,989	_		_			3,989
Construction in progress	7,800	6,717	_	· _	-	(12,596) (356) (5) (12) (4)	1,553
	\$ 73,281	\$10,428	<u>\$</u>	\$(1,974)	<u>\$ (509</u> )	\$ (568)	\$ 80,658

- (1) Foreign currency translation adjustments.
- (2) Transfer from construction in progress.
- (3) Reclassification from other asset accounts.
- (4) Assets transferred to VWR Corporation in spinoff.
- (5) Reclassification to other asset accounts,
- (6) The annual provisions for depreciation have been computed principally in accordance with the following depreciable lives:

 Buildings
 10-50 Years

 Equipment
 3-40 Years

Leased property under capital leases . . . . . . Lesser of asset or lease life

# SCHEDULE VI

# ACCUMULATED DEPRECIATION AND AMORTIZATION OF PROPERTY, PLANT AND EQUIPMENT

# UNIVAR CORPORATION AND SUBSIDIARIES (Thousands of Dollars)

	Balance at	Additions		Other Char Add (Dedi Descri	ičt)—	Balance
Classification	Beginning of Year	Charged to Expense	Retirements	Translation Adj. (1)	Other	at End of Year
Year ended February 29, 1988:						
Buildings Equipment Leased property under capital leases	\$ 7,360 20,578 877 \$28,815	\$ 1,841 11,541 311 \$13,693	\$ (218) 	\$ 121 295 — \$ 416	\$ — — — <u>\$</u>	\$ 9,322 32,196 1,188 \$42,706
Year ended February 28, 1987: Buildings Equipment Leased property under capital leases	\$ 6,120 14,550 655 \$21,325	\$ 1,212 6,750 222 \$ 8,184	\$ (84) (1,003)  \$(1,087)	\$ 112 281  \$ 393	\$ — — — — — —	\$ 7,360 20,578 877 \$28,815
Year ended February 28, 1986: Buildings Equipment Leased property under capital leases	\$ 5,462 12,610 476 \$18,548	\$ 868 3,797 179 \$ 4,844	\$ (149) (1,669) ———————————————————————————————————	\$ (49) (133) ———————————————————————————————————	\$(12)(2) (55)(2) — <u>\$(67</u> )	\$ 6,120 14,550 655 \$21,325

Foreign currency translation adjustments.
 Assets transferred to VWR Corporation in spinoff.

# **SCHEDULE VIII**

# VALUATION AND QUALIFYING ACCOUNTS

# UNIVAR CORPORATION AND SUBSIDIARIES (Thousands of Dollars)

		Additi	ons		
Description	Balance at Beginning of Year	Charged to Costs and Exponses	Charged to Other Accounts	Deductions	Balance at End of Year
Allowance for losses for the year ended:					
February 29, 1988	<u>\$1,586</u>	<u>\$1,570</u>	<u>* —</u>	<u>\$1,379</u> (2)	<u>\$1,777</u>
February 28, 1987	<u>\$1,200</u>	<u>\$1,302</u>	<u>\$561</u> (1)	<u>\$1,477</u> (2)	\$1,586
February 28, 1986	<u>\$1,016</u>	<u>\$1,580</u>	<u>\$</u>	<b>\$1,396</b> (2)	\$1,200

⁽¹⁾ Reserves acquired in McKesson Chemical Company acquisition.

⁽²⁾ Uncollectible accounts written off, net of recoveries.

# SCHEDULE IX

# SHORT-TERM BORROWINGS

# UNIVAR CORPORATION AND SUBSIDIARIES (Thousands of Dollars)

<u>Description</u>	Balance at End of Year	Weighted Average Interest Rate	Maximum Amount Outstanding During the Year	Average Amount Outstanding During the <u>Year (3)</u>	Weighted Average Interest Rate During the Year(4)
Year ended February 29, 1988.					
Payable to Banks(1)	<b>\$ 2,500</b>	<u>7.3</u> %	<u>\$21,500</u>	\$ 8,297	7 600
Commercial Paper(2)			. —		<u>7.6</u> %
2 minuted 1 aprox (2)	<u>\$25,000</u>	7.4%	\$25,000	\$25,000	<u>7.<b>7</b>%</u>
Year ended February 28, 1987:					_
Payable to Banks(1)	<b>\$</b> 6,000	<u>7.2</u> %	<b>\$15,200</b>	<u>\$ 6,45</u> 0	6.3%
Commercial Paper(2)					
	\$25,000	6.5%	<u>\$25,000</u>	<u>\$25,000</u>	6.7%
Year ended February 28, 1986.					<u></u>
Payable to Banks(1)	\$ 79	33.000	600 F00	A10	
	<u> </u>	<u>13.0</u> %	<u>\$28,500</u>	<u>\$16,777</u>	<u>9.0</u> %
Commercial Paper(2)	<u>\$25,000</u>	<u>8.8</u> %	\$25,000	\$25,000	
<del></del>				+==,000	<u>9.1</u> %

⁽I) Notes payable to bank represent borrowings under the line of credit borrowing arrangements which have no termination date but are reviewed annually for renewal.

(2) Commercial paper generally matures 30-60 days from date of issue with no provisions for the extension of its maturity.

(3) The average amount outstanding during the period was computed by totalling the average outstanding borrowings for each month and dividing by 12.

(4) The weighted average interest rate during the period was computed by dividing the actual interest expense by average short-term debt outstanding.

		•	
	,		

# Univar CORPORATION

A Value Growth Company



Improved results were consistent throughout the company, with both our U.S. and Canadian operations contributing excellent gains in sales and cornings.

FIRST QUARTER REPORT
Three months ended May 31, 1988

#### TO THE SHAREHOLDERS OF UNIVAR CORPORATION:

#### Results of Operations

Our industrial chemical distribution activities produced good results for the fiscal quarter ended May 31, 1988. Sales for this period increased by 13% to \$323,973,000, as compared to \$275,146,000 in the same quarter a year ago. Net earnings advanced by 47%, increasing from \$2,769,000, or \$0.32 per share, to \$4,070,000, or \$0.46 per share, for this year's comparable quarter. These improved results were consistent across the company, with both our U.S. (Van Waters & Rogers Inc.) and Canadian (Van Waters & Rogers Ltd.) operations posting excellent gains.

The sales increases are a result of generally good business conditions, our continuing penetration of certain target markets, the August 1987 acquisition of King Agri-Serve in Canada, and an inflation rate of about three to four percent since a year ago. ChemCares, our waste management service introduced in the U.S in March of this year, is still too small to be significant in our overall result, but the service has been well accepted across the country.

The gross margin percentage applicable to our sales dropped slightly, reflecting a change in our mix of business, which this year includes a slightly higher proportion of carload business which carries lower gross margins with corresponding lower expenses.

Expenses for the quarter also were believed by lower environmental charges, reflecting the fact that our year-end environmental reserves of approximately \$11 million are adequate to provide for estimated costs of recognized remedial projects. Last year's comparable quarter absorbed \$750,000 of pre-tax additions to these reserves.

# Dividend Declared

On June 6, 1988, the company paid an increased dividend of \$0.10 per share. On June 24, the Board of Directors declared a regular dividend in the amount of \$0.10 per share payable September 6 to shareholders of record August 12, 1988. This dividend continues the increased rate of each payout instituted with the June 6 dividend.

#### Annual ReportManual Meeting

Within the past few days you should have received your 1988 Univar annual report, which contains considerable detail on the operations and finances of the corporation. Enclosed with that report was information on the annual meeting, which will be held at 9:30 a.m. August 26, 1988, at the Museum of Flight, 9404 East Marginal Way South, Seattle, Washington.

Also enclosed was your proxy card. Even if you plan to attend the meeting we urge you to promptly sign and return the proxy card. If you attend the meeting and wish to vote in person, your proxy may be revoked at your request that day. Matters to be voted on at the meeting will include the election of four directors for terms which will expire in 1991, a shareholder proposal, and ratification of Arthur Anderson & Co. as independent auditors for the year ending February 28, 1989.

Guttook

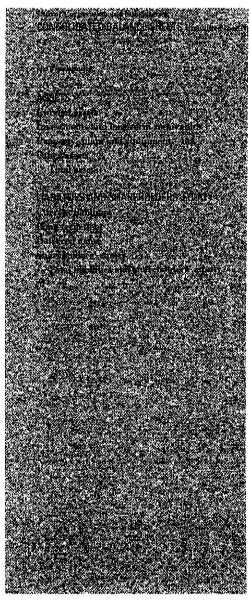
The U.S. and Canadian economies both continue to grow at moderate rates and, although the present economic expansion has continued longer than normal, we do not see any evidence of a business downturn. Both March and May were exceptionally good sales months and June sales as of this writing are falling into the same pattern.

We are continuing to improve our internal operations, our service to customers, and our control over potential future incurrence of product and environmental liabilities.

Absent some sudden change in the economy or in our operations, we are on course for an excellent year.

Sincerely,

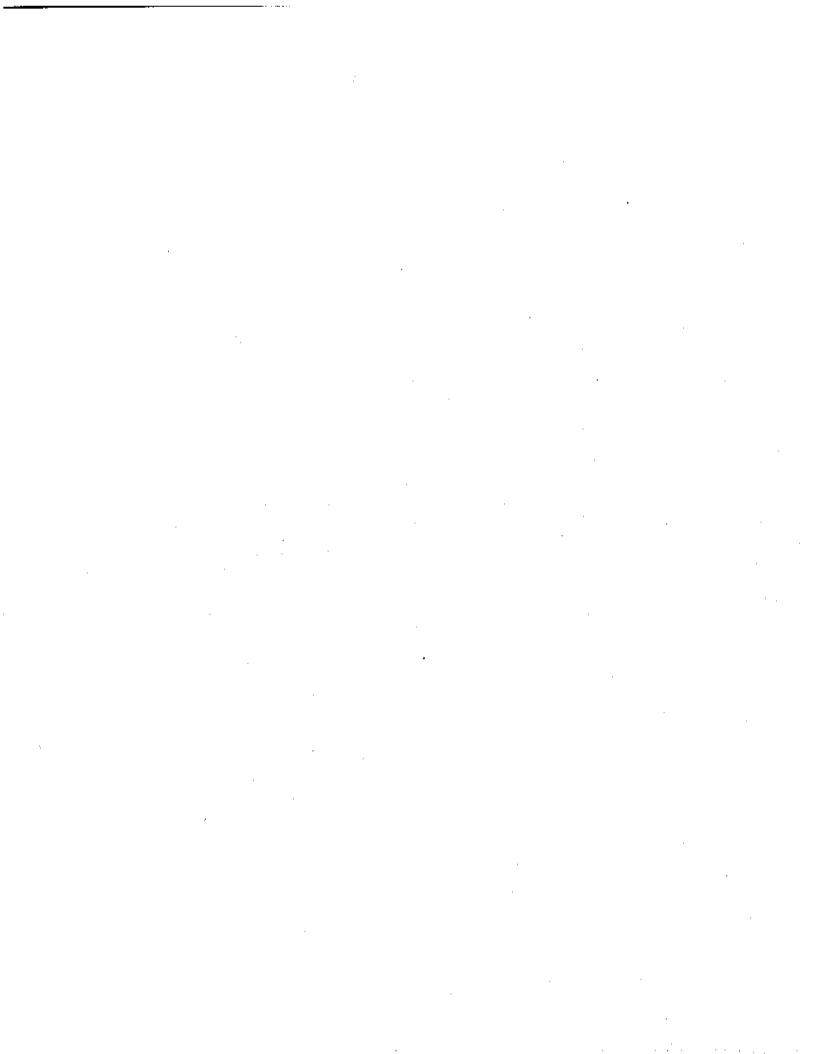
James W. Bernard
Prosident and Chief Executive Officer



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A Value Growth Company



Univar Corporation is a service business engaged in the distribution of a broad range of industrial chemicals. It operates through two subsidiaries, Van Waters & Rogers Inc. in the United States and Van Waters & Rogers Ltd. in Canada.

1988 Annual Report

Letter to Shareholders 3
A Look Ahead 5
Management Discussion and Analysis 7
Financial Statements 18
Report of Independent Public Accountants 34
Five-year Financial Summary 35
Board of Directors and Officers 36
General Information 37
Principal Operating Units 37

# COMPARATIVE HIGHLIGHTS

Parthe Years Ended February 29/28.

(Piper lettons "and Einencial" amounts on than sunds)	1988	1987
Operations		
Sales	\$1,117,409	<b>\$3</b> 93,279
Income before taxes	21,486	. c 1.495
Provision for taxes on ancome Net income	101273 11469	783 712
Dividends declared	1.787	1,484
Per Share	a care	
Net income Dividends declared	1 27 20	11 : 20
Book value	3408.	9.80
Financial Working capital	67.171	51.201
Correctiontic	1.40:1	F36:1
Shareholders equity:	96.254	- 85 068
Tayentories	98,635 117,585	77.999 103.578
Trade accounts receivable—net Property, plant and equipment—net	1/2.253	136.616
Other		
Shareholders at year-end V	6-106 2,546	6.0h6 2.468
Employees	4.990	



This was a year of great accomplishment for Univar Corporation, both financially and organizationally. Sales for the first time exceeded \$1 billion, in spite of the cost and disruption involved in a major restructuring of our U.S. business.

The fiscal year ended February 29, 1988 was one of great accomplishment for Univar Corporation. Consolidated sales for the United States and Canada, at \$1,117,309,000, exceeded the billion dollar mark for the first time, and earnings for the year were up significantly.

In the United States, we dramatically improved our operating results in spite of the disruption and expense involved in merging the people, facilities, and systems of McKesson Chemical Co. (acquired November 1, 1986) with those of Van Waters and Rogers Inc., our U.S. subsidiary.

In Canada, Van Waters & Rogers Ltd. exceeded the \$200 million (Canadian) gross sales level for the first time, producing record profits for the Canadian operations of the Corporation.

For the year, Univar's net earnings totaled \$11,163,000, or \$1.27 per share. In the preceding year (which only includes the McKesson Chemical Co. activity subsequent to November 1, 1986) net earnings were \$712,000, or \$0.11 per share, on sales of \$693,279,000.

Our U.S. sales volume this year, at \$966,664,000, reflected a 0.3% decline from the combined operations of McKesson Chemical Co. and Van Waters & Rogers Inc. during the prior year. Initially, we had been concerned that buyers who had been using Van Waters & Rogers and McKesson Chemical Co. as dual sources of supply would transfer substantial amounts of business away from the combined company. Those concerns now seem unfounded; our increased capacity to service national accounts, our increased geographic coverage, and our greatly strengthened organization are being well received by customers.

In terms of our relationships with the manufacturers whose products we sell, reaction to the expansion has been uniformly positive. The sales and technical support we are receiving has never been stronger, enabling us to enhance customer service in the areas of regulatory compliance, product stewardship and timely delivery of needed goods.

In the long run we believe our organizational accomplishments for the year will prove to be of more importance than the financial results, as they establish the base for recurring and increasing financial success in future years.

Among these accomplishments were the consolidation of duplicate operations in 26 markets, the merging of Van Waters & Rogers Inc.'s San Francisco staff office functions into those of the corporate staff in Seattle, completion of a corporate-wide review of environmental and operational practices by the newly formed environmental affairs department, restructuring and expansion of our marketing effort, consolidation of two computer systems into one for accounting and operations, and the introduction of new services to customers. All of these are discussed in the Management Discussion and Analysis section of this report (pages 7-17).

At year-end, Robert A. Steinseifer retired as President of Van Waters & Rogers Inc., a position he had held since 1983, in line with his plans announced early last year. At retirement, Mr. Steinseifer had completed a career of more than 36 years with Van Waters & Rogers Inc., a period during which he has seen it grow from a regional West Coast diversified distributor to North America's largest distributor of chemicals. He remains a Vice President of Univar.

Since the spin-off of its former subsidiary, VWR Corporation, on March 1. 1986, Univar has been engaged solely in activities related to the distribution of industrial chemicals in the United States and in Canada. With this focus to our business, we are moving toward the integration of the Van Waters & Rogers Inc. activities with those of Univar — a step we believe will produce economic benefits while simplifying and strengthening our organization. As an initial part of this process of functional integration, I have succeeded Mr. Steinseifer as President of Van Waters & Rogers Inc. so that the Regional

4

Vice Presidents as well as the President of Van Waters & Rogers Ltd. now report directly to me. We believe this direct reporting relationship will provide for better direction and control and for faster, more consistent response to business problems and opportunities as we plan for the future.

On behalf of management and shareholders of Univar, I would like to express appreciation to all of our employees for their dedication and forbearance during this period of radical change.

I am particularly pleased by the way the people of Univar — those who joined our organization with the acquisition and those who had been with Van Waters & Rogers at that time — have become part of the same "team." We vowed when acquiring McKesson Chemical Co. that we would forge a new, stronger operation in which every employee had an equal chance to contribute and excell, and while the succeeding 16 months may not have been easy ones in many ways, we believe the record shows we have made good progress toward accomplishing our objectives. We are a new organization, and many of the people who have assumed important positions and responsibilities in the expanded operations of Univar joined us with the acquisition or "moved up" from Van Waters & Rogers. They and their colleagues throughout the company are making major contributions to the success of our Corporation.

With the continuing support of our employees, and with the help of our Board, our suppliers and, most particularly, our customers, we intend to continue Univar's record of success.

Sincerely,

Lames W. Bernard

James W. Brenau

President and Chief Executive Officer

Over the past year, we have developed a series of short statements about the future of the objection of the industry, and the relationship that we want to maintain between Univar and its various constituencies. We offer these statements as a strategic vision of our opportunities and objectives

#### The Chemical Industry

- www.wilkbecome.more.global.m.nature
- distributors will become more important
- there will be goosolidation among distributors
- computer technology/systems will become critical to business success
- there will be increased regulation and greater environmental safety awareness
- spent chemical management will grow in importance
- the demand for quality in products, in services, and in operating systems will continue to intensify

#### Our Shareholders:

- need to be kept well informed about the Company and our and ustry:
- should understand our commitment to the policy of concentrating on long term growth in value
- are entitled to enjoy the results of our success in the forms of premium rates of earnings on equity and increasing dividends

### Our Employees:

- must anderstand and apply the concept of long-term growth in value
- most have personal and professional integrity
- should develop a strong entrepreneurial spirit
- must be knowledgeable about our products,
   our business and our customers
- need to have pride in the Company, themselves and their responsibilities
- need the willingness to strive to be the best
- should have a maximum opportunity for personally and financially successful careers.

#### We Want to Work with Customers who:

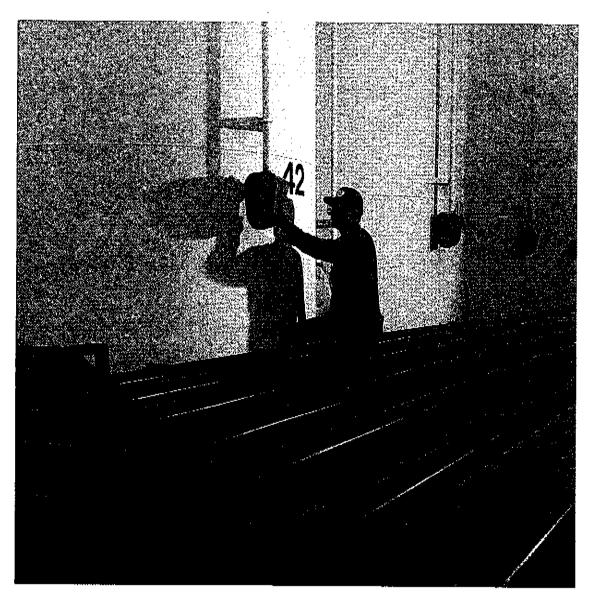
- 🗕 are sound, responsible business pariners
- are leaders in their industry
- acknowledge the value of distribution
- ■have a strong commitment to product stewardship
- -provide the potential for future growth

# We Want to Work with Suppliers who

- demonstrate industry leadership
- understand how distribution adds value
- fave a strong responsive commitment to their distributors
- use a limited number of distributors.
- understand end-users requirements:
- support a program of product stewardship
- are innovative and forward-looking

### Our Communities:

- deserve our support as a strong, active and responsible corporate citizen
- should be made aware of one contributions to their quality of life



Our distribution centers, which include liquid and dry chemical storage, are strategically located throughout the United States and Canada. They provide our customers with timely, complete delivery of the chemicals they need at competitive prices.

Univar has several priorities as a distributor of chemicals:

- we to serve customers by giving them the broad selection of the chemicals they need at a fair price and with timely, reliable service.
- me to serve suppliers by offering an efficient, cost-effective, responsible means by which they can get their products to end users, and
- me to serve society at large by operating safely and responsibly, and by helping to ensure that the chemicals we distribute are used and disposed of in a safe and legal number.

Meeting these priorities is crucial to providing our shareholders with meaningful, ongoing growth in the value of the Company and their investment.

Increased size and resources as a result of our acquisition of WcKesson Chemical Co. have improved our ability to serve all of our markets. We had been an industry leader in distribution to the coatings, water treatment, mining, electronics and energy industries, and now we have greatly enhanced capabilities and market share in the food processing, pharmaceuticals, cosmetics and chemical formulation industries. One of the key advantages we now enjoy is the ability to transfer within the company the market knowledge and experience that had been concentrated in specific offices, markets, or geographic areas.

To capitalize on these new strengths, during the past year we have developed a new, more aggressive marketing structure in the United States that reaches to the regional level. Newly created positions include Industry Managers for the electronics, paints and coatings, food and chemical compounding industries. Begional Marketing Managers have been named for each of the four regions in the United States, and six new National Account Managers have also been named.

This new structure enables us to put our national and regional capabilities to work serving national and large regional customers in a more efficient and effective way. It allows us to coordinate our efforts with those of suppliers and customers on an industry-by-industry basis. We have found that suppliers and customers alike appreciate being able to come to Univer with new products, new markets or new needs, confident that they will be dealing with a knowledgeable, experienced, and service-oriented company.

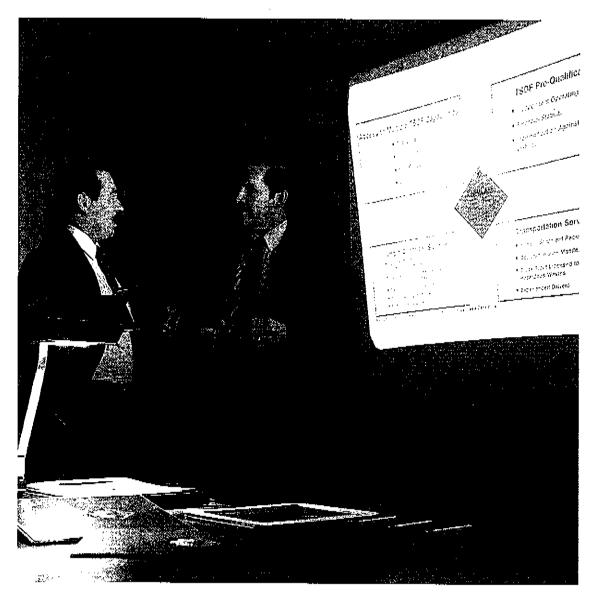


### **Environmental Affairs**

Univer — through its predecessor companies — has been in the chemical distribution business for 135 years. We know that the products we distribute contribute significantly to the progress and quality of life we enjoy. We also know that the proper handling of chemicals is as essential to the overall health and strength of the chemical industry as it is to the environment.

In recognition of this concern, the Board of Directors has approved a revised corporate policy on safety and environmental affairs. This policy makes active commitment to safety and environmental concern a condition of employment throughout Univar. This policy has been introduced and communicated to all employees, with the clear message that our future as a company is tied to our ability to carry through on this policy in all facets of our activities.

Operations training, a cornerstone of our overall environmental program, was strengthened by the implementation of a five-part program aimed at increasing employees' awareness of their role in maintaining



We offer a number of specialized services to assist customers in their use of chemicals. ChemCare, for example, our chemical waste management service, has been very well received by customers whose processes result in leftover or waste chemicals.

environmental safety with our business partners and at our facilities. As part of the training, each employee is tested on their understanding of key elements of the program.

Our environmental team, under the direction of Dick A. Davis, Vice President-Environmental Affairs, now includes nearly two dozen specialized positions reaching to the regional level. In addition, of course, every employee of Univar is part of the environmental effort.



#### $ChemCare_{re}$

ChemCare, a new service introduced by Univar in the United States March 1, 1988, makes it easier for the nation's hundreds of thousands of chemical waste generators to have their waste treated or disposed of safely and responsibly — an important element in our corporate commitment to product stewardship and environmental concern.

ChemCare gives these waste generators (they range from neighborhood dry cleaners to major manufacturers or other industrial entities) a menu of carefully screened and approved treatment, storage or disposal facilities (TSDFs) to chose from, assists them in understanding the procedures and paperwork required by federal, state and local regulations in dealing with the waste, and then transports the waste chemicals to the selected TSDF for recycling or disposal.

The market for ChemCare is very large and continues to grow with each new environmental regulation. We expect ChemCare to enhance our basic business of industrial chemical distribution by allowing us to provide a valuable new service to customers without significant additional investment in facilities, trucks or personnel. At the same time, ChemCare will enable us to "close the loop" on the chemicals we distribute, ensuring that they are recycled or disposed of in a manner that safeguards the environment.

The response ChemCare has received from customers and suppliers alike has been very positive. We believe ChemCare allows us to provide a needed service to our customers, suppliers and society at large with an attractive return.

# Van Waters & Rogers Ltd.

Our Canadian operations had a record year, with net earnings increasing almost 50% over the previous year and gross sales exceeding \$200 million (Canadian) for the first time. As the Canadian economy strengthened, particularly in the Montreal, Toronto, and Vancouver markets, we were able to more fully utilize the investment in service capabilities made in those markets in recent years.

The size and profitability of Van Waters & Rogers Ltd. continue to develop very well. In the three most recent fiscal years, sales, in U.S. dollars, have increased successively from \$118,378,000 to \$123,924,000, and then to \$150,646,000. Each of these years represented a new record in total volume, attained despite periodic weakness in the Canadian economy. Combined with these sales increases, continuous attention to expense control produced after-tax carnings, in U.S. dollars, of \$2,386,000, \$2,263,000 and \$3,330,000 for the three-year period.

Effective August 1, 1987. Van Waters & Rogers Ltd. acquired all of the outstanding shares of King Agri-Serve Inc., an agricultural chemical distributor with operations in Manitoba. Ontario, and Saskatchewan. King, which last year had sales of approximately \$30 million (Canadian), is a highly seasonal activity and, as expected, did not contribute significantly to sales or carnings in our first six months of ownership. The upcoming spring and summer months, however, should support the invest-



With more than 100 full-service distribution facilities throughout the United States and Canada, each employee places a high priority on providing premium service to every customer.

Modern facilities, like the warehouse of our Toronto

distribution center, enable us to serve customers

efficiently and effectively

ment well and the new operations are expected to provide a "critical mass" on which to build our industrial chemical distribution activities in the prairie provinces of Manitoba and Saskatchewan.

#### Van Waters & Rogers Inc.

In the United States, a historical review of the last three years does not provide much opportunity for meaningful analysis because of the major changes that have occurred during the period.

For the fiscal year ended February 1986, sales volume for Van Waters

& Rogers was \$420,150,000 and net income totalled \$5,660,000. The following November 1, the Company more than doubled in size with the acquisition of McKesson Chemical Co., which was accounted for as a purchase. The acquired operations were thus included for only four months of the 1987 fiscal year, but the effect was to increase sales for the year to \$569,355,000. Earnings decreased to \$2,127,000, reflecting costs related to the acquisition.

In the most recent year, sales again jumped — this time to \$966,664,000 — reflecting a full year's inclusion of the acquired operations. Net earnings, at \$12,485,000, continued to be adversely affected by consolidation costs, but reached a rate of 1.3% on sales.

The combined sales of Van Waters & Rogers Inc. and McKesson Chemical Co. in the pre-acquisition fiscal year of 1986 was approximately \$1.029,553,000 per year. The slight decline this year is consistent with our emphasis on pursuing selectivity rather than an increase in volume.

# Personnel and Organization

Change has been a major part of every Univar employee's life since our acquisition of Mckesson Chemical Co. In the United States, staffing changes were completed in the four new regional offices created at the end of fiscal 1986/87 and in cities where we consolidated duplicated operations. As a result, many employees have experienced changes in their co-workers, their responsibilities, or in their own physical work location.

In response to the obvious challenges such change presents, "Team Building" became a dominant theme last year. We believe that the effort to date has been and will continue to be highly successful.

To help clarify our goals for organizational and business objectives, we held our first national senior management meetings late in the year to develop a clear concensus on the direction and operations of the Company, and an increase in two-way communication within Univar and its subsidiaries.

To further strengthen management skills. Univar has initiated a formal video-assisted training curriculum on basic skills and employee selection. Response from line managers has been very encouraging, and we intend to expand this effort.

During the past fiscal year, the Company renegotiated collective bargaining agreements at eight locations. New contracts were reached at all of these offices without work stoppage.

The merger of Van Waters & Rogers Inc.'s San Francisco area headquarters into the Univar corporate headquarters in Seattle, and consolidation of accounting and operating systems into the Company's computer network also were completed in late 1987. Our obligation to pay for the availability of the McKesson Corporation computer system ended April 30, 1988. While we were relieved of the duplicate expense at that time, computer-related expenses for the upcoming 12 to 24 months will continue to be substantially above normal because of the level of outside support required to develop and install new, more powerful systems for the future.



The next-generation computer system, presently under development by our Management Information Services department, is part of our commitment to improving the systems that enable us to provide exemplary service.

To provide additional management for the enhanced Corporate staff, Mr. Nicolaus Samsom was elected Vice President—Administration. This new position includes corporate-wide responsibility for data processing, accounting, legal services, pianning and personnel functions of the Corporation. Mr. Samsom, who had been with Van Waters & Rogers Ltd. since 1957 (most recently as Vice President and Treasurer), continues as a Director of the Canadian company.

Mr. Sanson was succeeded as Treasurer of Van Waters & Rogers Ltd. by Mr. Fred Hernesmunn, formerly National Credit Manager for the Canadian subsidiary and an employee since 1972.

Darwin Simpson is in charge of our Eastern

Charge of our Eastern

Region, which includes offices in 18 states, and which contributes 21 % of VW&R Inc. s.sales.

With the retirement of Mr. Steinseifer as President of Van Waters & Rogers Inc., Mr. James W. Bernard, President of Univac, in a move that simplifies our organizational structure, also assumed the presidency of Van Waters & Rogers Inc.

# Liquidity and Dividends

At fiscal year-end, the various ratios used by management to analyze our financial status were within normal parameters. However, we believe our balance sheet contains a substantial volume of excess capital not actively employed in the business, which should be redeployed in order to reduce interest costs, free up borcowing capacity for profitable investment opportunities, and generally increase the financial efficiency of the Company. Principal examples of this excess capital investment include duplicate (and unused) facilities related to the 1986 acquisition of McKesson Chemical Co., as well as a receivable from McKesson Corporation which will not be available until the final resolution of a recently completed arbitration relative to that acquisition.

With depreciation currently running approximately \$14 million per year, we expect to be able to cover normal replacement of facilities on an ongoing basis. However, there are other major projects which we may elect to separately finance. Principal among these is Los Angeles, where we have purchased approximately 36 acres of land for a new combined facility, a project we estimate will cost about \$18 million. At Omaha, we also face the need to combine two existing facilities, and expect that the replacement facility there will cost approximately \$3,5 million. Other significant projects planned

over the next five years include new construction or expansion in Chicago, Montreal, and Phoenix.

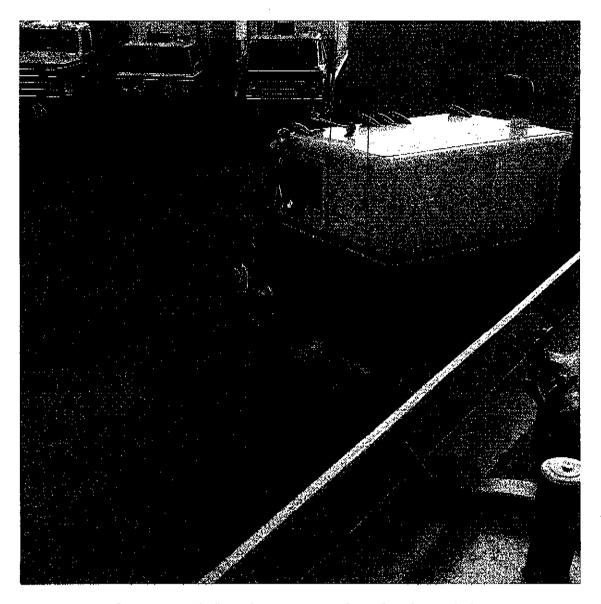
By using a combination of project financing and the cash proceeds from the redeployment of assets described earlier, we feel that our projected expenditures can be handled without strain.

In short, the Company has substantial sources of each in its existing balance sheet but, for the reasons outlined above, the timing of the receipt and distribution of the each is unpredictable. To bridge any timing mismatch that might occur between each inflows and expenditures, management maintains banking relationships which provide horrowing capacity substantially above the projected requirements of the business.

Given this financial flexibility, in April 1988 the Board of Directors increased the dividend rate to \$0,10 per share per quarter. This was done in recognition of the fact that the dividend was set at an extremely low rate after the restructuring of the Corporation in 1986 and had been main-



Education and training of pest control operators is an important function for VW&R's pest control supply department in the United States.



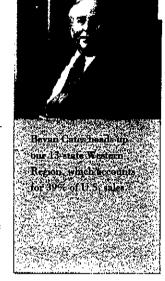
Our nationwide fleet of over 1,200 trucks and trailers includes rigs of all sizes and capacities, over 400 of which are licensed to haul hazardous waste chemicals. All are operated by trained professional drivers who are dedicated to providing timely delivery and excellent service to our customers.

tained at that level until the effects of the McKesson Chemical Co. acquisition were clear.

The following table summarizes the Company's consolidated sales history and trend of sales dollars and percentages of gross margin.

Sales and Gross Margin

(In thousands of dollars)	1988	1987	1986
		4.4	
Sales	\$1,417,309	8693.279	\$538,388
Gross Margin	166,845	103,375	80.091
Gross Margin	14.9%	14,9%	14.9%



Throughout the major changes discussed, we have maintained gross margin at 14.9%, providing a rapidly increasing stream of income from which to finance operations.

### Stock Price

Univar's shareholders fared well in the volatile markets that prevailed during the year. The Corporation's stock closed at \$16.50 on February 28, 1987, and by February 29, 1988 had risen to \$18.00, a 9.1% increase.

This increase compares with the year-to-year decrease in the S&P 500 of 5.4%. The strength of Univar during this period is most likely attributable to a growing recognition that the Corporation has a major opportunity to improve both the quality and the size of its business over the next few years.

Along with most publicly traded companies, our stock was hit hard in the October 1987 "crash," moving from a high of \$28.00 on September 30, 1987 to a low of \$14.50 on October 29. From that point until the end of the fiscal year, the stock increased by 24.1% to its \$18.00 February 29, 1988 close.

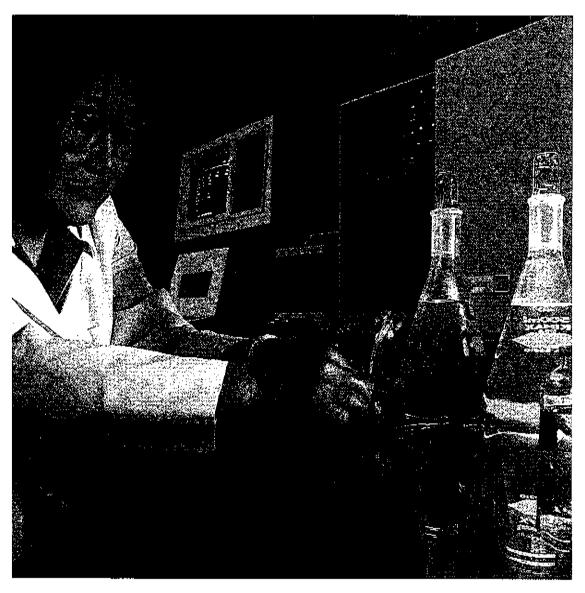
The action of the market in October had no apparent effect on the Company's business, nor do we anticipate any in the future except to the extent that general economic activity might slow in coming months.

The record of stock price and dividends by quarter for the three years ended February 29, 1988 is as follows:

Stock Price & Dividend Information

For the Year Ended February 28/29		Market Price		Dividends
		High	Low	Paid
		·	1	
1986	First Quarter	19.75	16.25	.20
	Second Quarter	20.38	18.38	.20
	Third Quarter	23.73	18.75	.20
	Fourth Quarter	$^{0.25,50}$	20.50	.20
1987	First Quarter	14.63	9.38	.05
	Second Quarter	13.63	9.50	.05
	Third Quarter	$88.61^{\circ 2}$	9.88	.05
	Fourth Quarter	17.25	10.38	.05
1988	First Quarter	20.00	16.38	.05
	Second Quarter	23,88	18.88	.05
	Third Quarter	28,00	14.50	.05
	Fourth Quarter	19.75	14,88	.05

- ⁴⁾ Effective February 28, 1986. Univar distributed the stock of its subsidiary, VWR Corporation, to the then Univar shareholders in a taxfree spinsoff. Accordingly, market prices and dividends paid per share may not be comparable for periods after February 28, 1986.
- Effective November 1, 1986. McKesson Chemical Co. (MCC) was acquired in a transaction accounted for as a purchase. Accordingly, the operations of Univar include the results of MCC from that day forward and market prices may not be comparable with prior periods.



Value-added services like custom blending of chemicals and lab analysis for quality control are critical needs of many of our customers. Our on-site laboratories ensure that the analysis is conducted quickly and professionally.



#### Earnings by Quarter

	Sales	Net Earnings	Not Earnings  Per Share
First Quarter	\$275,146,000	\$2,769,000	320
Second Quarter	8285,173,000	83,611,000	414
Third Quarter	\$284.307.000	82.254.000	264
Fourth Quarter	\$272,683.000	\$2,529,000	29q

Terrance Irvine is in charge of VW&R Inc.'s Southwestern Region, which covers an eight-state area and accounted for 17% of U.S. sales in the year just ended.

Univar's sales volume has historically been weakest during the December-February quarter. The fourth quarter, in addition to weather-related slowdowns, bears the dual burden of having fewer business days of operation and the greatest expense variations as we revise accruals set earlier in the year to their appropriate year-end levels.

Year-end adjustments of estimates and accruals for such items as LIFO inventory valuation, self-insurance programs and had debt reserves, though monitored on a quarterly basis throughout the year, are subject to unanticipated changes and can require significant adjustments to accruals during the final quarterly period. This year the effect of these year-end adjustments was positive, despite the accrual of an additional \$3 million in environmental reserves at fiscal year-end.

#### Outlook

Originally we estimated that the restructuring necessary to capitalize on the benefits of the McKesson Chemical Co. acquisition would take two to three years. At fiscal year-end, 16 months had passed since the acquisition and we were well ahead of schedule.

We have completed a major organizational restructuring, consolidated physical facilities in 26 cities across the United States, introduced a new interim computer system, begun work on developing a far more powerful future information processing network, and introduced a new eagerly awaited program of chemical waste management services. We take great pride in our success in combining two diverse corporate cultures to create a new one that we think encompasses the best qualities of each.

Recognizing that these achievements mean new opportunities for them and a more solid position as industry leader for their Company, our employees are proud and enthusiastic, and show it in the exceptional level of service they provide our customers.

Our increased capabilities in responding to the regulatory and environmental requirements are very evident, and our ability to service national as well as local customers also has increased significantly. The Company's growing importance to our suppliers has been evidenced by the increased technical and field support they are providing and this in turn has helped us improve our service to customers.

Univar is entering a period of great opportunity and challenge.

((Flougueds y) dollars escept per shure dum)	1988	1987 1986
Sales	\$1,117,309	\$693,279 \$538,388.
Cost of Sales	950.464	589(904 458,297
Grass Morgin	166.845	103,375 80,091
Operaima Expenses	137,589	96,733 - 68,745
Income from Operations	29,256	6,642 7 11,346
Other Lucame (Expense):		
Interest on borrowed capital (Note 1)	(10:315)	(6.198) = (6.019)
Gain (loss) on sale of assets	526	(147)
Other—net	1.969	1.198 1.187
Income Before Provision for Taxes on Income		1.495 6.579
Provision for Taxes on Income (Notes 1 & 8)	10,273	783. 2.320.
Income from Continuing Operations		
Income from Companies Distributed		
net-of-income taxes of \$5.973 (Note 12)	10 (10 (10 (10 (10 (10 (10 (10 (10 (10 (	6.391
Net Income	\$ 13,163	\$ 712 75 10,650
Net Income per Share (Note 1):		
From continuing operations	\$ 1.27	. \$ = 4 J1 \$ */ 76
From companies distributed		у.,
Total	\$ 1:27	\$ // LL /\$ 1.90

The accompanying notes are an integral part of these statement

### CONSOLIDATED STATEMENTS OF CASH FLOWS

or the Years Ended February 29/20 Thousands of dollars)	. 1986	1987	1946	
PERATING ACTIVITIES:				
Net income from commung operations	\$11.163. É	\$ 712	\$14,259	
Adjustments to reconsile net income to net cash provided by operating activities:				
Depreciation:	13,693	8.184	4.844	<b></b>
Deferred income-taxes	(2,743)	(2,202)	1,689	
Equity in net earnings of unconsolidated subsidiary Deferred habilities and credits	304 2,752	79 3,665	(17) <b>201</b>	
Other	301	- 83	181	
Change in assets and habilities:				
Accounts receivable Inventories	(13,957) (20,636)	(43,252) (38,817)	3,723 (1,490)	
Other corress assets—net	921	(4,961)	6,243'	
Accounts payable Other ourrent inchilines—net	22,152	54,906	(1,088)	
Net cash provided (used) by operating activities	<u>12,305</u> 26,065	4,314 (17,289)	(5,633) 123912	
IVESTING ACTIVITIES:				
Proceeds from investments Payment for purchase of investments	1,188 (3,465)	5,668 (549)	5.149 (8,501)	
Additions to property, plant and equipment	(17,745)	(349) (10,953)	(6,301) (10,094)	
Acquisition of business		(60,103)	<del></del>	
Net change in other assets  Net cash used by investing activities	(189) (20,211)	383 (65,554)	(303) (13,749)	
IVANCING ACTIVITIES				
Short-term borrowing—net Exercise of stock options	(3,645)	784	(3.813)	
Long-term debt-mourred		60:049	8.140	
Reduction in long-term debt	(2,823)	(22,404)	(5,279)	
Payment of dividends: Proceeds from issuance of common stock	(1,737)	(1,434) 39,880	(1,792)	
Purchase of treasury stock		(640)	(190)	
Net cash provided (used) by financing activities.	7,256	76,235	(2,934)	
et Increase (Decrease) in Cash Ash (bank checks autstanding less cashan bank)	13.110	(6,608)	(3,771)	
at beginning of year	(6,469)	139	3,910	
ush (Bank Checks Outstanding Less Cash in Bank) at End of Year	i i i i i i i i i i i i i i i i i i i			
an una green.	\$ 6,641	\$(6,469)	\$ . 139	
upplemental disclosure of eash flow information:				
Cash paid diring the year for: Interest (net of capitalized interest)	\$10,323	<b>\$</b> 5.976	- \$ 5.750	
Income taxes	8,019	1.985	10.74†	
upplemental schedule of noncash investing and financing act	ivities			
Distribution of VWR Corporation  Net income of company distributed	表 —	<b>5</b>	\$49,818 6,391	
Reduction of shareholders equity	<u> </u>		\$56,209	
ha accompanying notes are amintegral part of these statements.				
in accompanying notes are an integral part of those statements				

(Thansands of dollars):	PORA -	1987
ASSETS		
Current, Assets		
Cash	\$ 6,641	<b>8</b>
Receivables—		
Trade accounts (less allowance for losses of	:117,535	109,578
\$1,800 m 1988 and \$1,600 m 1987)	11,035	11.511
Other	ሳሌሎሮ ትርቀላቸው እና እና እና ነው ተመድፈው ይለው ያለው መጀመር ችሎ የሚያቸው የ ^አ ርር	e e la la companya de la companya d
Inventories (Note 2)	98,635	.77.999
Prepaid expenses and other assets	818	1,268
Total current assets	:234,664	J94,351.
Funds Held for Construction (Note 3)	530	1,411.
Investments and Long Term Receivables	<u> 15,874</u>	13.026
Property, Plant and Equipment (Notes 1:3 & 10):		
limit	14,966	14.146
Buildings	70,824	52 528
Egrapment	108.377	83,173
Leased property under capital leases	7.493	7,498
Construction in progress	5.299	8:091
within the transfer of the control o	184.959	165,431
	42.706	28.815
Less accumulated depresiation	142.253	136,616
Net property quant and equipment	the control of the second control of the sec	130,010 3 J51
Othër Assew	<u>1,140</u>	Market Committee
	\$394 <u>.667</u>	<b>\$346,555</b>

The accompanying notes are an integral particulation statement

	1988	1987	
NADISTICA AND CURRENT DIRECTORS			
EIABILITIES AND SHAREHOLDERS EQUITY  Clurent biobilities			
Bank checks outstanding less cash in bank	<b>4</b>	\$ 6,469.	
Notes payable (Note 9)	2.795	6.440	21
Current portion of long term debt	2,787	2,418	
Accounts payable	134,980	412,828	
Accreed payrolland other habilities	26:93)	14,995	
Total convent habilines  Long-Term Debt, less current portion (Notes 3, 9, 10 & 12)	167.493	143,150	
Deferred tiems:	115,350	<u> 402,776</u>	
Deferred taxes on accome (Notes 1 公方)	(886)	1,857	
Other deferred habilities and credits	16.456	13.704	
Total deferred items	15.570	15.561	
Communicate and Contingencies (Notes (1), & 12)			
Shareholders Equay (Notes 1 & 5):			
Preferred stock mo parvulue ; authorized 750:000 shares Common stock, par value \$ 33-1/3 per duare—		-	
Authorized—14:000:000 shares			
Issued—10:028:074 shares in 1988 and 10:021,079 shares in 1987.	3.348	3.340	
Addinonal paid in capital	41,470	41,378	
Ketainedeacungs	. 62,454	53.028	
Cumulative translation adjustment	(224)	(1,808)	
Treasury stock, at cost, 4,340,518 strares in 1988 and 1,342,190 an 1987			
Deferred stock compensation expense	(10.135)	(10.142)	
Total shareholders, equity	(654) 96,254	(728) 85:068	
	\$394,667	\$346.555	
	A CONTRACT OF THE PARTY OF THE	Comment of the second second second second	

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	Additional		ายกายในโบล		Stock Total ompen Share
Professional Company of Company and Appendix and Appendix and Company of the Comp	omman / Paid-in	Retained T		Creasury :	sation holders
(Thousands of dollars)	Stock Capital	Eurangs	Adjustinent	3 Stock E	xpense Equip
Balance: February 28, 1985	\$2,298_\$_1,729	<b>\$114</b> .506	\$ (23625) \\$	20:027) &	8 95,881
Net income Distribution of VWR Corporation to		10,650			10.650
shareholders Cost allocation of recasury stock resulting from		(56-209)		-	(36,209)
distribution of	4. A.				
VWR Corporation Purchase of 10,500 shares		(10,715)		10,715.	<del>-</del>
treasury stock			<del></del>	(190)	(190)
Cashidividends at		(4,482)			(4.A82)
Foreign currency					
translation adjustment	9 900 21 790	53,750	(650) (3,275)	200.5020	(650) 45,000
Balance, February 28, 1986 Net moome	-2,298 - 1,729 	712	( <b>0</b> ,210)	(9,502)	712
Acquisition of McKesson Chemical Co.					
(3:053:000 sharcs)	1,018   38,862				39,880
Purchase of 50,100 shares					
treasury stock Cash dividends at		- T		(640)	<del> (64</del> 0)
\$.20 per share		(4,434)			(1:434)
Stock awards (74,259 shares Foreign currency	) 24 , 787		, <del>, , ,</del>		811
translation adjustment			1,467	: <b>:</b> ::	1.467
Deferred stock compen- sation expense	<u></u>		-		(728) (728)
Balance, February 28, 1987 Net megme	3:340 (41,378	53,028 11,163	(1,808)	(10,142)	(728) 85.068 , 4 11.163
Exercise of stock options	2 55	11,110		7	64
Cosh dividends at \$.20 per share		(1:737)			(1,737)
5.20 per share Stock awards (1,900 shares)	1				(38)
Foreign currency translation adjustment			1,584		1,584.
Deferred stock compen-					
	<del></del>	\$ 62,454	¢: 7997	(10,135) <b>1</b>	112 112 (654) \$96,254
maiante, remusity 27, 1700	93,343 941,410	wswest-time	<b>明:3343(本年)</b> (4)	(Tree Tree)	4.20,23£

The accompanying notes are an integral part of these statements

#### Note 1: Summary of Accounting Policies

#### Principles of Consolidation

The consolidated financial statements include the accounts of the Corporation and all significant subsidiaries. Intercompany balances and transactions have been eliminated.

#### Translation of Canadian Currency

The accounts of the Canadian subsidiary are translated in accordance with Statement of Emancial Accounting Standards No. 52, which requires that foreign currency assets and habilities be translated using the exchange rates are freely althe balance sheet date. Results of operations are translated using the average exchange rates prevailing throughout the period. The effects of unvealized exchange rates fluctuations on translating foreign entremy, assets and habilities into U.S. dellars are accountated as the cumulative translation adjustment as shareholders, equally, Realized gains and besets from foreign cultimatory translation adjustment as shareholders, equally, Realized gains and besets from foreign cultimatory translation are granted in our income for the period.

#### Property, Plant & Equipment

Expenditures for property, plant and equipment and for conewals and betterments which extend the criginally estimated economic lives of assets are capitalized. Expenditures for maintenance, repairs and other venewals are charged to expense. The Corporation is property accounts are maintained, for the most part, in militiple asset accounts in the case of normal dispositions, the cost of property sold or retired is removed from the property account and charged to account attended depreciation and no gain or loss is recorded. In the case of significant dispositions, gain or loss is recorded.

For financial reporting purposes, depreciation has been provided using the straight line method: over the estimated useful lives of the related assets. For income tax purposes, depositation on certain assets is computed using accelerated methods.

In accordance with Statements of Financial Accounting Standards No. 34 and 62 interest costs have been capitalized on major construction projects while in progress. Interest costs of none, \$75,000 and \$75,000 for been capitalized in the cost of new facilities.

#### Self-Insurance.Reserves

The Corporation retains certain exposures arits insurance plan under various deductible or selfinsured programs:

Resolves for claims made are recorded at estimated costs as current habilities. Reserves for estimated claims mourred but not yet reported are recorded as deferred credits:

#### Income Taxes:

Income taxes are provided for all items included in the consolidated statements of income regardless of the period when such items will be deductible for tax purposes. This period partition is differences between financial and tax reporting arise from depreciation, self-insurance reserves, and environ, mental reserves, investment has credits have been recognized as a tax reduction in the year in which they became available.

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Accumulated undistributed earnings after taxes for the Canadian subsidiary, emounted to approximately \$29,502,000 at February 29, 1988. No provision for Canadian withholding or United States Ecderal income taxes is necessary, as it is management is intention that dividends will be paid only under circumstances which will not generate additional net tax cost.

#### Earnings Per Share.

Earnings per common share are based on the average immber of shares outstanding during each year (8,764.343 for 1988; 6,686,885 for 1987 and 5,614,791 (or 1986). There is no material dilution due to outstanding stock options.

#### Financial Statement Reclassifications and Presentation

For 1988 the Corporation has elected to adopt a year earlier than required the provisions of Statement of Figure 2. Accounting Standards No. 95, "Statement of Cash Flows." In prior years the Corporation had presented Statements of Changes in Financial Position." Prior years, statements have been conformed to the current year appresentation.

#### Note 2. Inventories

biventories consist primarily of funshed goods. The method of valuation of inventories at balance sheet dates was as follows:

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(Thousands of	Caouars: O			SC 75-6, CM 6 PR 0314			1988	2.02. 1987
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LtFO reserves at February 29, 1988 and February 28, 1987, were \$14,465,000 and \$12,700,000; respectively.

Note 3. Long-Term Debt and Revolving Credit Agreement.

The long-term delit of the Corporation and its subsidiaries as of February 29/28 was as follows:

(Thousands of dollars)	7988	1987
Senior Debt.		
Industrial revenue bonds, 72 to 80% of bank's prime secured by		
oerinin real property, payable in installments to 1994	<b>8</b> 9,450	8-10.500
Industrial revenue bonds, 10/13946 11/153% secured by	e 27,450	Ф. РО. ЭСС
certain real-property, payable in metallments to 1993	33600	4:050
Industrial revenue bonds 6:15 to 7:25%; secured by	3,444,40	
certain real property, payable in installments to 1998	2.625	2.745
Revolving credit agreement	.60.000	45,000
Reclassified short-term debt (Note 9)	25,000	25:000
Othe:	747	569
Subordinated Debt		
9:75% subordinated suking hund debentures, payable		
in installments to 1999; net of unamortized debenture discount	2 342	2.372
Subordinated note, at prime rate, secured by cartain real property,		
payable in installments of \$200,000 per year with balance due in 1991	7.940	8.140
Capitalized Lease Obligations:		
5.093 to 11.750%, secured by certain real property, payable in		
monthly installments to 2017	6.438	6,818
	118.137	105.194
Less-current portion	2.787	2.418
Net long-term debt	\$115,350	\$102,776

Maturities of long-term delictor the fiscal years ending 1990-1993 are as follows

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:199	1.00			\$2,300	5.3
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In connection with certain industrial revenue bonds, funds totalling \$536,000 at February 29, 1988 are invested through a trustee and restricted for use in specific construction projects.

Through two revolving credit agreements with a group of banks, the Corporation and its subsidiary Van Waters & Rogers Inc., may borrow up to \$110,000,000 at prime cate, certificate of depositirate plus I-1/4% or UBOR plus I-1/4%, at the Corporation's option. The commitment with Univer for \$35,000,000 expires on December 34, 1993. The commitment for \$75,000,000 with Van Waters & Rogers Inc. reduces by \$15,000,000 on December 31, 1988. \$10,000,000 per year for the next four years and expires on December 31, 1993. The agreements also require collected balances of 5% on quistanding balances, or the payment of fees in bea thereof, and fees of 3/8% on anused communents.

The long term debt instruments include provisions specifying minimum current ratio, tangible ner worth, debt/tengible networth ratios and net tangible assets/debt ratios. Under the most restrictive of the financial ratios, the Corporation's tangible net worth cannot be less than \$77,000,000.

VWR Corporation: in confection with its spin-off on February 28, 1986, confinies to guarantee approximately \$7,940,000 of the Corporation's subordinated long-term debt.

		First	Second	Third	Fourth
(Thousands of dollars, exc	eprpershare data)	Quarter . S.	Querter	Quarter, x	Quarter
1987/1988				400 E C 700 S	
Sales		\$275,146	\$285,178	\$284,307	\$272,688
Gross Margin		41.799	44.515	42 415	38,116
Net meome		2.769	3.611	2.254	2,529
Net meanciper sha	re:	32%	44	26	29
1986/1987					
Sules		#3072 AGE			
		\$133,495	\$134,583	\$173,464	\$251,737
tiross margin		19,129	19:346	25.808	39.092
Net income (loss)		382	319	1,040;	(1,029)
. Net income (loss) p	er share	.07	.06	- 216	(12)

Note:5 Stock Options and Restricted Stock Grants

The Corporation's Stock Option Plan adopted in 1982 provides for the granting of options to officers or key employees to purchase Common Stock. For Incentive Stock Options the options piece cannot be less than the fair market value of the Common Stock at the date of grant. Plan qualified stock options may be granted at less than the fair market value of the Common Stock. Options become exercisable at the rate of 20% per year beginning five years after the date of grant, and expire 10 years after the date of grant. The maximum number of shares available for issuance under the Plan is 122 464.

The Corporation's 1986 Long-Term Incentive Stock Plan provides for the granting to officers and key employees of Non-Qualified Stock Options, Incentive Stock Options, and Restricted Stock Awards. The terms of grant for non-qualified and meentive options are similar to the 1982 Plan. however, options may be exercisable as determined by the committee of the Hoard which administers the Plan. Restricted Stock Awards (RSAs) may be granted or sold to key employees for not less than the aggregate par value of the shares covered by the award. RSAs may not be sold or otherwise disposed of during the established restriction period. The maximum number of shares available for issuance under the Plan is \$50,000.

During the year the Corporation granted Restricted Stock Awards (RSAs) of 1,900 shares of stock to certain/key employees pursuant to the 1986 Long Term Incentive Stock Plan. The market prices at the flates of grant were \$19.94 per share. As of the date of grant the fair market value of these stock awards totalled approximately \$38,000 which amount has been deferred and; along with the remaining deferred portion of RSAs issued in prior years, is being amortized to operations over a seven-year period. At February 29, 1988 unamortized deferred stock compensation expense of approximately \$654,000 is classified as such in the equity section of the Balance Sheet.

The committee of the Board of Directors which administers the Plans may, at its discretion, determined the number of shares, the purchase price, applicable vesting periods, and my other terms of each option of award. Options and awards include provision for acceleration of such applicable vesting periods in the event of certain transactions which may result in a change of control of the Corporation.

Under the 1982 and 1986 Plans , a total of 6,092 and 215,346 shares were available for grant; respectively, at February 29, 1988:

		Number of Shares		
			Avadable	
	Unider	Restricted	for Option	
	Option	StockAwards	or Award	Price Range
Outstanding: March 1, 1986	116372		6.092	\$7.62 - \$10.09
Grunted	56,595	74,259	(130,854)	10.56 - 11.81
Reserved Linder 1986 Plan Outstanding, February 28, 1987	17 <b>2,</b> 967	74.259	350,000 225,238	7.62 - 11.81
Granted	1.900	1.900	(3.800)	19.94
Exercised	(7,267)			10:09
Outstanding, February 29, 1988	167.600	76,159	221.438	7.62:-19:94:
		Note your set	A DE BALL TO LEGIS JAMES	
Exercisable at February 29, 1988	19,949			7.62 - 10.09

#### Note:6. Pension Plans

The Corporation and its subsidiance have pension plans covering substantially all employees, excluding those employees covered by unions which operate plans independent of the Corporation or its subsidiances. Fension benefits are based on years of credited service and highest five-year average compensation. Contributions to the plan are based on the Projected Unit Credit actuarial funding method and are limited to amounts that are currently deductible for tax purposes. Contributions are intended to provide for benefits attributed to service to date and benefits expected to be earned during the plan year based on projected final average compensation.

Effective March 1: 1987, the provisions of Statement of Financial Accounting Standards No. 87.
"Employers: Accounting for Pensions," were adopted, with no significant impact on fiscal year 1988 pension expense: Pension expense was 8972,000, \$270,000; and none in fiscal years 1988, 1987, and 1986, respectively.

The following table sets forth the plan's funded status and amounts recognized in the Corporation's Consolidated Balance Sheet at February 29.

(Thousands of dollars)	7948.
Actuarial present value of benefit obligations	
Vested	\$21,567
Nonvested	665
Accumulated benefit obligation	<b>309/799</b>
Projected benefit obligation (PBO)	\$29.024
Plan assets at fair value	(25,622)
FBO in excess of plan assets	3.402
Unrecognized parasition obligation	(455).
Unrecognized net loss	(1.871)
Accrued pension cost, included in accrued frabiliti	MARANANANAN MARANAN MERUPAKAN MENANGAN MENANGAN MENANGAN MENANGAN MENANGAN MENANGAN MENANGAN MENANGAN MENANGAN
in the Company's Consolidated Balance Sheet	

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The weighted average discount rate and the rate of increase in future compensation levels used in determining the actualial present value of the projected benefit obligation as of March 1, 1988 were 10% and 6%; respectively. The expected long-terminate of return on plantassets was 10%.

The corresponding assumptions used in the determination of the net transition obligation at:
March 1, 1987 and the 1988 pension expens: were a 9% discount rate, a 4% rate of increase in future
componention levels, and a 10% expected long term tage of cetuen on plon assets.

As determined under prior year accounting policies, the actuarial present value of accomplated plan benefits as of January J. 1987 was \$20.413,000 uncluding \$19.763,000 for vested benefits. The amounts reflected an assumed rate of return of 9%. Net assets available for plan benefits as of January I, 1987 were \$24,928,000.

Certain comployees are covered under union sponsored collectively bargained plans. Expenses for these plans were \$496,000 in 1988, \$429,000 in 1987, and \$416,000 in 1986, as determined in accordance with negotiated labor contracts.

Provisions of the Multi-Employer, Pension Amendments Act of 1980 require participating employers to assume a proportionate shale of a multi-employer, plans, unfunded vested benefits in the event of withdrawal from or termination of such plan. Information conserning the Corporation's share of unforded vested benefits is not available from plan administrators. Provisions of the Act may have the effect of more asing the level of contributions in future years.

Employees of the Company's foreign subsidiary are covered by a pension plan. Commencing in 1990, the Company will be required to adopt certain accounting changes regarding its foreign plan under FASB Statement No. 87. However, the Company has not determined the impact of any, of such changes. Plan assets exceed the actuarially computed vested benefits of the plan at December 31, 1987 and 1986. Pension expense under the plan was approximately \$166,000 in 1988 and none in 1987 and 1986.

The preceding information on the status of the Corporation's domestic defined benefit planchas. Descriptionally described pursuant to the requirements of Statement of Financial Accounting Standards No. 87. In management's opinion, certain supplemental information may be of more practical value to the readers of those statements. Accordingly, the table below presents the funding status of the Corporation's domestic defined benefit plan on the assumption that the plan had been reminated on December 31, 1987 (the most recent valuation date) and that annotices had been purchased at that date to provide all of the benefits, vested and nonvested, carned to the commution date. The market value of assets, which consist primarily of cash equivalents and equity securities, as as reported by the trustee bank serving the pension plan. The cost to purchase annuties to discharge the plan's limbilities

as of the presumed fermination date has been estimated by the actuaries for the plan, based upon benefits in effect and on smallly prices experienced in the market on or about December 31, 1987

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The Corporation provides certain medical benefits to pensioners and snewcors. Substantially all of the Corporation semployees may become eligible for those benefits if they reach represent age while still working for the Corporation. The cost of retires and survivor medical benefits is recognized as expense as claims are paid. The program went into effect on October 1, 1986 and costs under the program went not significant for 1988 or 1987.

Note 8 Income Taxes

Income before provision for taxes on income for the years ended February 29/28 comprised the following

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Provision for taxes on income consisted of the following:

(Flourgails of dollars)	- Ton	d Federal	State	Foreign
Year Ended February 29, 1988				
Carrent	\$12;30	\$6.929	<b>\$2,03</b> 5	<b>\$3.342</b>
Belevred s	(2,03)		(44)	(72)
Total provision	\$10,27	85,0 <u>12</u>	\$1:991	\$3,270
Year Ended February 28, 1987 Corrent	* 3.10	5 \$1,235	<b>3 198</b>	\$1,972-
Deferred	(2,62	Marcharita en albertata esta esta esta esta esta esta esta	(415)	22
Total provision	\$ 78.	3 (994)	\$ ((217)	\$1,994
Year Ended February 28, 1986; Current		10	de centra	
Deferred:	\$ 2,22 10	aran ni katan kata kata ka	\$ (58) 3	\$1,770 35
Total provision	2:32	8 570	( <b>\$</b> (55)	<b>\$1,805</b>
	A SALE OF THE SALE	ogarisaan reeggaal daga		Marie de la Caracteria de Cara

The sources of tuning differences resulting in deferred income taxes and the tax effect of each for the years ended February 29/28 were as follows:

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			1987		1986
(Thousands of dollars)	Amount	Percent :	Antount 💮 🗀 F	ercent	Атоци Percept
Federal tax at					
statuloryaate	<b>\$ 8,146</b>	38:0%	\$ 687	46:0%	\$3:026 46.0%
State taxes, net of:					
Federal tax benefit Rate differential	1,234	5.8	(117)	(7.8)	(30), (.4)
for foreign income	762	3.6	36	2.4	(123) (1.9)
Investment tax					
eredit—net	131		.4 172	-9	(558) (8.5)
Other—net	151 -\$10,273	0.5 47.9%		11.0 52.4%	\$2:3 <b>2</b> 0 35.3%

Reducal uncome tax returns of the Corporation have been audited by the Internal Revenue Service and settled through February 28, 1981

In December, 1987, the FASB issued Statement No. 96, "Accounting for Income Taxes" ("State ment No. 96"), adopting the hability method of accounting for deferred income taxes: Statement No. 96 must be adopted by the Corporation no later than the fiscal year ending February 28, 1990. Under the provisions of Statement No. 96, the Corporation may recognize the impacts of adoption by record ing the prior years' cumulative effect of the new rules entirely in the year of adoption or by restating all financial statements presented. While the Corporation currently does not expect that adoption of Statement No. 96 will significantly impact the amount of earnings reinvested in the business, deferred taxes will have to be adjusted to reflect federal income tax cates in effect at the time of adoption and to give effect to temporary differences for which no deferred taxes had been previously provided. During the country year the Corporation will conduct arginplementation study to determine the ultimate effect of Statement No. 96 on its financial statements and the timing and method of adoption

#### Note 9. Notes Payable

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As of February 29, 1988, the Corporation had regular domestic and foreign short term lines of credit of \$25,000,000 with loans against these bank lines of \$2,795,000. In addition, the Corporation had \$25,000,000 of commercial paper outstanding. The approximate average aggregate short-term borrow ings and weighted average short-term interest costs were \$33,297,000 and 7.7% in 1988 and  $\$31,\!450,\!000$  and 6.6% in 1987. The maximum amount of short-term borrowings during the year was \$46,500,000 in 1988 and \$40,200,000 in 1987. Due to the spin-off of VWR Corporation on February 28, 1986, the average aggregate short term borrowings, interest costs and maximum borrowings during 1986 are not available for the restated continuing operations of Univar Corporation,

At February 29, 1988, \$25,000,000 of commercial paper borrowing was reclassified to long-term debt; based upon available refinancing through the revolving credit agreement.

To compensate its banks for the availability of short-term and long term credit, the Corporation has informal agreements to maintain average cash balances varying up to 5% of the available credit, or to pay fees in lieu thereof.

Rental expense for 1988, 1987 and 1986 was approximately \$5.554,000, \$5,167,000 and \$4,266,000 respectively. The Comporation and its subsidiaries occupy some leased premises and lease some other equipment. Leases that qualify a seapitableases, as defined in Statement of Financial Accounting Standards No. 73. have been capitalized. The amount of such capitalized leases included in property plant and equipment; and the related accountiated amortization was \$7,493,000 and \$1,188,000 in 1988, and \$7,493,000 and \$6,77,000 in 1987. Lease amortization is included in depreciation expense. Enture minimum lease payments as of February 29, 1988 under capital leases and non-cancellable operating leases, having antial lease terms of more than one year, are as follows.

2	Years Boding February 29/28			Capital	-Operating
	(Thousands of dollars)			Leases	Leoses
		- 4-11-6-6-6-6-6-6-6-6-6-6-6-6-6-6-6-6-6-6			
, v.,	1980			\$ 901	\$ 8,332
	1990			<b>859</b>	2,789
A 3	1991			855	2,018
	1992		Harris de la Companya de la Company La Companya de la Companya de	<b>2855</b>	1.643
	1993			841	1,417
	1994-1998			3,743	1.963
	1999-2003			3,121	
377	2004-2008			466	
	Thoreafter			484	
	Total mountain payments			12,125	\$13,162
	Less amounts representing inter-	Control of the Control of Control of the Control of		5,692	Competies
	Present value of net minimum	o lease payments		<b>\$</b> 6.433	
77.4	and the control of th	\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$	?ĸ₩£₽₽₽₽₽₽₽₩₩₩₽₽₽₽₽₽₽₽₽₽₽₽₽₽₽	Carried September 200 Septembe	parting are in the control of the co

The present value of the net capital lease payments is presented in the February 29, 1988 balance sheet as long-term debt.

#### Note 11. Acquisition

On August 15, 1987 the Corporation's Canadian subsidiary acquired all of the outstanding shares of King Agra-Serve Inc., awagercultural chemical distributor with operations in Canada, for approximately \$375,000 in cash and a \$375,000 note; payable over three years. Certain additional consideration to the King Agra-Serve Inc. shareholders may be required depending upon the future performance of those operations. In the opinion of management, the amount of such additional consideration, if any, would not be significant to the Corporation's financial condition. The acquisition was accounted for as a purchase and resulted in acquired goodwill of approximately \$750,000. King Agri-Serve Inc. was immediately merged into the Canadian subsidiary and operates as its wholly owned subsidiary. If King Agri-Serve had been acquired at the beginning of the fiscal year, the effection per share results of operations for the year ended February 29, 1988, would not have been significant.

Effective November 1: 1986. Univer Corporation acquired substantially all of the assets, subject to certain habilities, of McKesson Chemical Co. (MCC); one of the leading national distributors of industrial chemicals, for approximately \$72,000:000; Funding was provided through the issuance of 3.053,000 shares of Univer common stock and \$1,000,000 in cash to Pakhoed Holding N.V. of Rotterdam in exchange for all of the outstanding stock of a Pakhoed subsidiary, capitalized by Pakhoed with \$26,000,000 in cash and holding an asset purchase contract for the assets of McKesson Chemical Co.

Flus actinisition was accounted for by the purchase method. McKesson Chemical Go. is net assets are included to the accompanying consolidated balance sheet at values representing an allocation of the purchase cost to such net assets, which approximated but did not exceed market valuation. Operating results of McKesson Chemical Co. from November 1: 1986 have been included in the consolidated statements of income for 1987 and 1988.

The following table presents, on an unaudited proformic basis, the combined results of operations of the Corporation as though the above acquisition were made on March 1, 1985:

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The pro-towns operating results include MCC is results of operations for the indicated years, less increased depreciation and amortization on property, plant and equipment and other assets, increased anterest expense on acquisition debt and related income tax effects.

The proforms information does not purport to be indicative of the results that actually would have been obtained if the combined operations had been conducted during the periods presented and senot intended to be a projection of future results.

The final prochase price of assets purchased less habilities assumed, was to be based upon an audited balance sheet of McKesson Chemical Co. as of October 31, 1986. There was an unresolved dispute between McKesson Corporation and Univarion container accounting. Net book value of containers in the October 31, 1986 balance sheet was approximately \$10,000,000 and any reduction in that amount would result in a reduced purchase price. In accordance with the requirements of the Purchase and Sale Agreement, the dispute was submitted to the American Arbitration Associution settlement.

During May 1983 the Corporation received a favorable determination in the arbitration proceedings. The award, in the amount of approximately \$8,600,000, includes a \$4,614,000 receivable previously recorded by the Corporation. The balance, of approximately \$4,000,000, would reduce the purchase price of the acquired assets. In additions the award provides for the recovery of attorneys fees arbitration costs, and interestion a partion of the award.

Fire jurisdiction of the arbitrator has been challenged by McKesson Corporation , which has appealed a U.S. District Court decision directing the arbitration

#### Note 12. Litigation and Contingencies

The Corporation is involved in various contractual, warranty and public hability cases and claims which are considered normal to the Corporation's business. The liabilities for injuries to persons or property are frequently covered by habilities, where applicable, have been accrued in these financial statements.

Afteriner division of Univar and a present subsidiary and afteriner subsidiary have been named as potentially responsible parties" relative to cleanup costs associated with 23 separate waste disposal or waste recycling sites which are the subject of separate investigations or proceedings concerning alleged soil and/or groundwater pollution. On many of these sites the Corporation could declinically be liable for the total costs of cleanup under the principle of joint and several liability. However, with respect to each site numerous other companies are similarly identified and as a pragnical matter most of them.

will share in the cleanup costs. In all of these cases, the Corporation is a "small generator," and the Corporation is a "small generator," and the Corporation s volume of waste delivered to the disposal sites represents less than 1% of the total wastes at each site.

Ten sites owned by the Corporation and one leased site are the subject of separate government proceedings or investigations concerning alleged soil and/or groundwater contamination.

While the results of the proceedings and claims against the Corporation are not presently determine able based upon the information presently available, management believes that the amount of losses that might be sustained from these cases is not likely to materially affect the Corporation's financial position or operations.

Liability insurance which would respond to claims apsing out of pollution is not now practically available. Accordingly, other than a large dedirctible policy covering habilities from sudden and as cidental pollution incidents up to \$50,000,000 per incident, the Corporation does not now have civi-ronnental impairment hability insurance but has provided reserves to cover estimated remedial cost

As an industrial Chemical distributor and handler of hazardons and potentially hazardons waste materials; compliance with environmental laws will continue to impact the Corporation soperations. For the years 1988 and 1987, the Corporation spent approximately FL 600,000 and \$1,300,000; respectively, relating to environmental matters for elective octions and to comply with federal; state, or local environmental regulations. At February 1980 and 1987, the Corporation had reserves for environmental matters of approximately \$11,300,000 and \$6,100,000, respectively.

A note in the principal amount of \$10,100,000, plus accrued interest, related to a July 1984 sale by the Corporation of a former facility went into default in May 1986. The Corporation had previously sold the note with recourse. Upon default the Corporation collected \$3,750,000 by calling upon a letter of credit provided as scruenty by the purchasers. In December 1986, the Corporation forcelosed on its deed of trust and repurchased the property at the forcelosure sale that it had originally sold in July ... 1984.

The purchasers and the bank which issued the letter of credit their made various claims for damages or recision, or for preferential rights to the proceeds of the December 1986 forcelosure sale of the property.

In October 1987, pursuant to a Settlement agreement and mutual releases signed by all parties involved; the Corporation settled all claims relating to this matter by a payment of \$2.750,000 which was accounted for as an increase in the basis allocation of the related property.

Effective February 28: 1986, the Corporation distributed alkof the outstanding stock of VWR Corporation to its shareholders. The Corporation remains contingently liable for approximately \$1,600;000 of VWR Corporation debt which carries Univar's guarantee and is secured by VWR Corporation property, plant and equipment

Effective March I, 1984, the Corporation distributed all outstanding stock of PENWEST, LTD. (a its shareholders. The Corporation remains contingently hable for approximately \$7,000,000 of PENWEST debt, which carries Univer's guaranted and is secured by PENWEST sproperty, plantand equipment.

#### Note 13 Industry Segment Information

Univer Corporation operates in only one industry segment (chemical distribution) in both the United States and Canada. Foreign operations in Canada, included in the consolidated statements, had sales of \$150,646,000, \$123,924,000, and \$118,388,000; operating income of \$6,364,000, \$4,258,000, and \$4,710,000; identifiable assets of \$57,222,000, \$43,044,000, and \$39,937,000; depreciation and amortization expense of \$1,000,000; \$981,000, and \$1,025,000; and capital expenditures of \$699,000, \$503,000, and \$1,394,000 for fiscal years 1988, 1987, and 1986, respectively.

### REPORT OF INDEPENDENT PUBLIC ACCOUNTANTS

To the Shareholders of Univar Corporation:

We have examined the Consolidated Balance Sheets of Univer Corporation to Delaware corporation and subsidiaries as of February 29, 1988 and February 28, 1987, and the related consolidated statements of income, shareholders sequity and cash flows for each of the three years in the period ended February 29, 1988. Our examinations were made in accordance with generally accepted auditing standards and, accordingly, included such tests of the according records and such other auditing procedures as we considered necessary in the circumstances. We did not examine the linancial statements of the Canadian subsidiary, which statements reflect total assets and revenues constituting approximately 15% and 14% respectively, of the related consolidated totals. These statements were examined by other auditors whose reports have been furnished to us and our opinion, hisofar as it relates to the amounts included for the subsidiary, is based solely on the reports of the other auditors.

In our opinion, based upon our examinations and the reports of other auditors referred to above the Consolidated Financial Statements referred to above present fairly the financial position of Univar Corporation and subsidiaties as of February 29, 1988 and February 28, 1987 and the results of their operations and their each flows for each of the three years in the period ended February 29, 1988, in conformity with generally accepted accounting principles applied on a consistent basis.

Seattle, Washington, May 31, 1988, Arthur Anderson & Co.

#### FIVE YEAR FINANCIAL SUMMARY

For the Years Ended February 29/28

(Thousands of dollars, except per state da	a) <u>1</u> 989	19870	1986	1985	1981
Sales	<b>#1117</b> 300		Acres non		
	\$1,117,309	\$693,279	-\$538,388	\$546,905	\$501.642
Cost of sales	950,464	589,904	458,297	470,223	429,040
Grossmargin	166,845	103,375	80,091	26,682	72.602
Operating expenses	137,589	96,733	68,745	67,353	591550
Income from operations Intrest	29,256	6.642	11,346	9.129	13,052
	(10.315)	(6.198)	(6:019)	(8,241)	(6,885)
Other income—net	2,495	1.051	- 1.252	14,394	780/
Income before provision for taxe	rialina ertek előkesztésszárátat a talontás	1.495	6.579	15,282	6,947
Provision for taxes	10,273	783	2,320	5,247	2,626
Income from continuing					
operations	:11,163	,7 <b>12</b>	4,259	10,035	4.321
Income from companies					
distributed			6,391		4,875
Net income	\$ 11,163	\$ 712	\$ 10,650	\$ 15,810	<b>\$</b> 9:196
Average common shares outstanding	8.764	6.687	5,615	5,544	5,544
Net income per share from 🧪 🔻					(Foiest St
continuing operations	<b>.</b> 1/27 /	\$0.11%	*\$\0:76 \	\$ 1.81	\$ 0.78°
Net income per share from					
companies distributed			1.14	1.04	88.0
Net income per share	\$2 , I.27	.s. (0.01L)	\$ 1.90	\$ 2.85	\$ 1.66
Continuing operations only:	de de ses				
Cash dividends per share	\$ 0,20	\$ . 0.20	°\$ 0,32	\$ ~ 0.43	\$ 0.46
Total assets	394.667	346:555	186,976	190,952	168,433
Total deht	120.937	111.634	65,819	68.895	61,590
Long-term debt	115,350	102,776	59.40t	56,540	48.387
Working capital	67,171	.: .51,20t'. ₃ ,	30.783	32,494	24,025
Shareholders equity	96.254	85.068	45,000 -	43,373	36,379
Book value per share	11.08	≥ 69.80 ≃	8:03	-7,73	6.57
Return on beginning equity		1.6%	9.8%	27.6%	11.9%

Reflects arquisition of McKesson Chemical Consellective November, 1, 1986 (Note 11);

9 See Note 12

36

James H. Wiborg (1964) 3,4 Chairman and Chief Strategist Univar Corporation

James W. Bernard (1986)^{2,3,6} President and Chief Executive Officer Univar Corporation

H. P. H. Crijns (1986)³ Chairman, Managing Board Pakhoed Holding N.V. Oil and chemical storage and transportation

Richard E. Engebrecht (1984) 3.4 President and Chief Executive Officer VWR Corporation Industrial distribution

M. M. Harris (1960) 1,3.6 Retired Chairman Univer Corporation

Mark W. Hooper (1986) ⁶ President Pakhoed Development Inc. Oil and chemical storage and transportation

Curtis P. Lindley (1984) 1.5.6 Chairman of the Board PENWEST LTD. Grain processing

Robert S. Rogers (1970) 2.5 President Lands-West, Inc. Recreational real estate developers

Andrew V. Smith (1982) 1.4 President Pacific Northwest Bell Telecommunications William K. Street (1975) 1.2 President The Ostrom Company Mushroom growers and distributors

Nico van der Vorm (1987)³ Chairman-Executive Board Holland America Linc Cruise and travel related industries

G. Verhagen (1986) 1,2 Managing Director Pakhoed Holding N.V. Oil and chemical storage and transportation

Lowry Wyatt (1975) 2,3,5 Consultant and Retired Senior Vice President The Weyerhaeuser Company Forest products

Emeritus
Nat S. Rogers

( ) Year of election as Director of Univar Corporation or Predecessor

- Audit Committee
- ² Compensation Committee
- Executive Consmittee
- Nominating Committee
- 5 Pension Committee
- Public Policy Committee

James H. Wiborg Chairman and Chief Strategist

James W. Bernard
President and Chief Executive
Officer

N. Stewart Rogers Senior Vice President + Finance

Nicolaas Samsom Vice President – Administration

Dick A. Davis Vice President – Environmental Affairs

David C. Gentry Vice President – Human Resources

Albert C. McNeight Vice President President, Van Waters & Rogers Ltd.

Guenter Zimmer Vice President – Engineering

Robert A. Steinseifer Vice President

Gary E. Pruitt Treasurer

Barry C. Maulding Corporate Secretary Independent Public Accountants Arthur Andersen & Co. Norton Building, 801 Second Avenue Seattle, Washington 98104

Transfer Agent and Registrar The First Jersey National Bank One Exchange Place Jersey City, New Jersey 07302

For shareholder inquiry, contact Shareholder Services 520 Pike Tower, Suite 2134 520 Pike Street Seattle, Washington 98101-4004

Stock Exchange Listings
Common Stock
New York Stock Exchange
(Symbol UVX)
Pacific Stock Exchange
(Symbol UVX)

9-3/4% Debentures New York Stock Exchange

10-K Report Available
Shareholders interested in
obtaining the Annual Report
Form 10-K filed with the
Securities and Exchange
Commission should contact
Barry C. Maulding, Corporate
Secretary, Univar Corporation,
1600 Norton Building, 801
Second Avenue, Scattle,
Washington 98104. Copies are
available without charge.

Annual Meeting
The Board of Directors has set
the Annual Meeting of Shareholders for 9:30 a.m., August 26,
1988. The meeting will be held at
the Museum of Flight, 9404 East
Marginal Way South, Scattle,
Washington. Formal notice of
meeting is being mailed to shareholders of record June 28, 1988.

Van Waters & Rogers Inc. General Offices: 1600 Norton Building 801 Second Avenue Seattle, Washington 98104

#### **OFFICERS**

James W. Bernard President

Bevan A. Cates Regional Vice President – Western Region

Terrance H. Irvine Regional Vice President -Southwestern Region

James F. Lacey Regional Vice President – Central Region

Darwin H. Simpson Regional Vice President – Eastern Region

Norman R. Ehmann Vice President – Pest Control Supplies

Gerald R. Fischer Vice President – Marketing

Daniel McCaskill Vice President – Environmental Projects

David J. Posthumus Controller Van Waters & Rogers Ltd. General Offices: P.O. Box 2009 Vancouver, British Columbia Canada V6B 3R2

#### **OFFICERS**

Albert C. McNeight President

Fred Hermesmann Treasurer

R. Keith Yardley Secretary

Muriel MacEwen
Assistant Treasurer

Produced by Hill and Knowless, for.



801 Second Avenue 1600 Norton Building Seattle, Washington 98104

Printed in USA

UMUAR EY 1988

# ITEM 3. LEGAL PROCEEDINGS

The Corporation is involved in various contractual, warranty and public liability cases and claims which are considered normal to the Corporation's business. The liabilities for injuries to persons or property are frequently covered by liability insurance and the deductible portion of the liabilities, where applicable, have been accrued in these financial statements.

A former division of Univar and a present and a former subsidiary have been named as "potentially responsible parties" relative to cleanup costs associated with twenty-three independent waste disposal or waste recycling sites which are the subject of separate investigations or proceedings concerning alleged soil and/or groundwater pollution. On many of these sites the Corporation could technically be liable for the total costs of cleanup under the principle of joint and several liability. However, with respect to each site numerous other companies are similarly identified and as a practical matter most of them will share in the clean up costs. In all of these cases, the Corporation is a "small generator," and the Corporation's volume of waste delivered to the disposal sites represents less than 1% of the total wastes at each site.

The Corporation is also a defendant in a lawsuit filed by UCI Corporation, which leases an industrial chemical distribution facility in Albuquerque, New Mexico to the Corporation. The suit alleges the operations of the Corporation have caused soil and/or groundwater pollution on the site. UCI and the Corporation have entered into an agreement to share the cost of an investigation. No agreement has been reached on the sharing of ultimate cleanup cost. This site is also part of a government investigation concerning alleged groundwater pollution in the South Valley Albuquerque area. Several other companies are also involved in this investigation.

Ten sites owned by the Corporation and one leased site are the subject of separate governmental proceedings or investigations concerning alleged soil and/or groundwater contamination.

While the results of the proceedings and claims against the Corporation are not presently determinable, based upon the information presently available, management believes that the amount of losses that might be sustained from these cases is not likely to materially affect the Corporation's financial position or operations in the future.

Liability insurance which would respond to claims arising out of pollution is not now practically available. Accordingly, other than a large deductible policy covering liabilities from sudden and accidental pollution incidents up to \$50,000,000 per incident, the Corporation does not now have environmental impairment liability insurance but has provided reserves to cover estimated remedial costs.

As an industrial chemical distributor and handler of hazardous and potentially hazardous waste materials, compliance with environmental laws will continue to impact the Corporation's operations. For the years 1988 and 1987, the Corporation spent approximately \$1,600,000 and \$1,300,000, respectively, relating to environmental matters for elective actions and to comply with federal, state, or local environmental regulations. At February 1988 and 1987 the Corporation had reserves for environmental matters of approximately \$11,300,000 and \$6,100,000, respectively.

A note in the principal amount of \$10,100,000 plus accrued interest, related to a July 1984 sale by the Corporation of a former facility, went into default in May 1986. The Corporation had previously sold the note with recourse, Upon default the Corporation collected \$3,750,000 by calling upon a letter of credit provided as security by the purchasers. In December 1986, the Corporation foreclosed on its deed of trust and repurchased the property at the foreclosure sale that it had originally sold in July 1984.

The purchasers and the bank which issued the letter of credit then made various claims for damages or recission, or for preferential rights to the proceeds of the December 1986 foreclosure sale of the property.

#### B. Federal Underground Storage Tank Regulations

In the United States, it is estimated that as many as **The Market of the Control of the Co** number, 1.5 million are small tanks used for containing heating oil at private homes and for gasoline on farms. Another 1.2 to 1.5 million tanks contain gasoline and other petroleum products at service stations. Finally about 500 sees tanks ere located The transfer of the second of some of-these tanks have been in place for many years, only recently has concern been focused on the threat these tanks pose to the environment. As a result of this concern, U.S.EPA 1988 adopted regulations for underground on September 23, storage tank ("UST") systems containing regulated substances. In accordance with Section 9003 of the Resource Conservation and Recovery Act ("RCRA"), these regulations establish measures for both new and existing UST systems to prevent, detect, and clean up releases from these systems. These rules became effective on Becember 22 120 100

#### 1. Regulated USTs

The final rules are applicable to tanks that contain a regulated substance. A regulated substance is defined as"

(1) any substance listed under Section 101(14) of CERCLA, except those regulated as hazardous wastes under Subtitle C of RCRA and (2) petroleum, including crude oil or any fraction of crude oil that is liquid at standard temperature and pressure conditions. Regulated substances also include, but are not

limited to, petroleum and petroleum based substances comprised of a complex blend of hydrocarbons derived from crude oil by a process of separation, conversion, upgrading and finishing such as motor oils, jet fuels, distillate fuel oils, residual fuel oils, lubricants, petroleum solvents, and used oils.

U.S.EPA regulation regulation of First UST systems containing mixtures of hazardous tanks. wastes and regulated substances are excluded because they and, thus, are regulated hazardous wastes contain Subtitle C of RCRA. \Second, tanks that contain regulated substances for operational or consumptive purposes on the electrical şuçh as hydrualic lift tanks and premises, equipment, are excluded because they pose a relatively low level of risk compared to other types of storage tanks. Third, wastewater treatment tanks, including any oil/water separators, that are subject to regulation under Sections 402 or 307(b) of the Clean Water Act ("CWA") are excluded to avoid dual regulation. Finally, there are three de minimus exclusions:

- * tanks that have a capacity of less than 100 gallons;
- * tanks holding a very low concentration of regulated substances; and
- * tanks that serve as emergency back-up tanks, holding regulated substances for only a short period of time and emptied expeditiously.

#### 2. Technical and Operational Requirements

A number of technical and operational requirements must be satisfied under the new UST regulations. New tanks must be designed, manufactured and installed in a specific manner. Existing tanks must be upgraded over a person of the To the Ensure that releases of hazardous substances will have Such upgrades include the retrofitting of these tanks OCCUT. with corrosion protection and spill and overfill control release detection for Finally, all existing equipment. underground tanks must be phased in within a period of five years depending on the age of the tanks.

#### Releases from UST Systems

The final rules require owners and operators to report a suspected release immediately to the implementing agency. Once a release is suspected and reported, a site investigation must be conducted in order to confirm the release. The site investigation steps are as follows:

- owners and operators must conduct tests that determine whether a leak exists in the portion of the tank that routinely contains product or the attached delivery pipe or both;
- owners and operators must repair, replace or upgrade the UST system and begin a corrective action if the test results for the system indicate that a leak exists;

- owners and operators must conduct a site check if the test results for the system, tank or delivery piping do not indicate that a leak exists but environmental contamination is the basis for suspecting a release; and
- owners and operators must conduct a site check to measure for the presence of a release where contamination is most likely to be present at the UST site, taking into consideration the nature of the stored substance, the type of the initial alarm or cause for suspicion, the type of backfill, the depth of groundwater, and other appropriate factors.

The purpose of the site investigation is to measure for the presence of regulated substances and provide a preliminary indication of the need for and scope of further corrective action. The final rule does not require owners and operators to use any particular type of measurement method or assessment technique. However, they are required to measure for the presence of regulated substances in the area where contamination is most likely to be present. If the test results forming the excavation zone of the UST site indicate that a release has occurred, owners and operators must begin corrective action.

#### 4. Corrective Action Requirements

Corrective action will not be initiated until the UST system and UST site are investigated and a suspected release is confirmed. Once the release is confirmed, owners and operators must comply with the following basic requirements in order to ensure an effective response. First, within 24 hours of a release, the owners and operators must:

- * report the release to the implementing agencies;
- * take immediate action to prevent any further release of the regulated substance into the environment; and
- identify and mitigate fire, explosion, and vapor hazards.

Second, unless directed otherwise by the implementing agency, the owners and operators must perform the following abatement measures:

- remove as much of the regulated substance from the UST system as is necessary to prevent further release;
- visually inspect any above ground releases or exposed below ground releases and prevent further migration of the substance;

- continue to monitor and mitigate any additional fire and safety hazards posed by vapor or free product that has migrated from the UST excavation zone and entered subsurface structures;
- remedy hazards posed by contaminated soil, including compliance with applicable state and local requirements for soil treatment and disposal;
- * measure for the presence of a release where contamination is most likely to be present; and
- * investigate the possible presence of free product and begin free product removal as soon as practicable.

The owners and operators must perform an initial characterization of the site and the nature of the release and then submit this site characterization to the implementing agency within 45 days of release confirmation. If soil and groundwater contamination is identified, then the owners and operators must determine the full extent and location of contamination.

the investigation shows the investigation shows IE ***Contamination.....the implementing agency, at any point after reviewing the site characterization, may require owners and "operators to submit a corrective action plan to respond to this contamination. This plan must be adequate to protect human health and the environment. After approval of the corrective action plan, owners and operators must implement the plan and monitor, evaluate, and report the results of implementation. Corrective action plans may require the complete removal of the leaking banks and the cleanup of soil contamination down to Tevels negotiated with the implementing agency. Ιf contamination is extensive, the costs of such cleanups could reach into the millions of dollars.

#### 5. <u>UST_Closures</u>

All UST which have not been used for a year must taken out at service and cless. The federal UST regulations establish a number of specific requirements for the closure of The principal objective of the UST system closure requirements is to identify and contain existing contamination and to prevent future releases from UST systems no longer in service. Because a large number of existing UST systems are expected to close in the next five to ten years, U.S.EPA believes it İS important to require proper management procedures for out of service UST systems so that contamination due to improper closure can be prevented.

To permanently close a tank, owners and operators must removing empty clean the tank by all liquids and accumulated sludges. All tanks taken out ο£ service permanently also must be either removed from the ground or filled with an inert solid material. Either method may be used regardless of the location of the tanks. Thus, any tank located under or immediately adjacent to another structure does not need to be removed if all of the liquids and accumulated sludges are removed and it is filled with an inert solid material. Although not mandated in the final rules, adherence to the guidance set forth in accepted industry consensus codes concerning closure and cleaning of tanks will ensure the safe handling of tanks and minimize the risk of releases during step in the closure closure. The final process is completion of an excavation zone assessment. The owner of the USTs must sample and remove all soil contamination found during the removal or closure of the tanks.

# C. The Disposal of Polychlorinated Biphenyls ("PCBs") Under the Toxic Substances Control Act ("TSCA")

Commercial production of PCBs in the United States began in 1930. The stability and fire resistant properties of PCBs were invaluable as fluid additives in manufacturing operations. From 1930 to 1977, when the production of PCB containing fluids ceased, approximately 1.25 billion pounds of PCBs were sold for industrial purposes. Because of its resistance to degradation,

#### IV. Conclusions

identification and remediation of environmental contamination and attempts to quantify and control associated liabilities and costs i 5 not an easv Understanding the scope and purpose of federal, state and local first regulations is the step in developing assessments of business opportunities and liabilities.

As has been set forth, the operation of a commercial or industrial business may implicate a number of environmetnal laws imposing strict compliance requirements on the operating entity. Operating requirements under RCRA and the demonstry presence of Thought tanks may pages itate the completion of closure remoration. An establishment using PCB transformers may expose itself to significant costs in the event that conditions exist which require specialized disposal. οE PCBs PCB Items. Similarly, οr asbestos removal contingencies cannot be ignored.

With respect to Superfund cleanups, while liability and costs are likely to be extreme, a business operation can control through participation in the RI/FS and cleanup process, the costs and ultimate implications of the cleanup on the market value of the entity. Such an opportunity should not be wasted as evidenced by the escalating costs generally associated with U.S.EPA conducted clenups.

Finally, because the applicable regulations are so pervasive and costs so potentially debilitating, an appraisal must carefully consider the totality of environmental contingencies associated with commercial and industrial business. Whenever possible and practicable, environmental audits should be performed. At the very least, environmental audit-type questions must be addressed to ensure accurate valuations are being conducted.

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Menke & Associates, Inc. Conporate Financial Consultants

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> VALUATION of the COMMON STOCK of

ANGELES CHEMICAL CO.

as of April 30, 1988

> Prepared by: ERIC M. BRAMSTEDT, CFA October 1988

Menke V Associates, Inc. Conporate Financial Consultants

Livingston, New Jersey

111 Second Street San Francisco, California 94105 (415) 543-3000 Fam (415) 543-2489

October 14, 1988

CONFIDENTIAL

Trustee Employee Stock Ownership Plan Angeles Chemical Co. P.O. Box 2163 Santa Fe Springs, California 90670

#### Gentlemen:

You have requested we establish the fair market value of the common stock of Angeles Chemical for Employee Stock Ownership Trust (ESOT) purposes as of April 30, 1988.

Our evaluation places a fair market value of \$1,730,000 on the common stock of Angeles Chemical Co. as of April 30, 1988. Based on 54,065 A and B common shares outstanding, the value per share is \$32.00. This evaluation is derived from adjusting book value with some support from a positive cash flow.

Earnings prospects can change, as can the general economic climate. Federal regulations require that the Company's common stock be reevaluated at least annually for ESOT purposes.

Very truly yours,

MENKE & ASSOCIATES, INC.

Eigh. Butall

Eric M. Bramstedt

EMB: ew

Menke & Associates, Inc.

#### I. INTRODUCTION

Angeles Chemical Co. ("Anchem" or the "Company") has requested Menke & Associates render its opinion as to the fair market value of the Company's common stock in connection with transactions involving the Company's Employee Stock Ownership Trust (ESOT). This valuation is based on financial data provided us for the five fiscal years ended April 30, 1988 and is determined by valuation methods derived from capitalizing cash flow combined with adjusted book value.

In that regard, Menke & Associates places a fair market value of \$1,730,000 or \$32.00 per share on the common stock of Anchem as of April 30, 1988 based on 54,065 A and B shares outstanding.

Anchem is a closely held corporation with no present market for its common stock. It is a regional Southern California liquid chemical distributor whose products are primarily used in industrial and commercial coating applications. Sales in fiscal 1988 were \$9.4 million, having dropped steadily from a peak of \$16.8 million in fiscal 1982. Anchem essentially broke even in fiscal 1987, the first year of nonprofitability since its founding in 1972. The Company has a solid balance sheet with essentially no long-term debt.

## Scope of the Valuation Study

The purpose of this valuation study is to determine the fair market value of a minority interest in the common stock of Anchem as of April 30, 1988 for transactions involving the Company's Employee Stock Ownership Plan.

In performing this valuation study, a variety of data and assumptions were used. The financial information on past performance was gathered from the financial statements of Anchem as prepared by its accounting firm for the past five fiscal years. We have included in Appendix I a copy of Anchem's most recent financial statement for the year ended April 30, 1988.

Projections of expected future financial performance through fiscal 1989 were provided by management. The appraiser has visited the Company's facilities in Santa Fe Springs, California. Interviews were held with members of management and with certain outside sources with regard to the chemical distribution industry and Anchem's relative position within the industry.

In ascertaining the value of the Company, published data on publicly traded companies was utilized in an effort to find comparable companies. There were no companies which were found to be directly comparable.

# Menke & Associates. Inc.

### Prior ESOP Valuations and Reports

Anchem's ESOP was established during fiscal year 1984 as a conversion from a profit sharing plan. ESOP valuations for 1984, 1985 and 1986 were prepared by Charles B. Stark, Jr., PC; the fiscal 1987 and 1988 valuations were conducted by Menke & Associates. The table below illustrates the aggregate ESOP (minority interest) values relative to certain financial criteria:

#### ESOP Valuation Summary

						Times	
	Aggregate	P	ercent o	£	Gross	Operating	Pretax
Date	ESOP Value	<u>Sales</u>	<u>Assets</u>	Ecuity	Profit	Income	Earnings
4/30/89	1,550,000	17.290	51.68	76.5%	0.754	1.26	Leg
4/30/88	\$1,730,000	18-34	56.5%	818	0.72X	Neg.	Neg.
<u>4/</u> 30/87	2,122,604	20.2	65.0	100	0.78	22.6X	26.9X
4/30/86	2,600,000	21.4	79.2	127	1.17	31.3	12-1
4/30/85	2,500,000	18.5	78.0	140	1.12	10.9	6.0
1/01/84*	2,250,000	15.0	71.8	134	1.14	17.2	6.3

^{*} Using FY 4/30/83 financial results

Per share values were \$32.00 and \$39.25 on 54,065 Class A and B shares in fiscal 1988 and fiscal 1987; \$48.20 on 54,209 A and B shares in fiscal 1986; and \$48.20 on 51,867 A and B shares in fiscal 1985.

Menke & Associates' fiscal 1987 valuation conclusion was documented in a report dated November 1987 and which is herein incorporated. Among other information, this report contains a description of the chemical distribution industry; Anchem's history, operating description and management; and the valuation methodology employed.

#### Limitations of this Valuation

In preparing the valuation, Menke & Associates relied upon and assumed the accuracy and completeness of all financial, statistical and other information provided by Anchem. Menke & Associates also considered information based upon other publicly available sources which it believes to be reliable, however Menke & Associates and the appraiser do not guarantee the accuracy and completeness of such information and did not independently verify the financial statements and other information. The appraiser is not aware of material omissions or understatements which would affect values contained in this report. The fair market value arrived at herein represents the appraiser's considered opinion based upon the facts and information presented to him. No legal opinion is expressed by this report and its accompanying documents.

This appraisal is intended for the purpose(s) stated herein. Any other application by the Company, its shareholders and others may not be appropriate.

# Menke & Associates, Inc.

Neither the appraiser nor Menke & Associates, Inc. has any present financial interest in Anchem, and the fee for this valuation is not contingent upon the value(s) determined. The qualifications of Menke & Associates to undertake this valuation are summarized in Appendix II.

# Menke & Associates, Inc.

#### II. VALUATION PROCESS

The stock in this valuation has been evaluated based upon:
(1) the pertinent principles, regulations and guidelines of the Internal Revenue Service; (2) analysis of the Company's financial statements; (3) thorough discussions with management; and (4) analysis of relevant industry conditions and other factors.

#### Definitions

The following terms will recur throughout the valuation and should be understood by the following definitions, except as otherwise noted:

Fair Market Value -- The Internal Revenue Service has defined "fair market value" in Revenue Ruling 59-60, issued in March 1959, as:

"...the price at which the property would change hands between a willing buyer and a willing seller when the former is not under any compulsion to buy and the latter is not under any compulsion to sell, both parties having reasonable knowledge of relevant facts. Court decisions frequently state, in addition, that the hypothetical buyer and seller are assumed to be able, as well as willing, to trade and be well informed about the property and concerning the market for such property."

This definition is widely accepted and used in courts of law and in tax literature and is the most widely used approach in valuing closely held securities. It is the basic definition upon which we have relied in determining the fair market value of the Company's stock. Revenue Ruling 59-60 was issued for estate valuation purposes, but is not limited to that use. It serves as a guide in virtually all valuation situations requiring the determination of fair market value.

Pretax and Pre-Contribution Earnings -- Pretax earnings refer to earnings or income before federal, state and local income taxes. Pre-contribution earnings refer to pretax earnings before discretionary employee benefit plan contributions.

ESOP -- Employee Stock Ownership Plan and ESOT -- Employee Stock Ownership Trust refer essentially to the same entity and for purposes of this valuation can be considered interchangeable.

#### IRS Guidelines

In general, a company whose securities are traded in volume by informed persons in a free and active market has its fair market value determined continuously. The prices at which the securities of such a company trade are a reflection of the collective